

**Glynn County, Georgia**

**Comprehensive Annual Financial Report  
Fiscal Year Ended June 30, 2011**

**Prepared by:  
Finance Department**



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

GLYNN COUNTY, GEORGIA  
 COMPREHENSIVE ANNUAL FINANCIAL REPORT  
 TABLE OF CONTENTS

FOR THE YEAR ENDED JUNE 30, 2011

	PAGE
<b>INTRODUCTORY SECTION</b>	
Letter of Transmittal.....	A - 1
GFOA Certificate of Achievement for Excellence in Financial Reporting.....	A - 5
Principal Officials.....	A - 6
Organization Chart.....	A - 7
<b>FINANCIAL SECTION</b>	
Independent Auditors' Report.....	B - 1
Management's Discussion and Analysis.....	C - 1
Basic Financial Statements:	
Government-Wide Financial Statements:	
Statement of Net Assets.....	D - 1
Statement of Activities.....	D - 2
Fund Financial Statements	
Governmental Funds:	
Balance Sheet.....	D - 4
Reconciliation of Total Governmental Fund Balances to Net Assets of Governmental Activities.....	D - 6
Statement of Revenues, Expenditures, and Changes in Fund Balances.....	D - 7
Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities.....	D - 9
Proprietary Funds:	
Statement of Net Assets.....	D - 10
Statement of Revenues, Expenses and Changes in Fund Net Assets.....	D - 12
Statement of Cash Flows.....	D - 14
Fiduciary Funds:	
Statement of Fiduciary Net Assets.....	D - 16
Statement of Changes in Fiduciary Net Assets.....	D - 17
Notes to Financial Statements.....	D - 18
Required Supplementary Information Other Than MD&A:	
Budgetary Comparison Schedule - General Fund.....	E - 1
Budgetary Comparison Schedule - Fire Protection District Fund.....	E - 3
Notes to Required Supplementary Information.....	E - 4
Schedule of Funding Progress - Pension.....	E - 5
Schedule of Employer Contributions - Pension.....	E - 5
Schedule of Funding Progress - OPEB.....	E - 6
Schedule of Employer Contributions - OPEB.....	E - 6
Supplementary Data - Combining Fund Financial Statements and Schedules:	
Non-major Governmental Funds:	
Combining Balance Sheet.....	F - 1
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances.....	F - 5
Budgetary Comparison Schedules - Non-major Governmental Funds:	
Accommodation Excise Tax Fund.....	F - 9
County Drug Abuse/Education Fund.....	F - 10
Drug Court Grant Fund.....	F - 11
Emergency Telephone System Fund.....	F - 12
Insurance Premium Tax Fund.....	F - 13
Sheriff Commissary Fund.....	F - 14
County Jail Fund.....	F - 15
Juvenile Services Fund.....	F - 16

GLYNN COUNTY, GEORGIA

COMPREHENSIVE ANNUAL FINANCIAL REPORT  
TABLE OF CONTENTS

FOR THE YEAR ENDED JUNE 30, 2011

	<u>PAGE</u>
Law Enforcement Block Grant Fund.....	F - 17
Park Development Fund.....	F - 18
Police Seizure Fund.....	F - 19
Sea Island Special Police District Fund.....	F - 20
Sheriff Drug Seizure Fund.....	F - 21
Alternate Dispute Resolution Fund.....	F - 22
 Internal Service Funds:	
Combining Statement of Net Assets.....	F - 23
Combining Statement of Revenues, Expenses, and Changes in Fund Net Assets.....	F - 24
Combining Statement of Cash Flows.....	F - 25
 Fiduciary Funds:	
Combining Statement of Changes in Assets and Liabilities - Agency Funds.....	F - 26
 Supplemental Schedules:	
Schedule of Expenditures of Federal Awards.....	F - 29
Schedule of Contract Revenues and Expenditures.....	F - 31
Schedule of Projects Constructed with Special Sales Tax Proceeds (SPLOST #3).....	F - 32
Schedule of Projects Constructed with Special Sales Tax Proceeds (SPLOST #4).....	F - 33
Schedule of Projects Constructed with Special Sales Tax Proceeds (SPLOST #5).....	F - 34
Schedule of Required Expenditures Generated by the Hotel / Motel Tax.....	F - 35

**STATISTICAL SECTION**

Net Assets by Component - Last Eight Fiscal Years.....	G - 1
Change in Net Assets - Last Eight Fiscal Years.....	G - 3
Governmental Activities Tax Revenues by Source - Last Eight Fiscal Years.....	G - 7
Fund Balances of Governmental Funds - Last Ten Fiscal Years.....	G - 8
Changes in Fund Balances of Governmental Funds - Last Ten Fiscal Years.....	G - 10
Assessed Value and Estimated Actual Value of Taxable Property - Last Ten Fiscal Years.....	G - 12
Property Tax Rates - Direct and Overlapping Governments - Last Ten Fiscal Years.....	G - 14
Principal Property Taxpayers - Current Year and Nine Years Ago.....	G - 16
Property Tax Levies and Collections - Last Ten Fiscal Years.....	G - 17
Ratios of Outstanding Debt by Type - Last Ten Fiscal Years.....	G - 18
Legal Debt Margin Information - Last Ten Fiscal Years.....	G - 19
Demographic and Economic Statistics - Last Ten Fiscal Years.....	G - 21
Principal Employers - Current Year and Nine Years ago.....	G - 22
Full-time Equivalent County Government Employees by Function.....	G - 23
Operating Indicators by Function - Last Ten Fiscal Years.....	G - 24
Capital Assets Statistics by Function - Last Ten Fiscal Years.....	G - 26

**SINGLE AUDIT SECTION**

Compliance	
Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Combined Financial Statements Performed in Accordance with Governmental Auditing Standards.....	
	H - 1
Independent Auditor's Report.....	H - 3
Schedule of Findings and Questioned Costs and Status of Prior Year Audit Findings.....	H - 5



*A Golden Past.  
A Shining Future.*

GLYNN COUNTY BOARD OF COMMISSIONERS  
FINANCE DEPARTMENT

1725 Reynolds Street, Third Floor, Brunswick, GA 31520  
912-554-7120 [mcnicoll@glynncounty-ga.gov](mailto:mcnicoll@glynncounty-ga.gov)

December 16, 2011

Members of the Glynn County Board of Commissioners  
And the Citizens of Glynn County, Georgia

State law required that all general-purpose local governments publish within six months of the close of each fiscal year a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. We hereby issue the comprehensive annual financial report of Glynn County, Georgia ("County") for the fiscal year ended June 30, 2011.

This report consists of management's representations concerning the finances of the County. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the County has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the County's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the County's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The County's financial statements have been audited by Karp, Ronning, & Tindol, PC, a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the County for the fiscal year ended June 30, 2011, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the County's financial statements for the fiscal year ended June 30, 2011, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the County was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and legal requirements involving the administration of federal awards.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. Glynn County's MD&A can be found immediately following the report of the independent auditors.

## Profile of the Government

Glynn County, chartered by an Act of the Georgia General Assembly on February 5, 1777, is located along the Atlantic coast in the southeastern part of the state, and ranks as one of the top tourist areas of Georgia. Glynn County currently occupies a total area of 540 square miles and serves a population of 79,626. Glynn County is empowered to levy a property tax on both real and personal properties located within its boundaries.

Glynn County operates under the Commissioner-administrator form of government. Policy-making and legislative authority are vested in a governing Board of Commissioners (Board) consisting of a chairman and six other members. The Board is responsible, among other things, for passing ordinances, adopting the budget, appointing committees, and hiring the government's administrator, attorney, and police chief. The County's administrator is responsible for carrying out the policies and ordinances of the Board, for overseeing the day-to-day operations of the government, and for appointing the directors of the various departments. Commissioners serve four-year staggered terms, with elections held every two years. Five of the commissioners are elected by district and the two remaining commissioners are elected at large.

The County provides a full range of services extending beyond those provided by many other counties in Georgia. Certain of the services provided fall within the classic definition of "municipal services"; however, none of the services exceed the authority granted the County by general law or local acts of the Georgia General Assembly. Services provided include public safety (police and fire protection, emergency management, animal control, and jail operation); the construction and maintenance of highways, streets and infrastructure; zoning and code enforcement; court-related functions; recreational activities and cultural events; tax appraisal and administration; solid waste collection; general administrative services; and outside agency support. The Glynn County Airport Commission and the Glynn County Board of Health are reported in the County's CAFR as component units as required by Governmental Accounting Standards Board (GASB) Statement No. 14, "The Financial Reporting Entity".

The annual budget serves as the foundation for the County's financial planning and control. All departments and agencies of the County are required to submit requests for appropriation to the County Administrator's Budget Team prior to the end of February each year. The Budget Team uses these requests as the starting point for developing a proposed budget. The County Administrator then presents this proposed budget to the Board for review prior to the end of May. The Board is required to hold a public hearing on the proposed budget and to adopt a final budget by no later than June 30, the close of the County's fiscal year. The appropriated budget is prepared by fund, function (e.g., public safety), and department (e.g. police). Department directors may make transfers of appropriations within a department except that they may not transfer funds into or out of personal services or capital without approval by the County Administrator. Transfers into or out of capital improvements must be approved by the Board. Transfers of appropriations between departments also require the approval of the Board. Budget-to-actual comparisons are provided in this report for each individual governmental fund for which an appropriated annual budget has been adopted. For the general fund and the fire protection fund, this comparison is presented as required supplementary information on pages E-1 through E-3. For governmental funds, other than the general fund and fire fund, with appropriated annual budgets, this comparison is presented in the supplementary data subsection of this report, which starts on page F-1. Also included in the supplementary data subsection are project-length budget-to-actual comparisons for each governmental fund for which a project-length budget has been adopted (i.e., the sales tax construction funds).

## Factors Affecting Financial Condition

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the County operates.

**Local economy.** Glynn County's economy reflected steady growth in previous years until fiscal year 2010 when construction and property values began to decrease. In fiscal year 2011, growth in the property tax digest as a result of new construction increased only .77 percent with a deflation in the digest of 6.85 percent for a net decrease of 6.08 percent. Accommodation excise tax revenues decreased by 6.2 percent in fiscal year 2010 but increased in fiscal year 2011 by 8.71 percent which was largely due to an increase in tourism visitation in 2010. Tourism is a chief reason Glynn County's unemployment rate is consistently at one to one and one-half percent lower than that of the rest of the state. The County participates in attracting visitors to the area by providing approximately 50% of the collected accommodation excise tax to the Brunswick Golden Isles Convention and Visitors Bureau for destination marketing. The Visitors' Bureau has stated that approximately 1.5 million visitors annually spend an estimated \$950 million in Glynn County on transportation, lodging, food, entertainment and recreation, and incidentals.

The port facilities operated by the state are another economic plus for Glynn County. The 36-foot channel and Sydney Lanier Bridge have yielded impressive results in port activity. The Port of Brunswick has become the third busiest U.S. port for automobile imports, importing 701 tons of autos in fiscal year 2011. The Auto/Machinery throughput at the Colonel's Island Terminal experienced phenomenal growth in FY2011. The 40.1% growth can be attributed to a number of factors, including the economic recovery, a renewed consumer market for automobiles and expanded vehicle processing center on the south side of the island. The high automobile volumes are also reflective of market share gains by the primary brands the Ports Authority handles, specifically Hyundai, Mercedes, BMW, Kia and Volkswagen.

Based on current projections, only a decrease in the economy is expected through the next several years. To maintain the present high level of services, the County must maximize the uses of present financial resources and explore new methods of obtaining additional financial resources.

**Long-term financial planning.** Maintenance and upgrading of County facilities and building of new facilities have become a priority in the last few years and the County has used a capital project based 1% sales tax to fund approximately \$207.3 million of capital assets over the last twenty-six years. Over the next year an additional \$38.7 million in capital projects will have been funded through the fourth Special Purpose Local Option Sales Tax (SPLOST) and the fifth SPLOST which went into effect in January 2007.

**Relevant Financial Policies.** Glynn County's goals were developed within the framework of financial policies established by the County that provide a sound basis for future financial planning and conservative management. They include (1) a balanced annual operating budget, (2) a stable and diversified revenue structure, (3) maintenance of adequate reserves and designations of fund balances, and (4) debt and investment policies that ensure judicious management of the County's credit and available funds.

In developing and evaluating the County's accounting system, consideration is given to the adequacy of internal accounting control. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition; and (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that: (1) the cost of control should not exceed the benefits likely to be derived; and (2) the evaluation of costs and benefits requires estimates and judgments by management.

All internal control evaluations occur within the above framework. We believe the County's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

Budgetary control is managed at the program level by the encumbrance of estimated purchase amounts before the release of purchase orders to vendors. Purchase orders that result in an overrun of program balances are not released until additional appropriations are made available. Open encumbrances are reported as reservations of fund balances at year-end for governmental funds.

### **Awards and Acknowledgements**

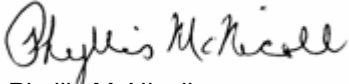
The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Glynn County for its comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2010. This was the twenty-fourth consecutive year that the government has received this prestigious award. In order to be awarded a Certificate of Achievement, the government published an easily readable and efficiently organized CAFR. This report satisfied both the GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

In addition, the County also received its ninth consecutive GFOA Award for Distinguished Budget Presentation for its annual budget document for the fiscal year beginning July 1, 2010. In order to qualify for the Distinguished Budget Presentation Award, the government's budget document was judged to be proficient in several categories, including as a policy document, a financial plan, an operations guide, and a communications device.

The preparation of this report would not have been possible without the efficient and dedicated services of the entire staff of the finance department. We would like to express our appreciation to all members of the department who assisted and contributed to the preparation of this report. Credit also must be given to the Board of Commissioners for its unfailing support for maintaining the highest standards of professionalism in the management of the County's finances.

Respectfully submitted,

A handwritten signature in cursive script that reads "Phyllis McNicoll".

Phyllis McNicoll  
Finance Director



# Certificate of Achievement for Excellence in Financial Reporting

Presented to

Glynn County  
Georgia

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended  
June 30, 2010

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



*Linda C. Janison*

President

*Jeffrey R. Emer*

Executive Director

# GLYNN COUNTY, GEORGIA

June 30, 2011

## BOARD OF COMMISSIONERS

Chairman – District Two	Tom Sublett
Vice Chairman – District One	Amy Callaway
At Large	Bob Coleman
At Large	Clyde Taylor
District Three	Richard Strickland
District Four	Mary C. Hunt
District Five	Alan "Jerome" Clark

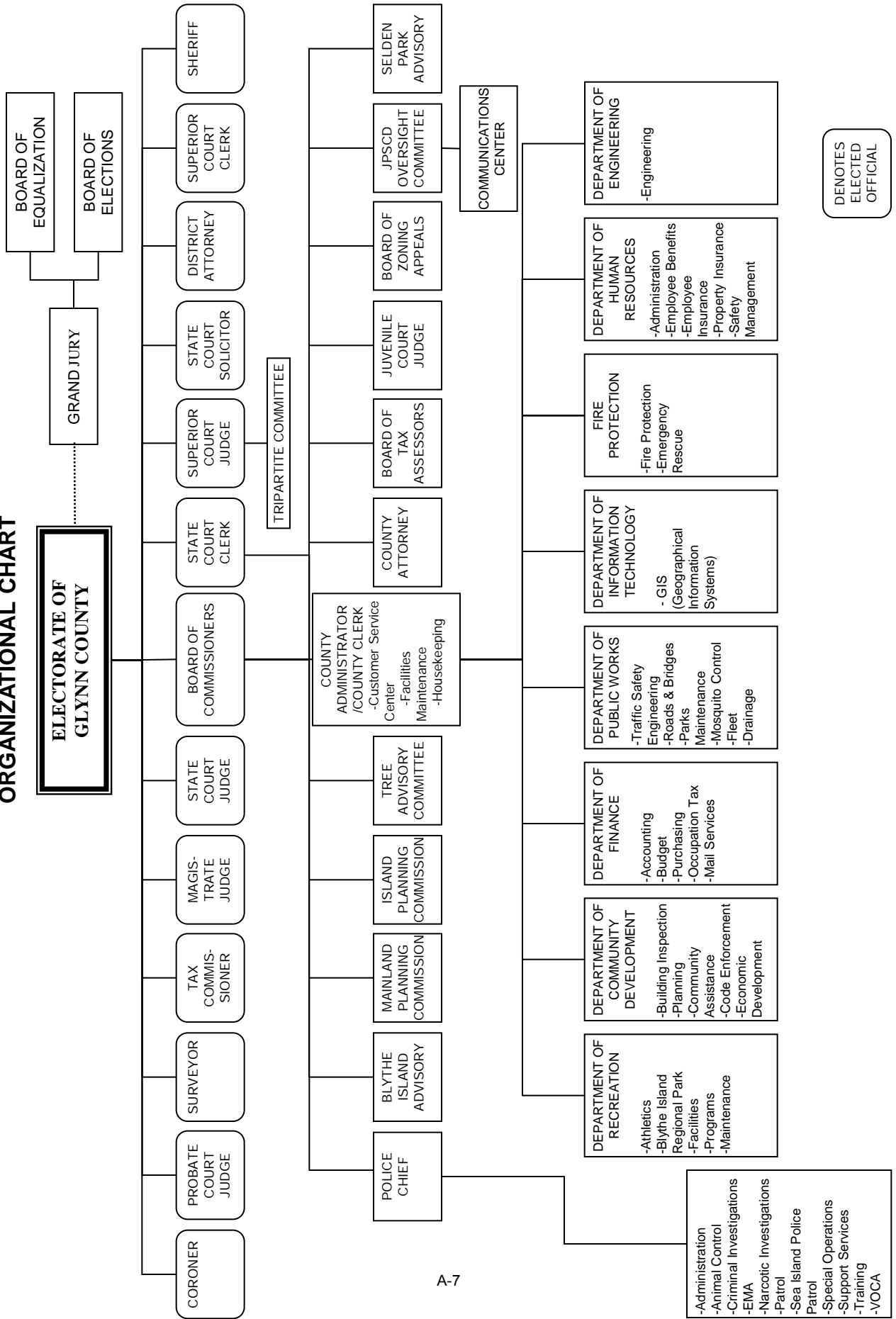
Alan Ours, County Administrator

Aaron Mumford, County Attorney

## DEPARTMENT OF FINANCE

Finance Director	Phyllis C. McNicoll
Accountant III	Robert "Bob" Aldinger
Accountant III	John Hunter
Accountant III	Vickie McClinton
Purchasing Agent	Kay Young
Occupation Tax Officer	Sarah Johnson
Administrative Assistant II	Tammy York
Accountant	Eric Strickland
Accounting Technician II	Angelika Hilton
Accounting Technician II	Sandra Hutto
Accounting Technician II	Sonia Raines
Accounting Technician II	Earlene Ransom
Mail Clerk	Carole Leggett

# GLYNN COUNTY GOVERNMENT ORGANIZATIONAL CHART



DENOTES ELECTED OFFICIAL



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

## **Report of Independent Auditor**



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

# KARP, RONNING & TINDOL

CERTIFIED PUBLIC ACCOUNTANTS

6600 ABERCORN STREET • SUITE 200 SAVANNAH, GEORGIA 31405

P.O. BOX 16149 SAVANNAH, GEORGIA 31416

912-232-0475 TEL 912-232-0478 FAX www.krtcpa.com

## INDEPENDENT AUDITORS' REPORT

To the Chairman and Members of the  
Glynn County Board of Commissioners  
Brunswick, Georgia

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Glynn County, Georgia (County), as of and for the year ended June 30, 2011, which collectively comprise the County's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the management of the County. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Glynn County Health Department and the Glynn County Airport Commission, which represent 100% of the assets, net assets and revenues of the discretely presented component units. Those statements were audited by other auditors whose reports have been furnished to us, and our opinion, insofar as it relates to the amounts included for the Glynn County Health Department and the Glynn County Airport Commission is based solely on the report of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the report of other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the County, as of June 30, 2011, and the respective changes in financial position and cash flows, where applicable, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued a report dated December 16, 2011, on our consideration of the County's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

#### Required Supplementary Information

The Management's Discussion and Analysis and the required supplementary information other than Management's Discussion and Analysis beginning on page C-1 and E-1, respectively, are not a required part of the financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

#### Supplementary Data - Combining Fund Financial Statements and Schedules

Our audit was conducted for the purpose of forming opinions on the financial statements which collectively comprise the County's basic financial statements. The supplementary data listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements of the County. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, and is not a required part of the basic financial statements of the County. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

#### Introductory and Statistical Sections

The information identified in the table of contents as the Introductory and Statistical Sections is presented for purposes of additional analysis and is not a required part of the basic financial statements of the County. Such information has not been subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

*Karp, Renning & Tindel, P.C.*

December 16, 2011



## **Management's Discussion and Analysis**



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

**GLYNN COUNTY, GEORGIA  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

---

As management of Glynn County, Georgia, (the County) we offer readers of the County's financial statements this narrative overview and analysis of the financial activities of Glynn County, Georgia for the fiscal year ended June 30, 2011. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages A-1 through A-4 of this report. All amounts, unless otherwise indicated, are expressed in thousands of dollars.

**Financial Highlights**

- The assets of the County exceeded its liabilities at the close of the most recent fiscal year by \$366,680 (*net assets*). Of this amount, \$62,382 (*unrestricted net assets*) may be used to meet the government's ongoing obligations to citizens and creditors.
- The government's total net assets increased by \$6,189. Ninety six percent of this increase occurred in the Governmental funds and the remainder was related to Business-type activities.
- As of the close of the current fiscal year, the County's governmental funds reported combined ending fund balances of \$113,644, an increase of \$272.
- At the end of the current fiscal year, unassigned fund balance for the general fund was \$52,210 or 85 percent of total general fund expenditures. Of the unassigned fund balance, \$15,440 has been designated as a revenue stabilization and working capital reserve fund.
- The County's long-term debt increased by \$5,207 during the current fiscal year. This increase was due to an intergovernmental lease agreement with the Brunswick and Glynn County Development Authority (Authority) whereby the County has an unconditional obligation to provide sufficient funds for debt service payments for the Authority's Series 2010 Revenue Bonds.

**Overview of the Financial Statements**

This discussion and analysis are intended to serve as an introduction to the County's basic financial statements. The County's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements.** The *government-wide financial statements* are designed to provide readers with a broad overview of the County's finances, in a manner similar to a private-sector business.

The *statement of net assets* presents information on all of the County's assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the County is improving or deteriorating.

The *statement of activities* presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the County that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the County include general government, judicial, public safety, public works, health and welfare, recreation, housing and community development, and economic development. The business-type activities of the County include a solid waste collection and disposal system and a revolving loan program.

The government-wide financial statements include not only the County itself (known as the *primary government*), but also a legally separate Airport Commission for which the County is financially accountable and a Board of Health on which the County is able to impose its will. Financial information for these *component units* are reported separately

**GLYNN COUNTY, GEORGIA  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

---

from the financial information presented for the primary government itself. The government-wide financial statements can be found on pages D-1 through D-3 of this report.

**Fund financial statements.** A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

**Governmental funds.** *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The County maintains 22 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, Fire Protection District Fund, Sales Tax #4 Fund, Sales Tax #5 Fund and Capital Projects – JWSC, all of which are considered to be major funds. Data from the other 17 governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of *combining statements* elsewhere in this report.

The County adopts an annual appropriated budget for its general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget.

The basic governmental fund financial statements can be found on pages D-4 through D-9 of this report.

**Proprietary funds.** The County maintains two different types of proprietary funds. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The County uses enterprise funds to account for its Solid Waste Collection and Disposal funds and Revolving Loan fund. *Internal service funds* are an accounting device used to accumulate and allocate costs internally among the County's various functions. The County uses internal service funds to account for its administrative services, employee benefits, and property and liability insurance. Because these services predominantly benefit governmental rather than business-type functions, they have been included within *governmental activities* in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the Solid Waste Collection and Disposal Funds which are considered to be major funds of the County and the non-major Revolving Loan Fund is presented in the proprietary fund financial statements as another enterprise fund. Conversely, the non-major internal service funds are combined into single, aggregated presentations in the proprietary fund financial statements. Individual fund data for the non-major internal service funds is provided in the form of *combining statements* elsewhere in this report.

The basic proprietary fund financial statements can be found on pages D-10 through D-15 of this report.

**Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statement because the resources of

**GLYNN COUNTY, GEORGIA  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

those funds are *not* available to support the County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statements can be found on pages D-16 and D-17 of this report.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages D-18 through D-44 of this report.

**Other information.** In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information* concerning the County's budget process and the County's progress in funding its obligation to provide pension benefits to its employees. Required supplementary information can be found on pages E-1 and E-6 of this report.

The combining statements referred to earlier in connection with non-major governmental funds and internal service funds are presented immediately following the required supplementary information on pensions. Combining and individual fund statements and schedules can be found on pages F-1 through F-28 of this report.

**Government-wide Financial Analysis**

The following table presents a summary of the Statement of Net Assets for the County as of June 30, 2011 and 2010:

**Summary of Net Assets**

	Governmental Activities		Business-Type		Total	
	2011	2010	2011	2010	2011	2010
Current and other assets	\$ 138,539	\$ 129,672	\$ 7,464	\$ 6,216	\$ 146,003	\$ 135,888
Capital assets, net	<u>250,317</u>	<u>244,401</u>	<u>125</u>	<u>155</u>	<u>250,442</u>	<u>244,556</u>
Total assets	<u>\$ 388,856</u>	<u>\$ 374,073</u>	<u>\$ 7,589</u>	<u>\$ 6,371</u>	<u>\$ 396,445</u>	<u>\$ 380,444</u>
Long-term liabilities outstanding	\$ 14,560	\$ 4,940	\$ 1,647	\$ 1,722	\$ 16,207	\$ 6,662
Other liabilities	<u>10,202</u>	<u>10,999</u>	<u>3,356</u>	<u>2,292</u>	<u>13,558</u>	<u>13,291</u>
Total liabilities	<u>\$ 24,762</u>	<u>\$ 15,939</u>	<u>\$ 5,003</u>	<u>\$ 4,014</u>	<u>\$ 29,765</u>	<u>\$ 19,953</u>
Net assets:						
Invested in capital assets, net of related debt	\$ 250,204	\$ 245,041	\$ 125	\$ 155	\$ 250,329	\$ 245,196
Restricted	53,969	61,778	-	-	53,969	61,778
Unrestricted	<u>59,921</u>	<u>51,315</u>	<u>2,461</u>	<u>2,202</u>	<u>62,382</u>	<u>53,517</u>
Total net assets	<u>\$ 364,094</u>	<u>\$ 358,134</u>	<u>\$ 2,586</u>	<u>\$ 2,357</u>	<u>\$ 366,680</u>	<u>\$ 360,491</u>

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of the County, assets exceeded liabilities by \$366,680 at the close of the most recent fiscal year.

By far the largest portion of the County's net assets (68 percent) reflects its investment in capital assets such as land, buildings, equipment and infrastructure, less any related debt used to acquire those assets that is still outstanding. The County uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the County's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

**GLYNN COUNTY, GEORGIA  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

An additional portion of the County's net assets (14.7 percent) represents resources that are subject to external restrictions on how they may be used. The remaining balance of *unrestricted net assets* may be used to meet the County's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the County is able to report positive balances in all three categories of net assets for the governmental activities and business-type activities. Unrestricted net assets total \$62,382, a 16.5 percent increase compared to the prior year. Total net assets increased by approximately \$6.2 million from the prior year.

The following table summarizes the changes in net assets for the primary government for the fiscal years ended June 30, 2011 and 2010:

**Changes in Net Assets**

	Governmental Activities		Business-Type Activities		Total	
	2011	2010	2011	2010	2011	2010
Revenues:						
Program revenues:						
Charges for services	\$ 10,257	\$ 10,647	\$ 3,314	\$ 3,269	\$ 13,571	\$ 13,916
Operating grants and contributions	3,065	3,305	-	-	3,065	3,305
Capital grants and contributions	1,325	1,671	-	-	1,325	1,671
General revenues:						
Property taxes	37,592	39,982	683	715	38,275	40,697
Sales taxes	11,487	12,019	-	-	11,487	12,019
SPLOST	17,672	18,489	-	-	17,672	18,489
Other taxes	6,878	6,528	-	-	6,878	6,528
Unrestricted investment earnings	442	540	46	60	488	600
Intergovernmental revenues	-	-	-	-	-	-
Miscellaneous	1,532	755	-	-	1,532	755
Total revenues	<u>90,250</u>	<u>93,936</u>	<u>4,043</u>	<u>4,044</u>	<u>94,293</u>	<u>97,980</u>

**GLYNN COUNTY, GEORGIA  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

**Changes in Net Assets (Continued)**

	Governmental		Business-Type		Total	
	2011	2010	2011	2010	2011	2010
Expenses:						
General government	\$ 11,333	\$ 10,014	\$ -	\$ -	\$ 11,333	\$ 10,014
Judicial	7,165	7,069	-	-	7,165	7,069
Public safety	34,177	33,326	-	-	34,177	33,326
Public works	19,945	20,930	-	-	19,945	20,930
Health and welfare	601	825	-	-	601	825
Culture and recreation	4,505	4,750	-	-	4,505	4,750
Housing and community development	6,154	4,373	-	-	6,154	4,373
Interest on long-term debt	216	1,082	-	-	216	1,082
Other activities	-	-	4,008	3,746	4,008	3,746
Total expenses	<u>84,096</u>	<u>82,369</u>	<u>4,008</u>	<u>3,746</u>	<u>88,104</u>	<u>86,115</u>
Change in net assets before transfers	6,154	11,567	35	298	6,189	11,865
Transfers	<u>(194)</u>	<u>(199)</u>	<u>194</u>	<u>199</u>	<u>-</u>	<u>-</u>
Change in net assets	5,960	11,368	229	497	6,189	11,865
Net assets - beginning of year	<u>358,134</u>	<u>346,766</u>	<u>2,357</u>	<u>1,860</u>	<u>360,491</u>	<u>348,626</u>
Net assets - end of year	<u>\$364,094</u>	<u>\$358,134</u>	<u>\$ 2,586</u>	<u>\$ 2,357</u>	<u>\$366,680</u>	<u>\$360,491</u>

**Governmental activities.** Governmental activities increased the County's net assets by \$5,960, thereby accounting for 96.3 percent of the total growth in the net assets of the County.

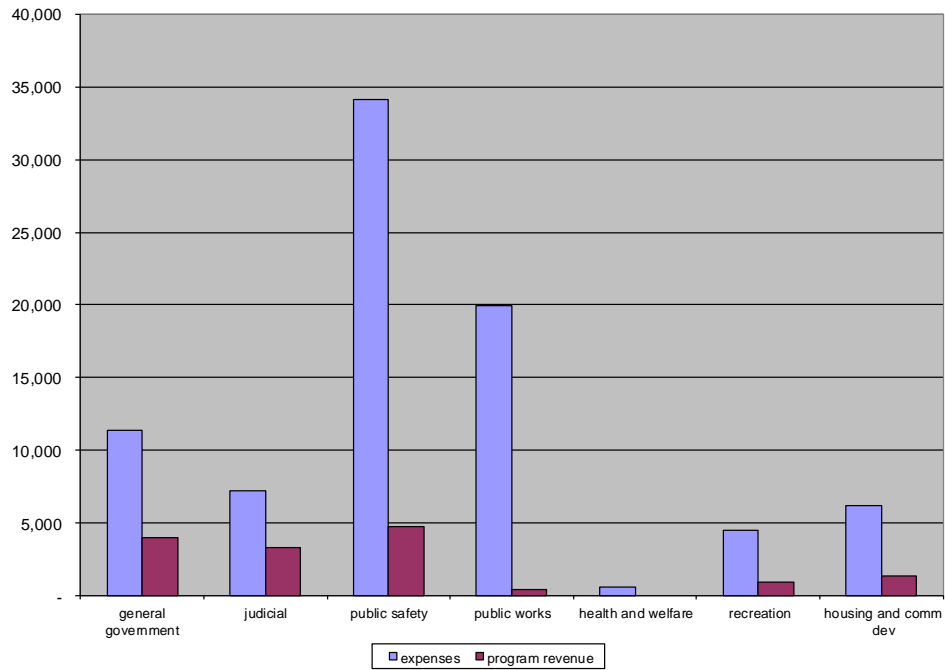
- Revenues outpaced spending. The County collects a special purpose local option sales tax (1 percent) that is used to fund a variety of capital projects. Spending for the projects lags behind the initial revenue collections as many of the projects take several years to complete.
- Lower tax revenue in 2011. Tax revenues overall decreased by over \$3,389 thousand from the prior year. Property taxes and sales taxes decreased by \$2,390 thousand and \$1,349 thousand, respectively. The decrease in property taxes resulted from a 6 percent decrease in taxable property values. Other taxes showed a slight increase of \$350 thousand.
- Lower investment earnings. Lower interest rates resulted in a \$98 thousand decrease in investment earnings.
- An increasing level of net capital assets. Construction activity added approximately \$6 million in projects funded by either sales tax or general revenues.
- General government expenditures increased by approximately \$1.7 million due to increased spending in Special Purpose Local Option Sales Tax (SPLOST) capital projects. The increase in capital expenditures is expected to continue in the next fiscal year as several large SPLOST projects are currently in process.

Approximately 41.7 percent of the County's governmental activities total revenue came from property taxes and 40 percent from other taxes, while 5.3 percent resulted from grants, contributions, and investment earnings. Charges for various goods and services provided 13 percent of the total revenues. The County's expenses cover a range of services. The largest expenses (40.6 percent) are related to providing public safety which includes police and fire protection, E-911 services, animal control, 800 MHz operations, the Sheriff's Office, and the Coroner's Office.

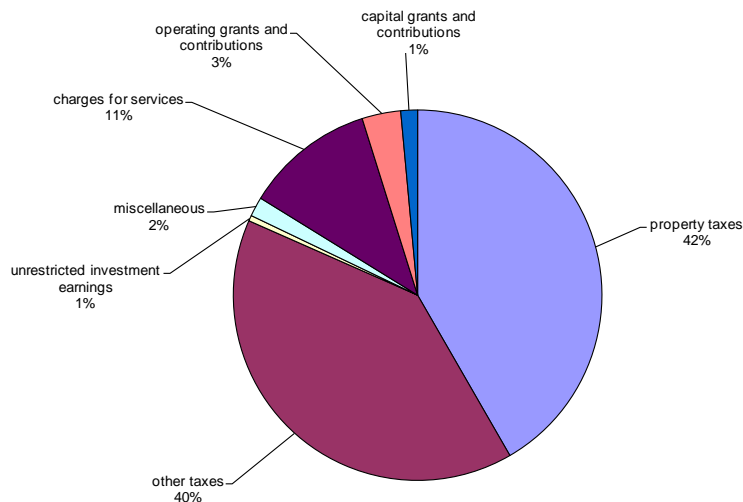
**GLYNN COUNTY, GEORGIA  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

At the end of June 2011, governmental activities expenses exceeded program revenues, resulting in the use of \$69.4 million in general revenues. Likewise, program net expenses exceeded revenues from business-type activities by \$694 thousand.

**Expenses and Program Revenues - Governmental Activities**



**Revenues by Source - Governmental Activities**





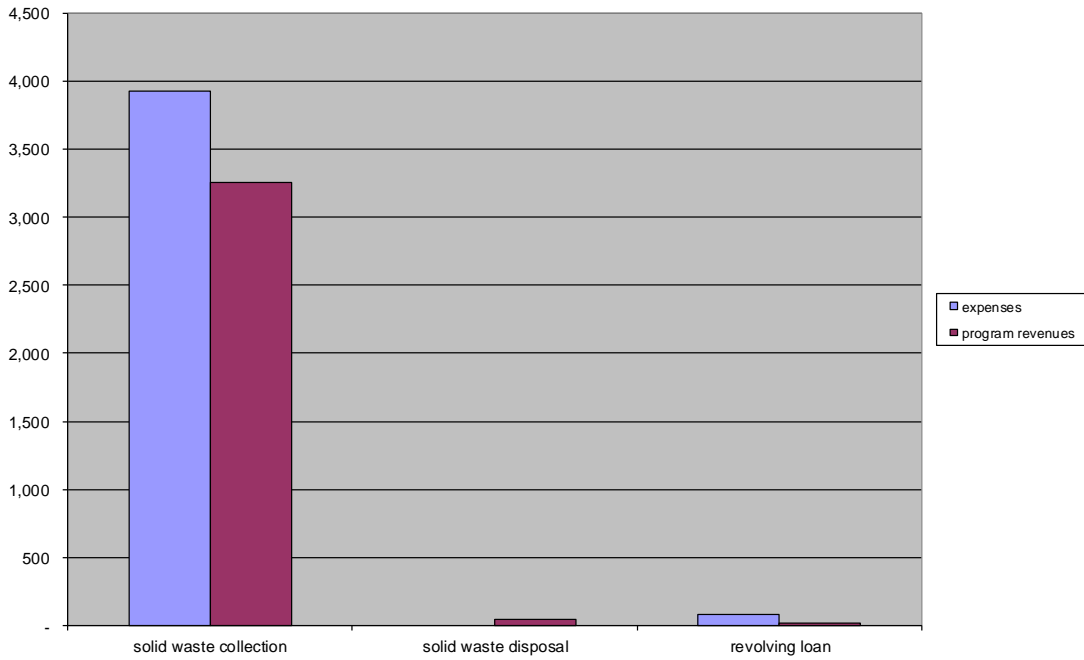
**GLYNN COUNTY, GEORGIA  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

---

**Business-type activities.** Business-type activities increased the County's net assets by \$229. Key elements of this increase are as follows.

- Solid Waste Collection Fund revenue and transfers-in exceeded expenses by \$224 which was \$175 less than the previous year. Expenses increased by \$190 when compared to the previous year.
- The Solid Waste Disposal Fund net assets increased by \$68 which resulted from investment income and less post closure costs than estimated.
- The Revolving Loan fund net assets decreased by \$62 due to the default of a loan.

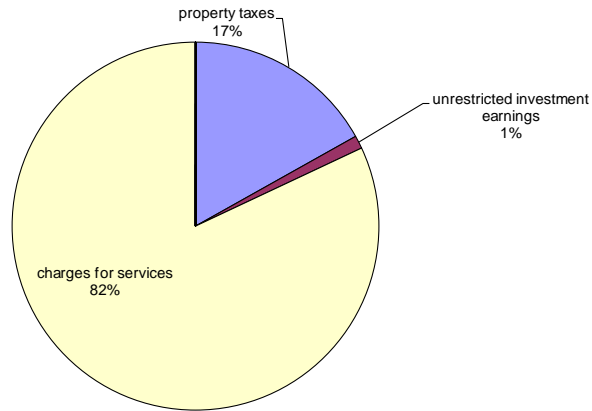
**Expenses and Program Revenues - Business type Activities**



**GLYNN COUNTY, GEORGIA  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

---

Revenues by Source - Business-type Activities



**Financial Analysis of the Government's Funds**

As noted earlier, Glynn County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds.** The focus of the County's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the County's financing requirements. In particular, *unassigned fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

During fiscal year 2011, the County implemented GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. As a result of the implementation, the governmental fund balance categories shown in the 2011 CAFR differ from those shown in the prior year. As of the end of the current fiscal year, the County's governmental funds reported combined ending fund balances of \$113,644, an increase of \$272 in comparison with the prior year. Approximately 46 percent of this total amount (\$52,210) constitutes *unassigned fund balance* in the general fund. Of this amount, \$15,440 has been designated as a revenue stabilization and working capital reserve fund. Assigned portions of the fund balance (\$7,331) are limited to the specific purposes of the funds. Fund balances in the amount of \$52,860 are restricted for specific purposes and include construction and capital outlay funded by SPLOST.

The general fund is the chief operating fund of the government. At the end of the current fiscal year, unassigned fund balance of the general fund was \$52,210, while total fund balance amounted to \$53,454. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Unassigned fund balance represents 85 percent of total general fund expenditures. Total fund balance represents 87 percent of that same amount, compared to 78 percent in the prior year.

The fund balance of the County's general fund increased by \$7,204 during the current fiscal year. Key factors in this increase are as follows:

- The net increase related to Sales Tax #5 advances and repayments amounted to \$5,863.
- The Contingency budget was not completely expended which resulted in savings of \$2,400.
- The County sold real property during this fiscal year which resulted in unbudgeted revenue of \$741.

**GLYNN COUNTY, GEORGIA  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

---

The Fire Protection District fund has a total fund balance of \$4,271, all of which is assigned for purposes of the fund. The fund balance increased by \$223 even though a decrease of \$511 was budgeted. The increase was the result of an overage in property taxes compared to budget in the amount of \$298 and unexpended contingency budget of \$518.

The Sales Tax #4 fund has a total fund balance of \$13,315, all of which is restricted. The net decrease in fund balance of \$4,598 during the current year was the result of using revenue collected in prior years to complete projects funded by this tax.

The Sales Tax #5 fund has a total fund balance of \$37,458, all of which is restricted. The County began receiving revenue from this tax in fiscal year 2007 and the decrease in fund balance of \$1,804 was the result of releasing funds to the City and County which had been held due to the uncertainty of the Detention Center Expansion costs.

The Capital Projects–JWSC fund was created when the Joint Water and Sewer Commission (JWSC) assumed the operations of the County's water and sewer system on January 1, 2008. Various water and sewer construction projects were retained by the County and the Capital Projects fund accounts for those projects. The Capital Projects fund balance decreased by \$615 to \$270 which was the result of using revenue collected in prior years to complete projects. This fund balance is restricted.

**Proprietary funds.** The County's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net assets of the Solid Waste Collection Fund at the end of the year amounted to \$2,158. The change in net assets of \$224 was a decrease of \$174 when compared to the previous year. Operating expenses were \$190 more than the prior year because of the increase in the recycling services provided.

The Solid Waste Disposal fund net assets increased by \$68. The County's landfill is in the post-closure phase and there is very little current activity in this fund.

### **General Fund Budgetary Highlights**

The Board of Commissioners amended the General Fund budget throughout fiscal year 2011. The budget amendments totaled \$27.7 million. The most significant expenditure amendments are summarized as follows:

- Budget re-appropriated from fiscal year 2010 to the current fiscal year accounts for \$8,310 in increases in appropriations in various departments in the general fund.
- Budgets for encumbrances outstanding at the end of fiscal year 2010 in the amount of \$2,707 were re-budgeted in the current fiscal year.
- Net repayment of \$8,334 for Sales Tax #5 projects which were advance funded by the general fund.
- Increase of \$5.6 million in the expenditure and revenue budgets to account for the Brunswick and Glynn County Development Authority 2010 revenue bonds for which the County entered into an intergovernmental lease agreement to provide sufficient funds for debt service payments.

Although the County's final budget projected a loss of \$6.7 million in the General Fund, the fund actually had an increase in the fund balance of \$7,204. This difference can be attributed to the fact that several large projects were budgeted but expenditures were not incurred during the fiscal year. Fiscal year 2011 revenue budgets of \$454 and expenditure budgets of \$8,100 have been re-budgeted in fiscal year 2012.

### **Capital Asset and Debt Administration**

**Capital assets.** The County's investment in capital assets for its governmental and business type activities as of June 30, 2011 amounts to \$250,442 (net of accumulated depreciation). This investment in capital assets includes land, buildings and improvements, machinery and equipment, infrastructure, and construction in progress. Water and Sewer Fund capital assets (net of depreciation) in the amount of \$52.8 million were removed from the County's capital

**GLYNN COUNTY, GEORGIA  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

assets in fiscal year 2008. Water and Sewer construction in progress was retained by the County in the Capital Projects fund and as those projects are completed they are transferred to the JWSC. The total increase in the County's investment in capital assets for the current fiscal year was \$5,886 or 2.4 percent (a 2.42 percent increase for governmental activities and a 19.35 percent decrease for business-type activities).

Major capital asset events during the current fiscal year included the following:

- Construction in progress decreased by \$6,848. Completed building projects totaling \$6,120 included the Pate Building expansion, Commercial Drivers' License Facility, Fire Maintenance Shop, Selden Park Bathhouse, North Glynn Pavilions and several remodeling projects. Completed roads and drainage projects totaling \$8,281 included the Fairway Oaks draining project, Old Jesup/Old Cypress Mill Intersection Improvements, Commercial Drivers' License Driving Range, North Glynn Parking Lot and various road resurfacing projects.
- A variety of building, roads, bridges, sidewalks, and drainage projects were under construction during the fiscal year and \$1,174 of governmental infrastructure projects were still in progress at the end of the year.

**Capital Assets  
(net of depreciation)**

	Governmental activities		Business-type activities		Total	
	2011	2010	2011	2010	2011	2010
Land	\$ 11,200	\$ 11,200	\$ -	\$ -	\$ 11,200	\$ 11,200
Buildings and improvements	58,292	54,042	-	-	58,292	54,042
Machinery and equipment	10,853	8,314	125	155	10,978	8,469
Infrastructure	49,743	43,768	-	-	49,743	43,768
Rights of Way	117,175	117,175	-	-	117,175	117,175
Construction in progress	<u>3,054</u>	<u>9,902</u>	<u>-</u>	<u>-</u>	<u>3,054</u>	<u>9,902</u>
Total	<u>\$ 250,317</u>	<u>\$ 244,401</u>	<u>\$ 125</u>	<u>\$ 155</u>	<u>\$ 250,442</u>	<u>\$ 244,556</u>

Additional information on the County's capital assets can be found in note III.D. on pages D-31 through D-32 of this report.

**Long-term debt.** At the end of the current fiscal year, the County had one GEFA loan outstanding in the amount of \$2,407 which was borrowed on behalf of the St. Simons Island Land Trust on August 9, 2007. Payments from the Land Trust to the County are used to fund the debt service. The County has also entered into an intergovernmental lease agreement with the Brunswick and Glynn County Development Authority and has an unconditional obligation to provide sufficient funds for debt service payments for the Authority's Series 2010 \$5.3 million revenue bonds. Payments from the Gateway Behavioral Health Services rental agreement are used to fund the debt service. The County has no general obligation debt.

Additional information on the County's long-term debt can be found in note III.F. on pages D-34 through D-36 of this report.

**Economic Factors and Next Year's Budgets and Rates**

- The unemployment rate for the County is currently 10.4 percent, which is an increase from a rate of 1.2 percent a year ago. This is slightly higher than the state's unemployment rate of 9.9 percent.
- Since tourism is a major industry in Glynn County, trends in accommodation excise and sales taxes are good indicators of the local economy. Accommodation excise tax receipts were 8.7% above the last fiscal year. Local option sales tax receipts were 4.4 percent under the last fiscal year.

**GLYNN COUNTY, GEORGIA  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

---

These factors were considered in preparing the County's budget for the 2012 fiscal year.

At the end of the current fiscal year, unassigned fund balance in the general fund amounted to \$52,210 which included \$15,440 designated as revenue stabilization and working capital reserve fund. The County used \$640 to balance the 2012 budget and has appropriated \$7.6 million of the amount for spending in the 2012 fiscal year budget in order to complete projects which were budgeted but not spent in fiscal year 2011. The County has appropriated an additional \$226 thousand to pre-fund several Sales Tax #5 projects.

**Requests for Information**

This financial report is designed to provide a general overview of Glynn County's finances for all those with an interest in the County's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Glynn County Finance Director, 1725 Reynolds Street, Suite 300, Brunswick, Georgia 31520.



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

## **Basic Financial Statements**



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.



GLYNN COUNTY, GEORGIA

STATEMENT OF NET ASSETS

JUNE 30, 2011

	Primary Government			Component Units	
	Governmental Activities	Business-type Activities	Total	Glynn County Health Department	Glynn County Airport Commission
<b>ASSETS</b>					
Cash and investments	\$ 118,870,804	\$ 6,660,088	\$ 125,530,892	\$ 2,770,797	\$ 1,011,837
Receivables	18,947,960	826,988	19,774,948	1,613,988	766,091
Internal balances	22,550	(22,550)	-	-	-
Prepaid items	7,268	-	7,268	-	27,216
Inventories	155,661	-	155,661	-	-
Deferred charges	195,580	-	195,580	-	-
Restricted cash and investments	338,587	-	338,587	-	79,764
Intangible asset	-	-	-	-	122,867
Capital assets:					
Land, improvements, and construction in progress	131,429,305	-	131,429,305	-	10,566,375
Other capital assets, net of depreciation	118,888,406	124,965	119,013,371	583,494	31,637,142
Total assets	<u>388,856,121</u>	<u>7,589,491</u>	<u>396,445,612</u>	<u>4,968,279</u>	<u>44,211,292</u>
<b>LIABILITIES</b>					
Accounts payable	9,693,326	1,314,728	11,008,054	2,153,508	595,434
Other liabilities	509,003	-	509,003	-	55,658
Unearned revenue	-	2,041,298	2,041,298	-	30,300
Payable from restricted assets	-	-	-	-	33,276
Noncurrent liabilities:					
Due within one year	2,617,964	91,506	2,709,470	107,971	13,851
Due in more than one year	11,898,088	1,555,596	13,453,684	431,886	1,848
Net OPEB obligation	43,646	-	43,646	-	-
Unearned revenue	-	-	-	-	379,473
Total liabilities	<u>24,762,027</u>	<u>5,003,128</u>	<u>29,765,155</u>	<u>2,693,365</u>	<u>1,109,840</u>
<b>NET ASSETS</b>					
Invested in capital assets, net of related debt	250,204,442	124,965	250,329,407	583,494	41,959,548
Restricted for:					
Capital projects	51,481,303	-	51,481,303	-	-
Other purposes	2,487,428	-	2,487,428	1,068,553	-
Unrestricted	59,920,921	2,461,398	62,382,319	622,867	1,141,904
Total net assets	<u>\$ 364,094,094</u>	<u>\$ 2,586,363</u>	<u>\$ 366,680,457</u>	<u>\$ 2,274,914</u>	<u>\$ 43,101,452</u>

The accompanying notes are an integral part of these financial statements.

GLYNN COUNTY, GEORGIA

STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2011

<b>Functions/Programs</b>	Expenses	Program Revenues		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
<b>Primary government:</b>				
Governmental activities:				
General Government	\$ 11,333,141	\$ 2,509,779	\$ 1,404,887	\$ 52,064
Judiciary	7,165,266	2,513,706	794,991	-
Public Safety	34,176,970	3,992,125	720,175	-
Public Works	19,945,131	58,153	73,217	273,181
Health	600,737	-	-	-
Culture and Recreation	4,504,863	869,067	22,000	-
Housing and Development	6,153,730	314,469	49,260	1,000,000
Interest on Long-term debt	215,910	-	810	-
Total governmental activities	<u>84,095,748</u>	<u>10,257,299</u>	<u>3,065,340</u>	<u>1,325,245</u>
Business-type activities:				
Solid waste disposal	-	43,876	-	-
Solid waste collection	3,933,775	3,258,884	-	-
Revolving loan fund	74,407	11,784	-	-
Total business-type activities	<u>4,008,182</u>	<u>3,314,544</u>	<u>-</u>	<u>-</u>
Total primary government	<u>\$ 88,103,930</u>	<u>\$ 13,571,843</u>	<u>\$ 3,065,340</u>	<u>\$ 1,325,245</u>
<b>Component Units:</b>				
Glynn County Health Department	\$ 16,711,110	\$ 3,117,254	\$ 13,505,423	\$ -
Glynn County Airport Commission	4,260,994	2,168,404	153,817	6,226,701
Total component units	<u>\$ 20,972,104</u>	<u>\$ 5,285,658</u>	<u>\$ 13,659,240</u>	<u>\$ 6,226,701</u>

**General revenues:**

Taxes:  
 Property taxes  
 Sales taxes for general purposes  
 Special purpose local option sales taxes  
 Accomodation excise tax  
 Alcoholic beverage tax  
 Other taxes  
 Intergovernmental revenues not restricted to specific programs  
 Unrestricted investment earnings  
 Miscellaneous  
 Transfers  
 Total general revenues and transfers  
 Change in net assets  
 Net assets - beginning  
 Net assets - ending

The accompanying notes are an integral part of these financial statements.

Net (Expense) Revenue and Changes in Net Assets				
Primary Government			Component Units	
Governmental Activities	Business-type Activities	Total	Glynn County Health Department	Glynn County Airport Commission
\$ (7,366,411)		\$ (7,366,411)		
(3,856,569)		(3,856,569)		
(29,464,670)		(29,464,670)		
(19,540,580)		(19,540,580)		
(600,737)		(600,737)		
(3,613,796)		(3,613,796)		
(4,790,001)		(4,790,001)		
(215,100)		(215,100)		
<u>(69,447,864)</u>		<u>(69,447,864)</u>		
-	43,876	43,876		
-	(674,891)	(674,891)		
-	(62,623)	(62,623)		
-	(693,638)	(693,638)		
<u>(69,447,864)</u>	<u>(693,638)</u>	<u>(70,141,502)</u>		
			\$ (88,433)	
			-	\$ 4,287,928
			<u>(88,433)</u>	<u>4,287,928</u>
37,592,250	683,021	38,275,271	-	-
11,487,295	-	11,487,295	-	-
17,671,853	-	17,671,853	-	-
4,195,840	-	4,195,840	-	-
1,014,031	-	1,014,031	-	-
1,667,643	-	1,667,643	-	-
-	-	-	526,829	-
441,531	45,932	487,463	-	8,347
1,531,713	-	1,531,713	57,615	150
(194,099)	194,099	-	-	-
<u>75,408,057</u>	<u>923,052</u>	<u>76,331,109</u>	<u>584,444</u>	<u>8,497</u>
5,960,193	229,414	6,189,607	496,011	4,296,425
358,133,901	2,356,949	360,490,850	1,778,903	38,805,027
<u>\$ 364,094,094</u>	<u>\$ 2,586,363</u>	<u>\$ 366,680,457</u>	<u>\$ 2,274,914</u>	<u>\$ 43,101,452</u>

GLYNN COUNTY, GEORGIA

GOVERNMENTAL FUNDS  
BALANCE SHEET

JUNE 30, 2011

	General Fund	Fire Protection District	Sales Tax 4
<b>ASSETS</b>			
Cash and investments	\$ 60,378,321	\$ 54,357	\$ 13,496,456
Receivables	13,994,340	421,472	-
Due from other funds	513,216	4,334,737	-
Inventories	155,661	-	-
Prepaid items	7,093	-	-
Restricted cash and investments	-	-	-
Total assets	<u>\$ 75,048,631</u>	<u>\$ 4,810,566</u>	<u>\$ 13,496,456</u>
<b>LIABILITIES AND FUND BALANCES</b>			
Liabilities:			
Accounts payable	\$ 1,975,105	\$ 18,305	\$ 181,480
Accrued liabilities	958,109	148,771	-
Due to other funds	8,609,470	-	287
Due to fiduciary fund	287,349	-	-
Deferred revenue	9,765,026	372,665	-
Total liabilities	<u>21,595,059</u>	<u>539,741</u>	<u>181,767</u>
Fund balances:			
Nonspendable	162,754	-	-
Restricted	-	-	13,314,689
Committed	1,081,129	-	-
Assigned for:			
Purposes of fund	-	4,270,825	-
Unassigned	52,209,689	-	-
Total fund balances	<u>53,453,572</u>	<u>4,270,825</u>	<u>13,314,689</u>
Total liabilities and fund balances	<u>\$ 75,048,631</u>	<u>\$ 4,810,566</u>	<u>\$ 13,496,456</u>

The accompanying notes are an integral part of these financial statements.

---

Sales Tax 5	Capital Projects - JWSC	Other Governmental Funds	Total Governmental Funds
\$ 41,012,978	\$ 939	\$ 3,763,816	\$ 118,706,867
2,199,735	-	1,050,595	17,666,142
-	-	1,004,722	5,852,675
-	-	-	155,661
-	-	-	7,093
-	338,587	-	338,587
<u>\$ 43,212,713</u>	<u>\$ 339,526</u>	<u>\$ 5,819,133</u>	<u>\$ 142,727,025</u>

\$ 5,751,471	\$ 13,878	\$ 411,104	\$ 8,351,343
-	-	96,586	1,203,466
3,051	55,365	432,153	9,100,326
-	-	-	287,349
-	-	2,395	10,140,086
<u>5,754,522</u>	<u>69,243</u>	<u>942,238</u>	<u>29,082,570</u>

-	-	-	162,754
37,458,191	270,283	1,817,079	52,860,242
-	-	-	1,081,129
-	-	3,059,816	7,330,641
-	-	-	52,209,689
<u>37,458,191</u>	<u>270,283</u>	<u>4,876,895</u>	<u>113,644,455</u>
<u>\$ 43,212,713</u>	<u>\$ 339,526</u>	<u>\$ 5,819,133</u>	<u>\$ 142,727,025</u>

GLYNN COUNTY, GEORGIA

RECONCILIATION OF TOTAL GOVERNMENTAL FUND BALANCES  
TO NET ASSETS OF GOVERNMENTAL ASSETS

JUNE 30, 2011

Total fund balance, governmental funds	\$ 113,644,455
Amounts reported for governmental activities in the Statement of Net Assets are different because:	
Capital assets used in governmental activities are not current financial resources and therefore are not reported in this fund financial statement, but are reported in the governmental activities of the Statement of Net Assets.	250,317,711
Bond issuance costs, losses on early retirements and discounts are reported as expenditures in the governmental funds.	195,580
Other long-term assets are not available to pay for current-period expenditures and therefore are deferred in the funds.	10,140,851
Some liabilities, (such as Notes Payable, Capital Lease Contract Payable, Long-term Compensated Absences, and Bonds Payable ), are not due and payable in the current period and are not included in the fund financial statement, but are included in the governmental activities of the Statement of Net Assets. See the long-term debt note.	(10,136,386)
Net OPEB liability not reported in fund statements.	(43,646)
Interest payable on long-term obligations is not due an payable in the current period and therefore is not reported in the governmental funds.	(24,471)
Internal service funds are used by management to charge the cost of certain activities such as insurance to individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net assets.	-
Net Assets of Governmental Activities in the Statement of Net Assets	<u>\$ 364,094,094</u>

The accompanying notes are an integral part of these financial statements.



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

GLYNN COUNTY, GEORGIA  
GOVERNMENTAL FUNDS  
STATEMENT OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCES  
FOR THE YEAR ENDED JUNE 30, 2011

	General Fund	Fire Protection District	Sales Tax 4
<b>REVENUES</b>			
Taxes	\$ 43,168,629	\$ 6,008,870	\$ -
Licenses and permits	594,434	-	-
Intergovernmental	2,166,441	41,613	22,000
Charges for services	4,834,530	6	-
Fees and fines	2,003,711	-	-
Investment earnings	402,789	-	109,180
Other revenue	516,644	931	-
Total revenues	<u>53,687,178</u>	<u>6,051,420</u>	<u>131,180</u>
<b>EXPENDITURES</b>			
Current:			
General government	10,735,829	-	-
Judicial	5,862,869	-	-
Public safety	23,771,113	6,411,129	-
Public works	9,519,760	-	-
Health and welfare	5,832,836	-	-
Culture and recreation	2,784,377	-	-
Housing and development	2,453,099	-	-
Debt service:			
Principal	109,301	-	-
Interest and other charges	186,669	-	-
Issuance costs	200,350	-	-
Capital outlay	-	-	4,325,989
Intergovernmental	-	-	-
Total expenditures	<u>61,456,203</u>	<u>6,411,129</u>	<u>4,325,989</u>
Excess (deficiency) of revenues over expenditures	<u>(7,769,025)</u>	<u>(359,709)</u>	<u>(4,194,809)</u>
<b>OTHER FINANCING SOURCES (USES)</b>			
Issuance of debt	5,300,000	-	-
Premium on debt	16,156	-	-
Sale of capital assets	765,314	6,239	-
Transfers in	13,452,890	576,085	-
Transfers out	(4,561,451)	-	(403,000)
Total other financing sources (uses)	<u>14,972,909</u>	<u>582,324</u>	<u>(403,000)</u>
Net change in fund balances	7,203,884	222,615	(4,597,809)
Fund balances - beginning	46,249,688	4,048,210	17,912,498
Fund balances - ending	<u>\$ 53,453,572</u>	<u>\$ 4,270,825</u>	<u>\$ 13,314,689</u>

The accompanying notes are an integral part of these financial statements.



<u>Sales Tax 5</u>	<u>Capital Projects - JWSC</u>	<u>Other Governmental Funds</u>	<u>Total Governmental Funds</u>
\$ 17,671,853	\$ -	\$ 6,904,493	\$ 73,753,845
-	-	-	594,434
1,000,000	-	913,017	4,143,071
-	-	2,277,037	7,111,573
-	-	491,230	2,494,941
138,414	16,331	23,978	690,692
-	-	434,022	951,597
<u>18,810,267</u>	<u>16,331</u>	<u>11,043,777</u>	<u>89,740,153</u>
-	-	117,270	10,853,099
-	-	809,633	6,672,502
-	-	3,374,919	33,557,161
-	33,599	424,566	9,977,925
-	-	-	5,832,836
-	-	1,761,080	4,545,457
-	-	2,025,871	4,478,970
-	-	-	109,301
-	-	-	186,669
-	-	-	200,350
4,858,271	597,823	284,206	10,066,289
8,880,952	-	-	8,880,952
<u>13,739,223</u>	<u>631,422</u>	<u>8,797,545</u>	<u>95,361,511</u>
5,071,044	(615,091)	2,246,232	(5,621,358)
-	-	-	5,300,000
-	-	-	16,156
-	-	-	771,553
3,838,220	-	969,204	18,836,399
(10,713,139)	-	(3,352,908)	(19,030,498)
<u>(6,874,919)</u>	<u>-</u>	<u>(2,383,704)</u>	<u>5,893,610</u>
(1,803,875)	(615,091)	(137,472)	272,252
39,262,066	885,374	5,014,367	113,372,203
<u>\$ 37,458,191</u>	<u>\$ 270,283</u>	<u>\$ 4,876,895</u>	<u>\$ 113,644,455</u>

GLYNN COUNTY, GEORGIA

RECONCILIATION OF THE STATEMENT OF REVENUES,  
EXPENDITURES AND CHANGES IN FUND BALANCES OF  
GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2011

Net change in fund balances - total governmental funds:	\$	272,252
<p>Amounts reported for Governmental Activities in the Statement of Activities are different because:</p>		
<p>Governmental funds report outlays for capital assets as expenditures because such outlays use current financial resources. In contrast, the Statement of Activities reports only a portion of the outlay as expense. The outlay is allocated over the assets' estimated useful lives as depreciation expense for the period.</p>		
This is the amount by which capital outlays \$12,700,117 exceeded depreciation \$6,770,001 in the current period.		5,930,116
<p>Governmental funds report the entire net sales price (proceeds) from sale of an asset as revenue because it provides current financial resources. In contrast, the Statement of Activities reports only the gain on the sale of the assets. Thus, the change in net assets differs from the change in fund balance by the net book value of the asset sold.</p>		
		(13,304)
<p>Governmental funds report debt proceeds as current financial resources. In contrast, the Statement of Activities treats such issuance of debt as a liability. Governmental funds report repayment of debt principal as an expenditure, In contrast, the Statement of Activities treats such repayments as a reduction in long-term liabilities. This is the amount by which proceeds exceeded payments.</p>		
		(5,206,855)
<p>Governmental funds report the effect of bond issuance costs and discounts when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. Interest is recognized as it accrues, regardless of when it is due. The net effect of these differences is as follows:</p>		
Issuance costs	200,350	
Amortization of issuance costs	(4,770)	
Interest expense - debt obligations	<u>(24,471)</u>	171,109
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.		5,050,809
<p>Some expenses reported in the statement of activities do not require the use of current financial resources and these are not reported as expenditures in governmental funds:</p>		
Compensated absences		(52,321)
<p>The current year's decrease in the net OPEB liability creates a balance sheet item while decreasing net expenses of the functions on the governmental wide statements.</p>		
		19,737
<p>Internal service funds are used by management to charge the costs of certain activities such as insurance to individual funds. The net revenue (expense) of the internal service funds is reported with governmental activities.</p>		
		<u>(211,350)</u>
Change in net assets of governmental activities	<u>\$</u>	<u>5,960,193</u>

The accompanying notes are an integral part of these financial statements.



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

GLYNN COUNTY, GEORGIA  
 PROPRIETARY FUNDS  
 STATEMENT OF NET ASSETS

JUNE 30, 2011

	Enterprise Funds		
	Solid Waste Collection	Solid Waste Disposal	Other Enterprise Fund - Revolving Loan Fund
<b>ASSETS</b>			
Current assets:			
Cash and investments	\$ 5,052,122	\$ 1,468,768	\$ 139,198
Receivables	481,976	-	59,699
Due from other funds	-	-	-
Prepaid items	-	-	-
Total current assets	<u>5,534,098</u>	<u>1,468,768</u>	<u>198,897</u>
Noncurrent assets:			
Receivables	-	-	285,313
Capital assets (net of accumulated depreciation)	124,965	-	-
Total non-current assets	<u>124,965</u>	<u>-</u>	<u>285,313</u>
Total assets	<u>5,659,063</u>	<u>1,468,768</u>	<u>484,210</u>
<b>LIABILITIES</b>			
Current liabilities:			
Accounts payable	1,305,027	2,750	-
Accrued liabilities	6,951	-	-
Due to other funds	22,428	122	-
Unearned revenue	2,041,298	-	-
Current portion of long-term debt	-	91,506	-
Total current liabilities	<u>3,375,704</u>	<u>94,378</u>	<u>-</u>
Noncurrent liabilities:			
Accrued liabilities	-	-	-
Due in more than one year	-	1,555,596	-
Total noncurrent liabilities	<u>-</u>	<u>1,555,596</u>	<u>-</u>
Total liabilities	<u>3,375,704</u>	<u>1,649,974</u>	<u>-</u>
<b>NET ASSETS</b>			
Invested in capital assets	124,965	-	-
Unrestricted	2,158,394	(181,206)	484,210
Total net assets	<u>\$ 2,283,359</u>	<u>\$ (181,206)</u>	<u>\$ 484,210</u>

The accompanying notes are an integral part of these financial statements.

---

	Governmental Activities
Total	Internal Service Funds
\$ 6,660,088	\$ 163,937
541,675	1,281,818
-	3,270,201
-	175
<u>7,201,763</u>	<u>4,716,131</u>
285,313	-
124,965	-
<u>410,278</u>	<u>-</u>
<u>7,612,041</u>	<u>4,716,131</u>
1,307,777	96,525
6,951	1,018,905
22,550	-
2,041,298	765
91,506	-
<u>3,470,082</u>	<u>1,116,195</u>
-	3,599,936
<u>1,555,596</u>	<u>-</u>
<u>1,555,596</u>	<u>3,599,936</u>
<u>5,025,678</u>	<u>4,716,131</u>
124,965	-
2,461,398	-
<u>\$ 2,586,363</u>	<u>\$ -</u>

GLYNN COUNTY, GEORGIA  
 PROPRIETARY FUNDS  
 STATEMENT OF REVENUES, EXPENSES AND CHANGES  
 IN FUND NET ASSETS  
 FOR THE YEAR ENDED JUNE 30, 2011

	Enterprise Funds		
	Solid Waste Collection	Solid Waste Disposal	Other Enterprise Fund - Revolving Loan Fund
<b>OPERATING REVENUES</b>			
Charges for services	\$ 3,248,351	\$ -	\$ -
Risk management fees	-	-	-
Investment income	-	-	11,784
Miscellaneous	10,533	43,876	-
Total operating revenues	<u>3,258,884</u>	<u>43,876</u>	<u>11,784</u>
<b>OPERATING EXPENSES</b>			
Personal services	139,667	-	-
Contractual services	3,749,960	-	1,851
Supplies	876	-	-
Interdepartment charges	13,591	-	-
Depreciation	29,681	-	-
Bad debt expense	-	-	72,556
Other costs	-	-	-
Total operating expenses	<u>3,933,775</u>	<u>-</u>	<u>74,407</u>
Operating income (loss)	<u>(674,891)</u>	<u>43,876</u>	<u>(62,623)</u>
<b>NON-OPERATING REVENUES (EXPENSES)</b>			
Investment income	21,552	23,766	614
Property tax	683,021	-	-
Total non-operating revenue (expenses)	<u>704,573</u>	<u>23,766</u>	<u>614</u>
Income (loss) before transfers	29,682	67,642	(62,009)
Transfers in	194,099	-	-
Change in net assets	223,781	67,642	(62,009)
Total net assets - beginning	2,059,578	(248,848)	546,219
Total net assets - ending	<u>\$ 2,283,359</u>	<u>\$ (181,206)</u>	<u>\$ 484,210</u>

The accompanying notes are an integral part of these financial statements.

---

	Governmental Activities	
	Total	Internal Service Funds
\$	3,248,351	\$ 3,494,454
	-	9,784,944
	11,784	-
	54,409	198,340
	<u>3,314,544</u>	<u>13,477,738</u>
	139,667	2,271,815
	3,751,811	11,073,694
	876	234,836
	13,591	108,073
	29,681	-
	72,556	-
	-	1,500
	<u>4,008,182</u>	<u>13,689,918</u>
	<u>(693,638)</u>	<u>(212,180)</u>
	45,932	830
	683,021	-
	<u>728,953</u>	<u>830</u>
	35,315	(211,350)
	194,099	-
	<u>229,414</u>	<u>(211,350)</u>
	2,356,949	211,350
\$	<u>2,586,363</u>	<u>\$ -</u>

GLYNN COUNTY, GEORGIA

PROPRIETARY FUNDS  
STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED JUNE 30, 2011

	Enterprise Funds		
	Solid Waste Collection	Solid Waste Disposal	Other Enterprise Fund - Revolving Loan Fund
Cash flows from operating activities:			
Cash received from customers and users	\$ 3,269,053	\$ (14,961)	\$ 22,535
Cash received from interfund services provided	-	-	-
Cash payments to customers and users	-	-	-
Cash payments to suppliers for goods and services	(2,591,497)	-	(74,471)
Cash payments to employees for services	(139,667)	-	-
Net cash provided (used) by operating activities	<u>537,889</u>	<u>(14,961)</u>	<u>(51,936)</u>
Cash flows from noncapital financing activities:			
Property taxes	683,021	-	-
Transfers in (out)	194,099	-	-
Net cash provided (used) by noncapital financing activities	<u>877,120</u>	<u>-</u>	<u>-</u>
Cash flows from investing activities:			
Interest earned on cash and investments	21,552	23,766	614
Net cash provided (used) by investing activities	<u>21,552</u>	<u>23,766</u>	<u>614</u>
Net increase (decrease) in cash and cash equivalents	1,436,561	8,805	(51,322)
Cash and cash equivalents, beginning of year	3,615,561	1,459,963	190,520
Cash and cash equivalents, end of year	<u>\$ 5,052,122</u>	<u>\$ 1,468,768</u>	<u>\$ 139,198</u>
Reconciliation of operating income to net cash provided by (used in) operating activities:			
Operating income (loss)	<u>\$ (674,891)</u>	<u>\$ 43,876</u>	<u>\$ (62,623)</u>
Adjustments to reconcile operating income to net cash provided by operating activities:			
Depreciation	29,681	-	-
Change in assets and liabilities:			
Decrease (increase) in accounts receivable	(46,055)	13,588	10,751
Decrease (increase) in due from other funds	167,617	(459)	-
Decrease (increase) in prepaid items	-	-	-
(Decrease) Increase in accounts payable and accrued liabilities	1,005,313	(71,966)	-
(Decrease) Increase in due to other funds	-	-	(64)
(Decrease) Increase in unearned revenues	56,224	-	-
Total adjustments	<u>1,212,780</u>	<u>(58,837)</u>	<u>10,687</u>
Net cash provided (used) by operating activities	<u>\$ 537,889</u>	<u>\$ (14,961)</u>	<u>\$ (51,936)</u>

The accompanying notes are an integral part of these financial statements.



	Governmental Activities
Total	Internal Service Funds
\$ 3,276,627	\$ 198,370
-	12,897,328
-	
(2,665,968)	(10,778,882)
(139,667)	(2,252,058)
<u>470,992</u>	<u>64,758</u>
683,021	-
194,099	-
<u>877,120</u>	<u>-</u>
45,932	830
<u>45,932</u>	<u>830</u>
1,394,044	65,588
5,266,044	98,349
<u>\$ 6,660,088</u>	<u>\$ 163,937</u>
<u>\$ (693,638)</u>	<u>\$ (212,180)</u>
29,681	-
(21,716)	(382,040)
167,158	-
-	96,875
933,347	562,103
(64)	-
56,224	-
<u>1,164,630</u>	<u>276,938</u>
<u>\$ 470,992</u>	<u>\$ 64,758</u>

GLYNN COUNTY, GEORGIA  
 FIDUCIARY FUNDS  
 STATEMENT OF FIDUCIARY NET ASSETS  
 JUNE 30, 2011

---

	Agency Funds	Pension Trust Fund
<b>ASSETS</b>		
Cash	\$ 3,393,821	\$ 11,355,696
Accounts receivable	-	257,239
Taxes receivable	7,431,385	-
Due from other funds	-	287,349
Investments, at fair value:		
U.S. government and agency obligations	-	1,246,734
Corporate bonds	-	14,658,552
Domestic stocks	-	33,553,668
Total Investments	-	49,458,954
Total assets	10,825,206	61,359,238
<b>LIABILITIES</b>		
Accounts payable	10,825,206	-
Total liabilities	\$ 10,825,206	-
<b>NET ASSETS</b>		
Held in trust for retirement benefits		\$ 61,359,238

The accompanying notes are an integral part of these financial statements.

GLYNN COUNTY, GEORGIA  
 FIDUCIARY FUNDS  
 STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS  
 FOR THE YEAR ENDED JUNE 30, 2011

---

	Pension Trust Fund
<b>ADDITIONS</b>	
Contributions:	
Employer	\$ 2,611,925
Total contributions	2,611,925
Investment earnings:	
Net appreciation (depreciation) in fair value of investments	7,572,995
Interest and dividends	2,353,335
Total	9,926,330
Less investment expense	125,000
Net investment income	9,801,330
Total additions	12,413,255
<b>DEDUCTIONS</b>	
Benefits	3,765,197
Administrative expense	50,818
Total deductions	3,816,015
Change in net assets	8,597,240
Net assets - beginning	52,761,998
Net assets - ending	\$ 61,359,238

The accompanying notes are an integral part of these financial statements.



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

## **Notes to Financial Statements**



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

---

**I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The County financial statements are prepared in accordance with generally accepted accounting principles (GAAP). The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (Statements and Interpretations). The more significant accounting policies established in GAAP and used by the County are discussed below.

**A. Reporting entity**

The County is a political subdivision of the State of Georgia and is governed by a seven member Board of County Commissioners. Five members represent a geographical district within the County, while two members represent the County at large. There are additional officers elected countywide. State law pertaining to county government provides for the independent election of these county officials. The officials are all part of the County's legal entity. These elected officials are the Sheriff, Tax Commissioner, State Court Judge, Magistrate Court Judge, Probate Court Judge, Clerk of Superior Court, Clerk of State Court, and the Coroner. The offices of the independently elected officials are not separate from the County and therefore are reported as part of the primary government.

The state constitution and state law pertaining to county government provide for the independent election of the Superior Court Judges and the District Attorney of the Brunswick Judicial Circuit. The cost of operations of the Superior Court Judges and the District Attorney Office is shared with the State of Georgia and other counties in the Judicial Circuit. Only that portion of the cost for which the County is responsible is reported in these financial statements.

The County entered into an intergovernmental agreement with the Georgia Circuit Public Defender Office of the Brunswick Judicial Circuit to provide for criminal indigent defense. The cost of operations is shared with the State and other counties in the Circuit. Only the portion of the costs for which the County is responsible is reported in these financial statements.

The County has implemented the Governmental Accounting Standards Board Statement 14 "The Financial Reporting Entity". The financial reporting entity consists of (a) primary government, (b) organizations for which the primary government is financially accountable, and (c) other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. The nucleus of a financial reporting entity usually is a primary government; however, a governmental organization other than a primary government (such as a component unit, a joint venture, a jointly governed organization, or another stand alone government) serves as the nucleus for its own reporting entity when it issues separate financial statements.

The County has met the criteria for classification as a primary government. The County has a separately elected governing body, is legally separate and is fiscally independent of other state and local governments. All funds, organizations, institutions, agencies, departments, and officers that are not legally separate of the primary government, for financial reporting purposes, are part of the primary government and are included in the financial statements of the County.

**1. Discretely Presented Component Units**

The component unit columns in the government-wide financial statements include the financial data of the County's component units. They are reported in separate columns to emphasize that they are legally separate from the County.

Glynn County Airport Commission – The Airport Commission (the "Commission"), which operates the County's two airports, was created by ordinance of the Board of Commissioners of Glynn County, Georgia to have perpetual existence. The Commission's powers and its relationship with the Brunswick and Glynn County Development Authority (the "Authority") distinguish it as separate from the County. The Commission's Board is appointed by the Authority and, in the

**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

---

event of dissolution, all the Commission's real and personal, tangible and intangible property will be turned over to the Authority. A significant amount of property carried on the Commission's financial statements was deeded to the County by the Federal Government and leased by the County to the Authority. The County approves the Commission's budgets and subleases of property. Complete financial statements of the Commission can be obtained from its administrative offices at 295 Aviation Parkway, Brunswick, Georgia 31525.

Glynn County Board of Health – The Glynn County Board of Commissioners is responsible for appointing a voting majority of the members of the Glynn County Board of Health. The County appoints four of the seven members of the Board of Health's governing board. The County has the authority to modify and approve the Board of Health's budget and the ability to approve environmental health service fees. Executive management is by the State, and all employees are hired by the Board of Health, but subject to the approval of the State Department of Human Resources Services. The Board of Health is made up of two component units, which are the Glynn County Public Health Center and the Coastal Area Community Mental Health/Mental Retardation/Substance Abuse Center. The Board of Health through its component units provides health, mental health, mental retardation and substance abuse services to citizens of Glynn, Camden, Liberty, Long and McIntosh counties under a contract with the Georgia Department of Human Resources. Complete financial statements of the Board of Health can be obtained from its administrative offices at 2747 Fourth Street, Georgia 31520.

## **2. Joint Ventures**

The County is a participant with the City of Brunswick (the "City") in a joint venture to provide hospital related health care to their citizens and the citizens of nearby counties. The Glynn-Brunswick Memorial Hospital Authority was created pursuant to the provisions of the Hospital Authority Law of the State of Georgia and a joint resolution of the respective Boards of Commissioners of the County and City. The Authority appoints its governing board from lists provided equally by the County and City. The Hospital Authority's complete financial statement can be obtained from the administrative offices of the Hospital Authority at 3100 Kemble Avenue, Brunswick, Georgia 31520.

The County is also a participant with the City of Brunswick for the purpose of developing, promoting and expanding economic development through the Brunswick and Glynn County Development Authority. The Authority was created by an act of the General Assembly of the State of Georgia. Authority board members are appointed by joint resolution of the Boards of Commissioners of the County and City. The County has contracted with the Authority to carry-out certain economic development activities. In return, the County has agreed to pay the Authority sufficient funds to conduct these activities. During the year ended June 30, 2011, the County appropriated \$800,000 to the Authority. Complete financial statements of the Authority can be obtained from its administrative offices at 4 Glynn Avenue, Brunswick, Georgia 31520.

Under Georgia law, the County, in conjunction with other cities and counties in the nine county coastal Georgia region, is also a member of the Coastal Regional Commission (the "Commission") and is required to pay annual dues thereto. During its year ended June 30, 2011, the County paid \$57,749 in such dues. Membership in the Commission is required by the Official Code of Georgia Annotated (OCGA) Section 50-8-34 which provides for the organizational structure of the Commission in Georgia. The Commission membership includes the chief elected official of each county and municipality of the area. OCGA 50-8-39.1 provides that the member governments are liable for any debts or obligations of a regional development center. Separate financial statements may be obtained from Coastal Regional Commission, 127 F Street, Brunswick, Georgia 31520.

## **3. Jointly Governed Organization**

On January 24, 2007 the Glynn County Board Commissioners, along with the City of Brunswick, Georgia executed an operational agreement between the Brunswick-Glynn County Joint Water



**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

---

and Sewer Commission. The Commission was created for the purpose of consolidating the City's and County's water and wastewater systems to enhance the overall efficiency and service to public and private customers by avoiding duplication of resources. The Joint Commission began operations on January 1, 2008, causing the County to cease all water and wastewater operations. The total commission membership is five, including two members from Glynn County. Separate financial statements can be obtained directly from Brunswick – Glynn County Joint Water and Sewer Commission, 700 Gloucester Street, Suite 300, Brunswick, GA 31520.

**4. County Agency Funds**

Certain County officials collect and disburse taxes, fees, fines, etc. Separate records of accountability are maintained for such receipts. For purposes of this report, these records are included as a part of agency funds, with remittances to the General Fund and other funds where they are recorded as revenue. Operating costs for these officials are included as a part of the County's General Fund. These units include:

- Tax Commissioner
- Clerk of Superior Court
- Probate Court
- Juvenile Court
- Child Support Receiver
- Clerk of State Court
- Sheriff's Office
- Magistrate Court

**B. Government-wide and fund financial statements**

The basic financial statements include both government-wide (based on the County as a whole) and fund financial statements. While the previous model emphasized fund types (the total of all funds of a particular type), in the new reporting model the focus is on either the County as a whole or major individual funds (within the fund financial statements). Both the government-wide and fund financial statements (within the basic financial statements) categorize primary activities as either governmental or business type. In the government-wide Statement of Net Assets, both the governmental and business-type activities columns (a) are presented on a consolidated basis by column, (b) and are reflected, on a full accrual, economic resource basis, which incorporates long-term assets and receivables as well as long-term debt and obligations.

The government-wide Statement of Activities reflects both the gross and net cost per functional category (general government, judiciary, public safety, public works, etc.), which are otherwise being supported by general government revenues (property, sales and use taxes, certain intergovernmental revenues, fines, permits and charges, etc.). The Statement of Activities reduces gross expenses (including depreciation) by related program revenues, operating and capital grants and contributions. The program revenues must be directly associated with the function or a business-type activity. The operating grants include operating-specific and discretionary (either operating or capital) grants while the capital grants column reflects capital-specific grants. Program revenues include charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a function or segment, and grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment.

The net cost (by function or business-type activity) is normally covered by general revenue (property, sales and other taxes, intergovernmental revenues, investment income, etc.). Historically, the previous model did not summarize or present net cost by function or activity.

The government-wide focus is more on the sustainability of the County as an entity and the change in aggregate financial position resulting from the activities of the fiscal period. In the process of aggregating data for the statement of the net assets and the statement of activities, some amounts reported as interfund activity and balances in the funds are eliminated or reclassified in the government-

**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

---

wide financial statements.

The fund financial statements are, in substance, very similar to the financial statements presented in the previous model. Emphasis here is on the major funds in either the governmental or business-type categories. Non-major funds (by category) or fund type are summarized into a single column.

Unless an internal service fund is combined with the business-type activities (deemed to be an infrequent event), totals on the business-type activity fund statements should directly reconcile to the business-type activity column presented in the government-wide statements.

The governmental funds major fund statements in the fund financial statements are presented on a current financial resources measurement focus and modified accrual basis of accounting. This is the manner in which these funds are normally budgeted. This presentation is deemed most appropriate to (a) demonstrate legal and covenant compliance, (b) demonstrate the source and use of liquid resources, and (c) demonstrate how the County's actual experience conforms to the budget or fiscal plan. Since the governmental fund statements are presented on a different measurement focus and basis of accounting than the government-wide statements' governmental column, a reconciliation is presented following each statement, which briefly explains the adjustment necessary to transform the fund based financial statements into the governmental column of the government-wide presentation.

The County's fiduciary funds are presented in the fund financial statements by type (pension and agency). Since by definition these assets are being held for the benefit of a third party (other local governments, private parties, pension participants, etc.) and cannot be used to address activities or obligations of the government, these funds are not incorporated into the government-wide statements.

The focus of the revised model is on the County as a whole and the fund financial statements, including the major individual funds of the governmental and business-type categories, as well as the fiduciary funds, (by category) and the component units. Each presentation provides valuable information that can be analyzed and compared (between years and between governments) to enhance the usefulness of the information.

### **C. Basis of presentation**

The financial transactions of the County are recorded in individual funds. Each fund is accounted for by providing a separate set of self-balancing accounts that comprises its assets, liabilities, reserves, fund equity, revenues and expenditures/expenses. The various funds are reported by generic classification within the financial statements.

GASB Statement 34 sets forth minimum criteria (percentage of the assets, liabilities, revenues or expenditures/expenses of either fund category or the governmental and enterprise combined) for the determination of major funds. The non-major funds are combined in a column in the fund financial statements and detailed in the combining section.

The County uses the following fund types:

#### **1. Governmental Funds:**

The focus of governmental fund measurement (in the fund financial statements) is upon determination of financial position and changes in financial position (sources, uses, and balances of financial resources) rather than upon net income. The following is a description of the governmental funds of the County:

- a. **General Fund** (a major fund) is the general operating fund of the County. It is used to account for all financial resources except those required to be accounted for in another fund.
- b. **Special Revenue Funds** are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects. The major fund, (Fire Protection District) is used to account

**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

---

for property tax and other resources used in providing fire protection services for County residents.

- c. **Capital Projects Funds** are used to account for financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets (other than those financed by Business-type/Proprietary Funds). The major funds, (Sales Tax Construction 4 and 5), are used to account for the proceeds of a special one cent sales tax adopted by referendum and expenditures for roads, drainage, equipment and other improvements are accounted. The major fund, (Capital Projects – JWSC) is used to account for financial resources related to water and sewer infrastructure projects that are currently in progress.

**2. Proprietary Funds:**

Proprietary funds are reported using the economic resources measurement focus. The generally accepted accounting principles applicable are those similar to businesses in the private sector. The following is a description of the Proprietary Funds of the County:

- a. **Enterprise Funds** are required to be used to account for operations for which a fee is charged to external users for goods or services and the activity (a) is financed with debt that is solely secured by a pledge of the net revenues, (b) has third party requirements that the cost of providing services, including capital costs, be recovered with fees and charges or (c) has a pricing policy designed for the fees and charges to recover similar costs. The major fund, (Solid Waste Collection and Solid Waste Disposal), accounts for business-type activities for the provision of solid waste collection and disposal services to the residents of the County.
- b. **Internal Service Funds** account for the County's insurance claims relating to health, life, workers compensation, unemployment, automobile and property damage, general liability, personal injury and errors and omissions. The internal service funds also account for the expense of normal County administration services that are provided to other departments or funds of the County on a cost-reimbursement basis.

**3. Fiduciary Funds:**

- a. **Fiduciary Funds** are used to report assets held in a trustee or agency capacity for others and therefore are not available to support County programs. The reporting focus (economic resources measurement focus) is upon net assets and changes in net assets and employs accounting principles similar to proprietary funds. Trust and Agency Funds are used to account for the pension trust fund and agency funds, which are custodial in nature. The County has one pension trust fund that accounts for the retirement benefits of the County's employees. There are eight agency funds, which account for the receipts and disbursements of funds by the tax commissioner, clerk of superior court, probate court, juvenile court, child support receiver, clerk of state court, sheriff's office, and magistrate court.

**4. Non-Current Governmental Assets/Liabilities:**

GASB Statement 34 eliminates the presentation of Accounts Groups, but provides for these records to be maintained and incorporates the information into the Governmental column in the government-wide Statement of Net Assets.

**D. Basis of Accounting**

Basis of accounting refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made, regardless of the measurement focus applied.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989,

**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

---

generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the GASB. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The County has elected not to follow subsequent private-sector guidance. The Governmental Funds in the Fund Financial Statements are presented on a modified accrual basis.

**1. Accrual:**

All proprietary funds, the pension trust fund, and agency funds are accounted for using the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred.

**2. Modified Accrual:**

All governmental funds are accounted for using the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual; i.e., both measurable and available. "Available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period, usually 60 days. Revenues considered susceptible to accrual are property taxes, charges for services, and investment income. In applying the "susceptible to accrual" concept to intergovernmental revenues pursuant to GASB Statement 33, the provider should recognize liabilities and expenses and the recipient should recognize receivables and revenue when the applicable eligibility requirements, including time requirements, are met. Resources transmitted before the eligibility requirements are met should, under most circumstances, be reported as advances by the provider and deferred revenue by the recipient. Expenditures are generally recognized under the modified accrual basis of accounting when the related liability is incurred. The exception to this general rule is that principal and interest on general obligation long-term debt is recognized when due.

**E. Assets, Liabilities and Fund Equity**

**1. Deposits and Investments**

The County has defined cash and cash equivalents to include cash on hand, demand deposits, cash with fiscal agent, and short term investments with original maturities of three months or less from the date of acquisition. Investments are stated at fair value, (quoted market price or the best estimate thereof).

**2. Receivables**

In the fund financial statements, material receivables in governmental funds include revenue accruals such as property taxes, grants and other similar intergovernmental revenues since they are usually both measurable and available. Nonexchange transactions collectible but not available are deferred in the fund financial statements in accordance with modified accrual basis of accounting, but not deferred in the government-wide financial statements in accordance with the accrual basis. Accounts receivable comprise the majority of proprietary fund receivables. Allowances for uncollectible accounts receivable are based upon historical trends and the periodic aging of accounts receivable.

The major receivable for the County is property taxes receivable. Real and personal property taxes are levied after acceptance of the County's tax digest by the State of Georgia Department of Revenue. Property taxes were levied and mailed on September 15, 2010. The taxes were based on January 1, 2010 assessed values and were due November 15, 2010, after which date liens can be attached. Motor vehicle taxes are assessed January 1, based on values on January 1; due dates are based on the birth date of the registered owner.

The County bills and collects its own property taxes and also collects various taxes for the Glynn County Board of Education, the City of Brunswick, and the State of Georgia. Collection of the

**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

---

County's taxes and for the other government agencies is the responsibility of the Tax Commissioner's office, which is accounted for as an agency fund. County property tax revenues are recognized when levied to the extent they result in current receivables.

**3. Inventories and Prepaid Items**

Inventory is valued at cost, determined on a first-in, first-out basis. Inventory in the General Fund consists of expendable supplies held for consumption. The cost is recorded as an expenditure in the General Fund at the time the inventory is consumed (consumption method). Reported General Fund inventory is equally offset by a reservation of fund balance which indicates that it does not constitute an "available spendable resource" even though it is a component of net current assets.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

**4. Restricted Assets**

*Governmental Funds* – Capital Projects Fund JWSC maintains separate funds to account for capital tap fees and construction resources to maintain, repair and construct new water and sewer infrastructure for residents of the unincorporated area of Glynn County.

**5. Capital Assets**

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, rights of way, and similar items), are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined by the County as assets with an initial, individual cost of \$5,000 or more and an estimated useful life in excess of one year. Capital assets are recorded at historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

In the case of initial capitalization of infrastructure assets, those that were acquired prior to fiscal year 2003 were recorded at their current replacement cost adjusted by the implicit price deflator index for governments to the base year of either 1980 or the actual construction year. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed. Infrastructure assets acquired prior to 1980 are included in the amounts reported.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend its useful life are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

Depreciation for capital assets is computed using the straight-line method over the following estimated useful lives:

Buildings	7-50 years
Improvements other than buildings	30 years
Machinery and equipment	2-30 years
Roads	30 years
Bridges	50 years
Stormwater systems	40 years
Traffic Signals	20 years

**6. Long-Term Liabilities**

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type Statement of Net Assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

The County has various insurance coverages provided through self-insurance plans, which are accounted for in the Internal Service Funds. Claims incurred and reported to the County are shown as accounts payable in the Internal Service Funds. Claims incurred but not reported are determined using third-party administrator and historical estimates. These estimated liabilities are recorded as accrued liabilities in the Internal Service Funds.

**7. Compensated Absences**

The liability for compensated absences has been accrued. In governmental funds, liabilities are not considered current until they are expected to be liquidated with expendable available financial resources; therefore, only the current liability is accrued in the governmental funds. The total liability for proprietary funds is recorded in the proprietary fund type. The County's policy is to permit employees to accumulate earned but unused vacation and sick pay benefits. Employees of the County may carry over a maximum of 400 hours (some fire department employees may carry over 600 hours) of vacation to the next year. The accumulated benefits will be liquidated in future years as employees elect to use them. In the normal course of business, all payments of these accumulated benefits will be funded from appropriations of the year in which they are to be paid. All compensated absences are accrued when incurred in the government-wide, proprietary, and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements. No liability is recorded for non-vesting accumulating rights to receive sick pay benefits.

An employee can accrue an unlimited number of sick leave days. Sick leave can be taken only for personal illness or illness of an immediate family member. The accumulated unused sick leave is \$7,763,525 at June 30, 2011.

**8. Equity Classifications**

Fund equity at the governmental fund financial reporting level is classified as "fund balance". Fund equity for all other reporting is classified as "net assets".

Fund balance is reported in the governmental funds financial statements and generally represents the difference between current assets and current liabilities. Fund balance classifications represent a hierarchy based primarily on the extent to which the County is bound to honor constraints on specific purposes for which amounts in those funds can be spent. Fund balances are classified as follows:

- a) **Nonspendable** – Fund balances are classified as nonspendable when amounts cannot be spent because they are either i) in nonspendable form or ii) they are legally or contractually required to be maintained intact. The County includes items that are not expected to be converted to cash such as inventories and prepaid amounts.

**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

---

- b) **Restricted** – Fund balances are reported as restricted when their use is restricted for specific purposes including i) constraints on funds externally imposed by creditors, grantors, contributors, or laws or regulations of other governments, or ii) constraints imposed by law through constitutional provisions or enabling legislation.
- c) **Committed** – Fund balances are reported as committed if their use is for a specific purpose as approved by formal action on the Board of Commissioners (majority vote). Amounts committed cannot be used for any other purpose unless the Board of Commissioners removes or changes the specific use by approving such action through resolution at a Commission meeting. Budget resolutions are considered a plan for specific use.
- d) **Assigned** – Fund balances are reported as assigned when constrained by the County’s intent to use the funds for specific purposes that are neither restricted nor committed. Assigned fund balance includes i) all remaining amounts (except negative balances) reported in governmental funds, other than the General fund, that are not classified as nonspendable, restricted or committed, and ii) amounts in the General Fund intended for a specific use identified by either the County Administrator or Finance Director, and iii) amounts appropriated to eliminate a projected budget deficit in the subsequent year.
- e) **Unassigned** – Fund balances are reported as assigned when the balances do not meet any of the above four criterion for classification. The County reports positive unassigned fund balance in only the General Fund. Negative unassigned fund balances may be reported in all governmental funds.

For purposes of fund balance disbursement, unless otherwise approved by the Board of Commissioners, the County will expend restricted fund balance when an expenditure is incurred for which both restricted and unrestricted fund balance is available. Next the County will expend committed fund balance when an expenditure is paid for which unrestricted fund balance is available. The County would next disburse fund balance assigned for purposes of the fund before disbursing other assigned fund balance amounts. In the General Fund, the County would disburse unassigned fund balance prior to disbursing fund balance assigned for financial policy reserve levels or amounts assigned to eliminate subsequent year’s budget deficit.

Equity is classified as net assets and displayed in three components in the government-wide financial statements.

- a) **Invested in capital assets, net of related debt** consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.
- b) **Restricted net assets** consist of net assets with constraints placed on the use either by (1) external groups such as creditors, grantors, contributions, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation.
- c) **Unrestricted net assets** consists of all other net assets that do not meet the definition of “restricted” or “invested in capital assets, net of related debt”.

## **F. Revenues, Expenditures and Expenses**

### **1. Operating and Non-operating Revenues and Expenses**

Operating revenues and expenses for proprietary funds are those that result from providing services and producing and delivering goods and or services. Also included are all revenues and expenses not related to capital and related financing, non-capital financing, or investing activities. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. When both restricted and unrestricted resources are available for use, the County’s policy is to use restricted resources first, then unrestricted resources as needed.

**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

---

**2. Expenditures/Expenses**

In the government-wide financial statements, expenses are classified by function for governmental activities. Administrative overhead charges are made to various functions and are included in direct expenses. In the fund financial statements, governmental fund expenditures are classified by character, i.e. current (further classified by function), debt service, and capital outlay. Proprietary fund expenses are classified as operating and non-operating.

In the fund financial statements, governmental funds report expenditures of current financial resources. Proprietary funds report expenses relating to use of economic resources.

**3. Interfund Transactions**

Interfund transactions are reflected as loans, services provided, reimbursement or transfers. Loans are reported as receivables and payables as appropriate and are subject to elimination upon consolidation. Services provided, deemed to be at market or near market rates, are treated as revenues and expenditures/expenses. Reimbursements are when one fund incurs a cost, charges the appropriate benefiting fund and reduces its related cost as a reimbursement. All other interfund transactions are treated as transfers. Transfers between governmental or proprietary funds are netted as part of the reconciliation to the government-wide columnar presentation.

**4. Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that may affect the amounts reported in the financial statements and the related notes. Accordingly, actual results could differ from these estimates.

**II. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY**

**A. Deficit Net Assets**

The Solid Waste Disposal Fund has unrestricted net liability of \$181,206. The deficit resulted when landfill post-closure expenses were recorded. The County expects that the deficit will be reversed by interest earnings in the next ten years.

**III. DETAILED NOTES ON ALL FUNDS**

**A. Deposits and Investments**

*General:*

Individual bank accounts and investments are maintained in each fund of the County. The cash and investments of the Glynn County Defined Benefit Pension Plan (GCDBPP) are also held separately and reported within the Pension Trust Fund.

*Deposits:*

Custodial Credit Risk for deposits is the risk that, in the event of bank failure, a government's deposits may not be returned to it. At June 30, 2011 all of the County's deposits were either covered by federal depository insurance or collateralized through the Georgia Public Funds Pledging Pool, a multiple financial institution collateral pool administered by the Georgia Bankers Association for the State of Georgia.

Georgia law governs collateral requirements and forms of collateral under O.C.G.A. Section 45-8-12 which is incorporated by reference within the County's Investment Policy. The County has no custodial credit risk policies requiring additional collateral. In summary, Georgia law states:



**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

- All deposits shall be collateralized within 10 days of deposit by a surety bond, a guarantee of insurance, or collateral.
- The face value of any surety bond, guarantee of insurance or collateral shall be at least 110% of the public funds being secured, net of deposit insurance.
- If a depository elects the pooled method (O.C.G.A. Section 45-8-13.11), the aggregate market value of pledged securities may not be less than 110% of the daily pool balance.

Authorized security for deposits enumerated under law includes surety bonds, FDIC insurance, obligations of the United States or the State of Georgia, obligations of Georgia counties or municipalities, bonds of any Georgia public authority, industrial revenue bonds of any Georgia development authority, and obligations of any subsidiary corporation of the United States government fully guaranteed by the United States (such as Federal Home Loan Bank, Federal National Mortgage Association, etc).

*Investments:*

In its investment of both public and pension trust funds, the County follows state statutes and adopted investment policies. As of June 30, 2011 the investments of the Primary Government and the GCDBPP were:

	Average Credit Rating	Fair Value	Maturities in Years			
			Less than 1	1 to 3	4 to 5	Greater than 5
<b>Primary government:</b>						
Georgia Fund 1	Aaa	\$ 5,468,891	\$ 5,468,891	\$ -	\$ -	\$ -
<b>Pension Trust Fund:</b>						
Corporate bonds	A	4,605,410	-	1,367,300	420,290	2,817,820
Corporate bonds	AA	1,124,389	159,237	-	-	965,152
Corporate bonds	AAA	8,588,798	-	2,272,611	2,486,596	3,829,591
Corporate bonds	BBB	339,955	-	-	-	339,955
Domestic stock	NR	33,553,668	33,553,668	-	-	-
Government Bonds	AAA	1,246,734	503,047	743,687	-	-
		<u>\$ 54,927,845</u>	<u>\$ 39,684,843</u>	<u>\$ 4,383,598</u>	<u>\$ 2,906,886</u>	<u>\$ 7,952,518</u>

Under state law, investments of the County's public funds may be placed in obligations of (or obligations guaranteed by) the U.S. government, obligations of agencies of corporations in the U.S. government, obligations of any state or any political subdivision of any state, certificates of deposit or time deposits of financial institutions with deposits insured by FDIC, prime bankers acceptances, repurchase agreements, and the Georgia Fund 1. During the year the County invested public funds in certificates of deposits and time deposits of local banks, U.S. Government obligations, obligations of agencies guaranteed by the U.S. Government, repurchase agreements through local banks, and the Georgia Fund 1.

State law also governs the investment of retirement funds (O.C.G.A. 47-20-84) and limits investments to maximum concentrations by investment category (at cost). The County's defined benefit plan qualifies as a "large retirement system", a designation which allows the plan additional investments in equity securities.

The Georgia Fund 1 is considered to be a 2a7-like-pool that operates in a manner consistent with the SEC's Rule 2a7 of the Investment Company Act of 1940. Georgia Fund 1 was created under O.C.G.A. 36-83-8 and is managed by the State of Georgia's Office of Treasury and Fiscal Services. The pool is not registered with the SEC as an investment company. The fair value of the pool is the same as the value of the pool shares. As a public fund, Georgia Fund 1 is exempt from any disclosure of custodial credit risk.

**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

---

Deposit and investment transactions are subject to a variety of risks. The County seeks to promote the safety of principal, provide adequate liquidity for operational needs, earn market rates of return on investments consistent with liquidity needs and investment quality, and conform with legal requirements.

*Interest rate risk* is the risk that changes in interest rates that will adversely affect the value of an investment. The County does not have a policy that addresses this risk.

*Credit risk* is the risk that an issuer or counterparty to an investment will not fulfill its obligations. The County does not have a policy that addresses this risk. GCDBPP policies minimize credit risk by allowing investments in debt instruments of corporations rated "Bank Investment Grade" by Moody's Rating Service and Standard & Poor's Rating Service.

All of the GCDBPP's investments in U.S. Treasury and Agency securities carry the explicit guarantee of the U.S. government.

*Concentration of credit risk* is the risk of loss attributed to the magnitude of an investment in a single issuer. Disclosures are required for any issuer that represents 5% of more of total investments, exclusive of mutual funds, external investment pools and investments issued or guaranteed by the U.S. government. The GCDBPP Investment Policy seeks a diversified portfolio of fully negotiable, equity, fixed income, and money market securities, with the following maximum investment limits, stated at cost:

1. A minimum of 25% of the fund assets should be invested in fixed income and fixed maturity securities with a maximum of 65% of the fund allowable.
2. A maximum of 75% of the total portfolio may be invested in common stocks.
3. The maximum investment in any one equity security is limited to 2% of the total portfolio value at the time the investment is made. The maximum investment in any one macro-economic sector will not exceed 15% and the maximum position for any one common stock is to be no more than 5% of the entire portfolio.

Deposits and investments are reconciled between the financial statements and note disclosure as follows:

**Basic financial statements:**

Cash and investments	\$ 125,530,892
Restricted cash	338,587
Pension and agency funds	64,208,471
Total	\$ 190,077,950

**Notes to financial statements:**

Deposits	\$ 135,139,795
Investments	54,927,845
Cash on hand	10,310
Total	\$ 190,077,950

**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

**B. Receivables**

Receivables as of year end for the government's individual major funds and non-major, internal service, and fiduciary funds in the aggregate including the applicable allowance for uncollectible accounts, are as follows:

Receivable	General	Fire Protection District	Sales Tax #4	Sales Tax #5	Other Governmental
Taxes	\$ 2,359,874	\$ 434,461	\$ -	\$ -	\$ 3,982
Accounts	548,491	-	-	-	913,709
Interest	-	-	-	-	-
Notes - current portion	-	-	-	-	-
Notes - long term portion	-	-	-	-	-
Intergovernmental	11,157,607	-	-	2,199,735	172,852
Gross receivables	<u>14,065,972</u>	<u>434,461</u>	<u>-</u>	<u>2,199,735</u>	<u>1,090,543</u>
Less:					
Allowance for uncollectibles	(71,632)	(12,989)	-	-	(39,948)
Net receivables	<u>\$ 13,994,340</u>	<u>\$ 421,472</u>	<u>\$ -</u>	<u>\$ 2,199,735</u>	<u>\$ 1,050,595</u>

Receivable	Solid Waste Collection	Solid Waste Disposal	Revolving Loan	Internal Service	Total
Taxes	\$ 496,882	\$ -	\$ -	\$ -	\$ 3,295,199
Accounts	-	26,603	18,000	1,281,818	2,788,621
Interest	-	-	848	-	848
Notes - current portion	-	-	40,851	-	40,851
Notes - long term portion	-	-	285,313	-	285,313
Intergovernmental	-	-	-	-	13,530,194
Gross receivables	<u>496,882</u>	<u>26,603</u>	<u>345,012</u>	<u>1,281,818</u>	<u>19,941,026</u>
Less:					
Allowance for uncollectibles	(14,906)	(26,603)	-	-	(166,078)
Net receivables	<u>\$ 481,976</u>	<u>\$ -</u>	<u>\$ 345,012</u>	<u>\$ 1,281,818</u>	<u>\$ 19,774,948</u>

**C. Notes Receivable**

In connection with a 1988 grant received from the State of Georgia Department of Community Affairs, the County has established a revolving loan fund. As of June 30, 2011 the following notes were outstanding.

Description of note receivable	Total	Current	Long Term
Keebler, Inc., payable in 179 monthly installments of \$2,959, including interest at 4%, beginning October 3, 2002.	\$ 196,055	\$ 28,176	\$ 167,879
Interior Products, Inc., payable in 120 monthly installments of \$401, including interest at 3%, beginning May 1, 2010.	37,346	3,749	33,597
Tutco, Inc., payable in 120 monthly installments of \$966, including interest at 3%, beginning September 1, 2010.	<u>92,763</u>	<u>8,926</u>	<u>83,837</u>
Total notes receivable	<u>\$ 326,164</u>	<u>\$ 40,851</u>	<u>\$ 285,313</u>

**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

**D. Capital Assets**

Capital asset activity for the year ended June 30, 2011 was as follows:

	<b>Primary Government</b>			Ending Balance
	Beginning Balance	Increases	Decreases	
<b>Governmental Activities:</b>				
<i>Non-Depreciable Assets:</i>				
Land	\$ 11,200,052	\$ -	\$ -	\$ 11,200,052
Rights of Way	117,175,087	-	-	117,175,087
Construction in Progress	9,902,207	4,249,812	(11,097,853)	3,054,166
Total non-depreciable capital assets	<u>138,277,346</u>	<u>4,249,812</u>	<u>(11,097,853)</u>	<u>131,429,305</u>
<i>Depreciable Assets:</i>				
Buildings and Improvements	73,707,218	6,120,371	-	79,827,589
Machinery and Equipment	31,451,140	4,944,136	(620,635)	35,774,641
Infrastructure	116,251,883	8,281,110	(3,433)	124,529,560
Improvements Other	5,166,040	202,543	-	5,368,583
Total depreciable capital assets	<u>226,576,281</u>	<u>19,548,160</u>	<u>(624,068)</u>	<u>245,500,373</u>
<i>Accumulated Depreciation</i>				
Buildings and Improvements	(23,295,258)	(1,896,421)	-	(25,191,679)
Machinery and Equipment	(23,137,091)	(2,395,242)	(610,764)	(24,921,569)
Improvements Other	(1,536,157)	(175,577)	-	(1,711,734)
Infrastructure	(72,484,223)	(2,302,762)	-	(74,786,985)
Sub-total accumulated depreciation	<u>(120,452,729)</u>	<u>(6,770,002)</u>	<u>(610,764)</u>	<u>(126,611,967)</u>
Total Governmental Activities	<u>244,400,898</u>	<u>17,027,970</u>	<u>(12,332,685)</u>	<u>250,317,711</u>
<b>Business-Type Activities:</b>				
<i>Depreciable Assets:</i>				
Land and land improvements	140,000	-	-	140,000
Machinery and Equipment	366,123	-	-	366,123
Total depreciable capital assets	<u>506,123</u>	<u>-</u>	<u>-</u>	<u>506,123</u>
<i>Accumulated Depreciation</i>				
Land and land improvements	(140,000)	-	-	(140,000)
Machinery and Equipment	(211,477)	(29,681)	-	(241,158)
Sub-total accumulated depreciation	<u>(351,477)</u>	<u>(29,681)</u>	<u>-</u>	<u>(381,158)</u>
Total Business-Type Activities	<u>154,646</u>	<u>(29,681)</u>	<u>-</u>	<u>124,965</u>
Total Capital Assets	<u>\$ 244,555,544</u>	<u>\$ 16,998,289</u>	<u>\$ (12,332,685)</u>	<u>\$ 250,442,676</u>

**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

<b>Component Unit</b>	<b>Glynn County Airport Commission</b>			
	Beginning Balance	Increases	Decreases	Ending Balance
<i>Non-Depreciable Assets:</i>				
Land	\$ 10,408,759	\$ -	\$ -	\$ 10,408,759
Construction in progress	-	157,616	-	157,616
<i>Depreciable Assets:</i>				
Land improvements	17,630,656	18,730	-	17,649,386
Buildings	13,863,270	938,599	-	14,801,869
Machinery and equipment	676,689	2,050	-	678,739
Office equipment and furniture	424,720	44,148	-	468,868
Motor vehicles	882,602	25,450	18,269	889,783
Airfield roads and grounds	25,327,007	5,497,841	-	30,824,848
Intangible asset - Airport study	631,819	-	-	631,819
<b>Total</b>	<b>69,845,522</b>	<b>6,684,434</b>	<b>18,269</b>	<b>76,511,687</b>
<i>Accumulated Depreciation</i>				
Land improvements	(16,478,666)	(82,685)	-	(16,561,351)
Buildings	(4,667,952)	(626,425)	-	(5,294,377)
Machinery and equipment	(574,616)	(29,992)	-	(604,608)
Office equipment and furniture	(409,632)	(16,443)	-	(426,075)
Motor vehicles	(328,473)	(53,433)	(18,269)	(363,637)
Airfield roads and grounds	(9,037,596)	(1,388,707)	-	(10,426,303)
Intangible asset - Airport study	(463,322)	(45,630)	-	(508,952)
<b>Total</b>	<b>(31,960,257)</b>	<b>(2,243,315)</b>	<b>(18,269)</b>	<b>(34,185,303)</b>
<b>Total Component Unit</b>	<b>\$ 37,885,265</b>	<b>\$ 4,441,119</b>	<b>\$ -</b>	<b>\$ 42,326,384</b>

Depreciation expense was charged to governmental activities as follows:

General government	\$ 810,423
Judiciary	510,142
Public safety	1,948,334
Public works	2,466,953
Culture and recreation	891,883
Housing and development	74,366
Health	67,901
<b>Total depreciation expense</b>	<b>\$ 6,770,002</b>
Business-type activities:	
Solid Waste Collection	\$ 29,681

**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

**E. Interfund Receivables, Payables and Transfers**

Interfund receivable and payable balances at June 30, 2011, are as follows:

<u>Due To</u>	<u>Due From</u>			
	<u>General</u>	<u>Sales Tax 4</u>	<u>Sales Tax 5</u>	<u>Capital Projects - JWSC</u>
General	\$ -	\$ 287	\$ 3,051	\$ 55,365
Fire Protection District	4,334,737	-	-	-
Nonmajor Governmental	1,004,532	-	-	-
Internal Service	3,270,201	-	-	-
Fiduciary Fund	287,349	-	-	-
Total	<u>\$ 8,896,819</u>	<u>\$ 287</u>	<u>\$ 3,051</u>	<u>\$ 55,365</u>

<u>Due To</u>	<u>Other Governmental</u>	<u>Solid Waste Collection</u>	<u>Solid Waste Disposal</u>	<u>Total</u>
	General	\$ 431,963	\$ 22,428	\$ 122
Fire Protection District	-	-	-	4,334,737
Nonmajor Governmental	190	-	-	1,004,722
Internal Service	-	-	-	3,270,201
Fiduciary Fund	-	-	-	287,349
Total	<u>\$ 432,153</u>	<u>\$ 22,428</u>	<u>\$ 122</u>	<u>\$ 9,410,225</u>

These balances represent loans between the borrower fund and the lender fund. These balances resulted from the time lag between the dates that 1) interfund goods and services are provided or reimbursable expenditures occur, 2) transactions are recorded in the accounting system, and 3) payments between funds are made. Interfund receivables and payables are reported in the fund financial statements; however, they are eliminated in the government-wide financial statements if the interfund loan is between governmental funds.

A summary of interfund transfers by fund type is as follows:

<u>Transfer to</u>	<u>Transfer From</u>				
	<u>General</u>	<u>Sales Tax 4</u>	<u>Sales Tax 5</u>	<u>Nonmajor Governmental</u>	<u>Total</u>
General	\$ -	\$ 403,000	\$ 10,713,139	\$ 2,336,751	\$ 13,452,890
Fire Protection District	-	-	-	576,085	576,085
Sales Tax 5	3,838,220	-	-	-	3,838,220
Nonmajor Governmental	723,231	-	-	245,973	969,204
Solid Waste Collection	-	-	-	194,099	194,099
Total	<u>\$ 4,561,451</u>	<u>\$ 403,000</u>	<u>\$ 10,713,139</u>	<u>\$ 3,352,908</u>	<u>\$ 19,030,498</u>

Interfund transfers are used to 1) move revenues from the fund that statute or budget requires collecting them to the fund that statute or budget requires to expend them, and 2) use unrestricted revenues collected to finance various programs accounted for in other funds in accordance with budgetary authorizations. Interfund transfer from the sales tax 5 to the general fund in the amount of \$10,713,139 is to reimburse the general fund for prefunding allowable sales tax 5 projects. The transfer from the general fund to the sales tax 5 fund in the amount of \$3,838,220 was due to the Board of

**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

Commissioners relocating the construction of a sales tax 5 project which had project expenditures. The general fund reimbursed sales tax 5 for these expenditures. The transfers of this type are recorded as other financing uses and other financing sources in the governmental funds financial statements. However, transfers are eliminated in the government-wide financial statements if the interfund transfer is within the governmental fund group.

**F. Long-term Liabilities**

**Governmental Activities**

**Georgia Environmental Facilities Authority (GEFA) Permanent Loan**

On August 9, 2007, the County executed an agreement with the Georgia Environmental Facilities Authority from the Georgia Land Conservation Program on behalf of the St. Simons Island Land Trust. The total loan (LC2007008) amount is \$2,750,000 and has an interest rate of 3.00%. The monthly payment is \$15,254 for a period of twenty years. The balance of the loan as of June 30, 2011, was \$2,406,634. The debt service requirements to maturity are as follows:

Year Payable	Total Debt		
	Service	Principal	Interest
2012	\$ 183,047	\$ 112,512	\$ 70,535
2013	183,047	116,158	66,889
2014	183,047	119,580	63,467
2015	183,047	123,218	59,829
2016	183,048	126,876	56,172
2017-2021	915,236	695,234	220,002
2022-2026	915,236	807,498	107,738
2027-2028	313,448	305,558	7,890
	<u>\$ 3,059,156</u>	<u>\$ 2,406,634</u>	<u>\$ 652,522</u>

**Contractual Obligation**

**Brunswick and Glynn County Development Authority Revenue Bonds (Gateway Behavioral Health Services Project), Series 2010**

On December 1, 2010, the County issued bonds through the Brunswick and Glynn County Development Authority (Authority) in the amount of \$5,300,000. The bonds bear interest ranging between 3% to 5% with final maturity in 2031. Proceeds of the bond issue were used to finance the cost of the acquisition, construction and equipping of a facility, including land acquisition, for clinical and administrative use by Gateway Behavioral Health Services (Gateway) and pay related costs of issuance. Pursuant to the bond issue, the County entered into an intergovernmental lease agreement with the Authority whereby the County has an unconditional obligation to provide sufficient funds for debt service payments. These payments will be paid from various sources including base rentals in accordance with a rental agreement between the County and Gateway. The rental agreement provided that the County will sublease the project to Gateway and Gateway will make rental payments which are pledged for payment of the bonds. If these payments are insufficient, the County is authorized to exercise its powers of taxation to the extent necessary to pay the amounts required by the contract. A receivable has been recorded on the County's financial statements for the rental payments from

**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

---

Gateway. The balance of the loan as of June 30, 2011, was \$5,300,000. The debt service requirements to maturity are as follows:

Year Payable	Total Debt Service	Principal	Interest
2012	\$ 222,674	\$ -	\$ 222,674
2013	404,899	185,000	219,899
2014	399,349	185,000	214,349
2015	407,574	200,000	207,574
2016	400,574	200,000	200,574
2017-2021	2,006,395	1,115,000	891,395
2022-2026	1,991,101	1,355,000	636,101
2027-2031	1,978,014	1,675,000	303,014
2032	394,645	385,000	9,645
	<u>\$ 8,205,225</u>	<u>\$ 5,300,000</u>	<u>\$ 2,905,225</u>

**Revenue Bonds - Defeased**

On December 31, 2007, the Glynn County Board of Commissioners ceased all water and sewer operations. These operations were transferred to the Brunswick – Glynn County Joint Water and Sewer Commission “Commission”. All assets and liabilities were transferred to the Commission except for cash related to debt service and capital projects in progress. Long term debt including all capital leases, bonds payable and GEFA loans also remained with the County. As part of the agreement with the County, the Commission agreed to remit all long-term debt service payments to the County as those payments became due. On June 30, 2010, the Commission issued Revenue Bonds, Series 2010C, for the prepayment of certain capital leases and GEFA loans and the defeasance of the outstanding Water and Sewer Revenue Refunding and Improvement Bonds, Series 2003. Funds were placed in an irrevocable trust to provide for all future debt service payments of the defeased bonds. Accordingly, the trust amounts and the defeased bonds are not included on the County’s financial statements. The U.S. Treasury securities deposited mature in an adequate amount to service the Bond’s bi-annual interest and principal payments through the final payment. The Series 2003 Bonds maturing on April 1, 2014 and thereafter are subject to optional redemption by the County at any time on or after April 1, 2013 at a redemption price of par plus accrued interest to the redemption date. At June 30, 2011, \$9,190,000 of the defeased debt was outstanding.

**Defeased Bonds**

In fiscal year 1993, shortly after the County’s Beach Renourishment Project was canceled, the County defeased (made null or void) the \$2,555,000 Brunswick Glynn County Development Authority (Georgia) Refunding Revenue Bonds (Glynn County Beach Renourishment Project), Series 1991-A issuance by placing sufficient funds in an irrevocable trust to provide for all future debt service payments of the defeased bonds. Accordingly, the trust amounts and the defeased bonds are not included in the County’s financial statements. The U.S. Treasury securities mature in an adequate amount to service the Bond’s bi-annual interest and principal payments through the final payment of August 2, 2011. At June 30, 2011, \$225,000 of the defeased debt was outstanding.



**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

**Business Type Activities**

**Closure and Postclosure Care Cost for Solid Waste Disposal Enterprise Fund**

State and federal laws and regulations require the County to meet certain requirements in order to close its landfill and to perform certain maintenance and monitoring functions at the landfill site for a period of thirty years after closure. Although closure and post-closure care costs will generally be paid near or after the date the landfill stops accepting waste, generally accepted accounting principles require a portion of the estimated closure and post-closure care costs to be reported as an operating expense in each period for which the landfill accepts waste. The \$1,647,102 reported as landfill closure and postclosure care liability at June 30, 2011, represents the cumulative amount reported to date based on the use of 100% of the estimated capacity of both the sanitary and the dry bulk landfills. Amounts for closure and post-closure care costs are based on what it would cost to perform all postclosure care in 2011, adjusted annually for inflation. The County has closed all landfills and no useful life exists. Actual costs may be different due to changes in inflation, technology, regulations, etc.

**Changes in Long-term Liabilities**

The following is a summary of changes in long-term liabilities for the year ended June 30, 2011:

	<b>Primary Government</b>				Amounts
	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
<b>Governmental Activities:</b>					
Compensated absences	\$ 2,361,275	\$ 1,500,071	\$ 1,447,750	\$ 2,413,596	\$ 1,725,722
Contractual obligations	-	5,300,000	-	5,300,000	-
GEFA permanent loan	2,515,935	-	109,301	2,406,634	112,512
Claims and judgments	3,161,964	9,354,234	8,136,532	4,379,666	779,730
Deferred Amounts:					
Premium	-	16,156	-	16,156	-
<b>Total Governmental Activities</b>	<b>\$ 8,039,174</b>	<b>\$ 16,170,461</b>	<b>\$ 9,693,583</b>	<b>\$ 14,516,052</b>	<b>\$ 2,617,964</b>
	Beginning Balance	Additions	Reductions	Ending Balance	Amounts Due Within One Year
<b>Business-Type Activities:</b>					
Closure and postclosure costs	\$ 1,721,393	\$ -	\$ 74,291	\$ 1,647,102	\$ 91,506
<b>Total Business-Type Activities</b>	<b>\$ 1,721,393</b>	<b>\$ -</b>	<b>\$ 74,291</b>	<b>\$ 1,647,102</b>	<b>\$ 91,506</b>
<b>Component Unit - Glynn County Airport Commission</b>					
Capital lease obligations	\$ 43,815	\$ -	\$ 28,116	\$ 15,699	\$ 13,851
Compensated absences	32,025	25,538	21,301	36,262	36,262
<b>Total long-term debt</b>	<b>\$ 75,840</b>	<b>\$ 25,538</b>	<b>\$ 49,417</b>	<b>\$ 51,961</b>	<b>\$ 50,113</b>

Compensated absences are generally liquidated by the general and special revenue funds.

**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

**G. Fund Balances, Invested in Capital Assets, Net of Related Debt and Restrictions of Net Assets**

1. As prescribed by GASB Statement No. 54, governmental funds report fund balance in classifications based primarily on the extent which the County is bound to constraints on the specific purposes for which amounts in the funds can be spent. As of June 30, 2011, fund balances for all the major and nonmajor funds were distributed as follows:

	General Fund	Fire Protection District	Sales Tax 4	Sales Tax 5	Capital Projects - JWSC	Other Governmental Funds	Total Governmental Funds
<b>Fund Balances:</b>							
<b>Nonspendable:</b>							
Inventories and prepaids	\$ 162,754	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 162,754
<b>Restricted for:</b>							
County Drug Abuse / Education	-	-	-	-	-	80,956	80,956
Public Safety	-	-	-	-	-	648,551	648,551
Commissary	-	-	-	-	-	45,381	45,381
County Jail	-	-	-	-	-	91,149	91,149
Juvenile Services	-	-	-	-	-	11,077	11,077
Public Safety grants	-	-	-	-	-	332,254	332,254
Alternate dispute	-	-	-	-	-	196,931	196,931
Construction and capital outlay	-	-	13,314,689	37,458,191	270,283	410,780	51,453,943
<b>Committed to:</b>							
Public works construction and improvements	1,081,129	-	-	-	-	-	1,081,129
<b>Assigned to:</b>							
Recreation / tourist activities	-	-	-	-	-	374,616	374,616
Drug court operations	-	-	-	-	-	394,547	394,547
Public Safety	-	4,270,825	-	-	-	310,304	4,581,129
Construction and capital outlay	-	-	-	-	-	1,980,349	1,980,349
<b>Unassigned:</b>	52,209,689	-	-	-	-	-	52,209,689
<b>Total Fund Balances</b>	<u>\$ 53,453,572</u>	<u>\$ 4,270,825</u>	<u>\$ 13,314,689</u>	<u>\$ 37,458,191</u>	<u>\$ 270,283</u>	<u>\$ 4,876,895</u>	<u>\$ 113,644,455</u>

Of the unassigned fund balance in the general fund, \$15,439,729 has been designated as a revenue stabilization and working capital reserve fund.

2. *Invested in capital assets, net of related debt* – The amounts are calculated as follows:

	Governmental Activities	Business-Type Activities
Net capital assets	\$ 250,317,711	\$ 124,965
Capital related obligations reported in accounts payable	(113,269)	-
Invested in capital assets, net of related debt	<u>\$ 250,204,442</u>	<u>\$ 124,965</u>

The debt of the County was not used to purchase capital assets for the County.

3. Restrictions of net assets are used to indicate a portion of net assets that have constraints placed on the use either by external groups or law. The County uses the following restrictions of net assets:

*Governmental Activities*

*Restricted for capital projects* – This restriction represents amounts to be used for capital project expenditures as legally restricted through public referendum or contractual obligation.

*Restricted for other purposes* – This restriction represents \$1,406,299 in the nonmajor special revenue funds and \$1,081,129 for public works projects and improvements.

**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

---

**IV. Other Information**

**A. Retirement Plan**

**Plan Description**

The Glynn County Pension Plan (the "Plan") is a single employer defined benefit pension plan administered by Marshwinds Advisory Company and Synovus Trust Company, jointly. The plan provides retirement and death benefits to plan members and beneficiaries. Benefit provisions and contributions are established and may be amended by the Glynn County Board of Commissioners. The accounting and financial reporting functions are done by the County finance department. The County's general fund bears most of the Plan's administrative costs. The plan's audited financial statement is included in the County's Comprehensive Annual Financial Report as a Pension Trust Fund and does not issue a stand-alone financial report.

At January 1, 2011, the Retirement Plan of Glynn County membership consisted of:

	<u>Public Safety Employees</u>	<u>General Employees</u>	<u>Total</u>
Retirees and beneficiaries receiving benefits	107	199	306
Terminated plan members entitled to but not yet receiving benefits	147	172	319
Active plan members	379	297	676
Total membership	<u>633</u>	<u>668</u>	<u>1,301</u>

**Summary of Significant Accounting Policies**

The pension plan's financial statements are reported as the County Employees Pension Trust Fund using the trust's pension plan fiscal year, and are prepared using the accrual basis of accounting. No plan member contributions are required. Employer contributions to the Plan are recognized when due and the County has made a formal commitment to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of the Plan. Investments are reported at fair value as described at note I.E.1.

**Funding Policy**

The contribution requirements of the County are established and may be amended by the Glynn County Board of Commissioners. The County is required to contribute at an actuarially determined rate; the current rate is 8.63% of annual covered payroll.

**Annual Pension Cost and Net Pension Obligation**

The County's annual pension cost and net pension obligation to the plan for the current year were as follows:

Annual pension cost / required contribution	<u>\$ 2,611,925</u>
Contribution made	<u>(2,611,925)</u>
Net pension obligation, beginning of year	<u>-</u>
Net pension obligation, end of year	<u>\$ -</u>

**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

The annual required contribution for the current year was determined as part of the January 1, 2011 actuarial valuation using the entry age actuarial cost method. The actuarial assumptions include (a) 8.0% investment rate of return (net of investment expenses) and (b) projected salary increases of 5.5% per year, including an inflation rate of 4.5%. The assumptions did not include post retirement benefit increases. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility in the market value of investments over a five year period. The unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll (increasing 5.5% per year) on an open basis. The remaining amortization period at January 1, 2011 was 25 years.

**Schedule of Employer Contributions**

Fiscal Year Ending	Annual Pension Cost (APC)	Percentage of APC Contributed	Net Pension Obligation
6/30/2009	\$ 2,717,399	100 %	\$ -
6/30/2010	2,725,790	100	-
6/30/2011	2,611,925	100	-

**Funded Status and Funding Progress**

**Schedule of Funding Progress**

Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability	Unfunded Actuarial Liability	Funded Ratio	Annual Covered Payroll	Ratio of the Unfunded Actuarial Liability to Annual Covered Payroll
January 1, 2011	\$ 60,435,867	\$ 76,649,745	\$ 16,213,878	78.8%	\$ 29,910,510	54.2%

The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

**B. Post-employment Benefits Other Than Pensions (OPEB)**

**Plan Description**

The County maintains a single employer defined benefit OPEB plan (the Glynn County Employee Benefit Plan) to provide medical benefits to its retirees. Membership in the Plan by the County retirees is voluntary. The plan covers both general and uniform employees. As of January 1, 2010, employee membership data related to the OPEB plan was as follows:

Retirees and beneficiaries currently receiving benefits	19
Active plan participants	668
Total	687

**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

---

The plan provides members, upon eligible retirement, with healthcare insurance benefits. The benefits provided are not guaranteed and are subject to change at any time. In addition, the benefit provisions are subject to annual appropriation of funds by the County's Board of Commissioners. The Plan does not provide for automatic or ad hoc postretirement benefit increases; however, the benefit provisions provided by the Plan may be amended, established or terminated at any time by a vote of the Board of Commissioners. The Plan document specifies the types and levels of Plan benefits as well as member contribution requirements. The County provides administration of the Plan, including setting funding policies, and reports the Plan as part of its County Health Insurance Internal Service Fund. The Plan does not issue a stand-alone financial report.

**Summary of Significant Accounting Policies**

The accrual basis of accounting is used with respect to the recognition in the financial statements of contributions, benefits paid, and refunds paid. Plan investments, if any, are reported at their fair value at the reporting date. The fair value of an investment is the amount that the Plan could reasonably expect to receive for it in a current sale between a willing buyer and a willing seller and for financial reporting purposes is measured by the market price unless such prices are not available, in which case, fair value is estimated. As of June 30, 2011, the Plan reported no assets.

**Contributions and Reserves**

As administrator of the plan, the Glynn County Board of Commissioners are the authority under which the obligations of the plan members to contribute to the plan are established and are amended.

The funding of the plan is derived from member contributions. Member contributions are set at a level to achieve 100 percent of the expected funding target for pre-Medicare retirees. Coverage under the plan ceases when the retiree attains age 65. The County is required to contribute amounts needed to cover any deficiency. The funding target for a given year is set at a level sufficient to cover expected medical and prescription claims, insurance premiums and administration costs.

The plan is funded on a pay-as-you-go basis by the County. Required contribution rates of plan members for the valuation date January 1, 2010 were set as follows:

<u>Class of Retiree</u>	<u>Monthly Contribution Per Retiree</u>
Retiree Only	\$ 668
Retiree + Spouse	765
Retiree + Family	798

The Plan has entered into no long-term contracts for contributions to the Plan with either employers or participants and, therefore, no amounts of contractually required contributions were outstanding at the reporting date.

**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

**OPEB Cost**

For the year ended June 30, 2011, the County's annual OPEB cost was projected to be \$120,836, which was made up of the annual required contribution, interest on net OPEB obligation and adjustment to annual required contribution. The dollar amount contributed by the County toward the OPEB cost was \$140,573. As of June 30, 2011, the County had a net OPEB obligation (asset) of \$43,646, the components of which are disclosed as the following:

Annual required contribution	\$ 119,944
Interest on net OPEB obligation	5,112
Adjustments to annual required contributions	(4,220)
Annual OPEB cost	120,836
Contributions made	(140,573)
Increase in net OPEB obligation (asset)	(19,737)
Net OPEB obligation (asset) - beginning of year	63,383
Net OPEB obligation (asset) - end of year	\$ 43,646

The County's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for fiscal year 2011 was as follows:

Plan Year Ended	Annual OPEB Cost	Percentage of Annual OPEB Cost Contributed	Net OPEB Obligation (Asset)
2009	\$ 166,000	12%	\$ 146,051
2010	120,836	168%	63,383
2011	120,836	116%	43,646

**Funded Status and Funding Progress**

As of the County's most recent OPEB actuarial valuation, dated January 1, 2010, the actuarial accrued liability for benefits was \$1,243,511, all of which was unfunded. As of the valuation date, the Plan had no assets; therefore, the actuarial value of assets was zero. Other information about the funded status of the Plan is as follows:

Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability	Unfunded Actuarial Liability	Funded Ratio	Annual Covered Payroll	Ratio of the Unfunded Actuarial Liability to Annual Covered Payroll
January 1, 2010	\$ -	\$ 1,243,511	\$ 1,243,511	0%	\$ 29,926,971	4.16%

The projection of future benefit payments for an ongoing plan involves estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of

**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

---

the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

**Methods and Assumptions**

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

For the actuarial valuation date January 1, 2010, the actuarial cost method used in determining the County's annual required contribution (ARC) was the projected unit credit method. In addition, the asset valuation method used was the market value. Other significant assumptions used to determine the ARC were as follows:

The inflation rate was assumed to be 4.5 percent annually.

The investment rate of return was assumed to be 3.5 percent annually.

The medical cost trend used was 10.5 percent graded to 5 percent over 17 years.

The amortization method used was level percent of payroll and the amortization period for the most recent actuarial valuation was 30 years and the period is open.

Multi-year trend information shown in the Required Supplementary Information section provides information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits. Only two years is shown in RSI section since this is the second year of implementation.

**C. Risk Management**

The County is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets; and errors or omissions; injuries to employees; natural disasters; and losses resulting from providing accident and health benefits to employees, retirees, and their dependents. The County established risk management funds (County Insurance Fund and Employee Benefit Fund, both internal service funds) prior to July 1, 1993. Under these programs, the risk management funds provide coverage for up to a maximum of \$75,000 for employee accident or health claims; \$300,000 for each workers compensation claim and \$100,000 for torts; theft of, damage to and destruction of assets, errors and omissions; and natural disasters. The County purchases commercial insurance for claims in excess of coverage provided by the Funds and for all other risks of loss.

All funds of the County participate in the program and make payments to the risk management funds based on the individual fund's risk exposure, i.e., payroll costs, budget amount, capital asset values, etc.

The claims liability of \$3,417,655 and \$962,011 as of June 30, 2011 of the Employee Benefit Plan Fund and County Insurance Fund, respectively, are based on the requirements of Governmental Accounting Standards Board Statement Number 10, which requires that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is probably that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonable estimated. Because actual claims liabilities depend upon such complex factors as inflation, changes in legal doctrines, and damage awards, the process used in computing claims liability does not necessarily result in an exact amount. Claims liability is reevaluated periodically to take into

**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

consideration recently settled claims, the frequency of claims, and other economic and social factors. The estimate of the claims liability also includes amounts for incremental claim adjustment expenses related to specific claims and other claim adjustment expenses regardless of whether allocated to specific claims.

Incurred-But-Not-Reported (IBNR) claims have been accrued as a claims liability in the County Insurance Fund \$962,011 (\$96,200 estimated to be due within one year) and in the Employee Benefit Plan Fund \$3,417,655 (\$683,530 estimated to be due within one year) based primarily upon each fund's third party administrator's claims projections. These amounts are included in the total claims liability balances in the preceding paragraph.

The County pays unemployment claims to the state department of labor on a reimbursement basis. Liabilities for such claims are immaterial and are not accrued.

There were no significant reductions of insurance coverage compared to the prior year. Settled claims have not exceeded the commercial coverage in any of the past three fiscal years.

Changes in the respective Fund's claims liabilities amount in fiscal years 2009 through 2011 were:

<u>Fiscal Year 2009</u>	<u>Beginning</u>	<u>Claims Estimates</u>	<u>Claims Paid</u>	<u>Ending</u>
County Insurance Fund	\$ 241,516	\$ 151,677	\$ 130,768	\$ 262,425
Employee Benefit Plan Fund	1,989,344	5,374,547	5,638,574	1,725,317
Total	<u>\$ 2,230,860</u>	<u>\$ 5,526,224</u>	<u>\$ 5,769,342</u>	<u>\$ 1,987,742</u>

<u>Fiscal Year 2010</u>	<u>Beginning</u>	<u>Claims Estimates</u>	<u>Claims Paid</u>	<u>Ending</u>
County Insurance Fund	\$ 262,425	\$ 890,402	\$ 481,445	\$ 671,382
Employee Benefit Plan Fund	1,725,317	6,439,733	5,674,468	2,490,582
Total	<u>\$ 1,987,742</u>	<u>\$ 7,330,135</u>	<u>\$ 6,155,913</u>	<u>\$ 3,161,964</u>

<u>Fiscal Year 2011</u>	<u>Beginning</u>	<u>Estimates</u>	<u>Paid</u>	<u>Ending</u>
County Insurance Fund	\$ 671,382	\$ 1,127,079	\$ 836,450	\$ 962,011
Employee Benefit Plan Fund	2,490,582	8,227,155	7,300,082	3,417,655
Total	<u>\$ 3,161,964</u>	<u>\$ 9,354,234</u>	<u>\$ 8,136,532</u>	<u>\$ 4,379,666</u>

**D. Commitments and Contingencies**

The County is a defendant in various lawsuits. Although the outcome of these lawsuits is not presently determinable, in the opinion of the County's attorney, the resolution of these matters will not have a material adverse effect on the financial condition of the County.

*Grants* – Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the Federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures, which may be disallowed by the grantor, cannot be determined at this time although the government expects such amounts, if any, to be immaterial.

*Construction Commitments* – In addition to the liabilities enumerated in the balance sheet at June 30, 2011, the County has contractual commitments on uncompleted construction contracts of approximately \$2,688,792. Of this amount, approximately \$2,027,782 is for road construction, drainage



**GLYNN COUNTY, GEORGIA**  
**Notes to Financial Statements**

---

and utilities, and other projects total \$661,010. At fiscal year end, the County has encumbered amounts that will be honored in the subsequent fiscal year for the general fund in the amount of \$290,518.

**E. Deferred Compensation Plan**

The County has implemented Governmental Accounting Standards Board Statement No. 32, *Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans*. All assets and income of the County's Deferred Compensation Plan are being held in a trust administered by third parties for the exclusive benefit of the participants and their beneficiaries. Therefore, the Deferred Compensation Plan is not presented as part of the County's financial statements.

**F. Component Unit As Lessor**

The Glynn County Airport Commission is lessor of various land and buildings. The original leases have terms ranging from one to thirty-five years. Each is accounted for as an operating lease. The minimum future rentals for non-cancelable leases for the next five years and subsequently as of June 30, 2011, are as follows:

Year Ending June 30,	Amount
2012	\$ 1,650,776
2013	1,653,180
2014	1,571,051
2015	1,510,510
2016	1,296,085
Subsequent years	11,528,635
	<u>\$ 19,210,237</u>



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

## **Required Supplementary Information**



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

GLYNN COUNTY, GEORGIA  
GENERAL FUND  
BUDGETARY COMPARISON SCHEDULE  
FOR THE YEAR ENDED JUNE 30, 2011

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues</b>				
Taxes	\$ 39,681,963	\$ 41,732,885	\$ 43,168,629	\$ 1,435,744
Licenses and permits	595,205	595,205	594,434	(771)
Intergovernmental	688,542	2,591,779	2,166,441	(425,338)
Charges for services	4,495,363	4,789,539	4,834,530	44,991
Fines and forfeitures	1,544,000	1,581,000	2,003,711	422,711
Investment income	441,200	441,200	402,789	(38,411)
Other	295,436	584,962	516,644	(68,318)
<b>Total revenues</b>	<b>47,741,709</b>	<b>52,316,570</b>	<b>53,687,178</b>	<b>1,370,608</b>
<b>Expenditures</b>				
<b>Current</b>				
<b>General government</b>				
County administrator	2,873,387	11,401,729	3,651,501	7,750,228
County attorney	368,763	373,671	359,480	14,191
County commission	449,715	1,360,674	465,790	894,884
Elections	348,926	353,903	352,401	1,502
Finance	81,947	83,032	82,010	1,022
Information technology services	638,245	823,366	642,311	181,055
Property tax appraisal	1,272,005	1,289,423	1,253,833	35,590
Tax commissioner	1,042,827	1,060,250	1,029,523	30,727
Administrative services	2,771,414	3,196,708	2,894,166	302,542
Special appropriation	-	-	-	-
Special projects	7,185	7,187	4,814	2,373
<b>Total general government</b>	<b>9,854,414</b>	<b>19,949,943</b>	<b>10,735,829</b>	<b>9,214,114</b>
<b>Judiciary</b>				
District Attorney	606,974	653,159	653,158	1
Juvenile Court	866,062	1,217,294	1,094,649	122,645
Magistrate Court	185,263	185,263	169,728	15,535
Probate Court	361,414	379,328	379,329	(1)
Public Defender	420,109	420,109	407,079	13,030
Solicitor of State Court	262,646	269,790	266,404	3,386
Superior Court	1,211,302	1,252,069	1,237,197	14,872
Superior Court Judge	787,232	801,336	706,231	95,105
State Court	621,072	621,511	613,578	7,933
State Court Judge	342,913	357,525	335,516	22,009
<b>Total judiciary</b>	<b>5,664,987</b>	<b>6,157,384</b>	<b>5,862,869</b>	<b>294,515</b>
<b>Public safety</b>				
Coroner	100,234	102,072	88,739	13,333
Fire department	3,145,180	3,342,001	3,220,576	121,425
Police department	7,603,306	9,478,812	9,475,455	3,357
Emergency telephone system administrative charges	-	338,071	338,070	1
Sheriff	9,683,729	10,739,008	10,648,273	90,735
<b>Total public safety</b>	<b>20,532,449</b>	<b>23,999,964</b>	<b>23,771,113</b>	<b>228,851</b>

(Continued)

GLYNN COUNTY, GEORGIA  
GENERAL FUND  
BUDGETARY COMPARISON SCHEDULE  
FOR THE YEAR ENDED JUNE 30, 2011

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)
	Original	Final		
Public Works				
Public works	6,530,766	6,703,167	5,740,148	963,019
Engineering	1,022,825	4,318,006	3,779,612	538,394
Solid waste disposal and recycling	-	22,209	-	22,209
Total public works	<u>7,553,591</u>	<u>11,043,382</u>	<u>9,519,760</u>	<u>1,523,622</u>
Health and Welfare				
Community services	269,500	269,500	269,500	-
Health	408,495	408,495	407,972	523
Welfare	47,390	47,390	39,558	7,832
Gateway Behavioral Health Services	-	5,115,806	5,115,806	-
Total health and welfare	<u>725,385</u>	<u>5,841,191</u>	<u>5,832,836</u>	<u>8,355</u>
Culture and Recreation				
Recreation	1,963,492	3,137,160	2,509,377	627,783
Libraries	275,000	275,000	275,000	-
Total culture and recreation	<u>2,238,492</u>	<u>3,412,160</u>	<u>2,784,377</u>	<u>627,783</u>
Housing and Development				
Conservation	90,994	89,426	68,258	21,168
Community development	2,076,101	2,923,550	2,384,841	538,709
Total housing and development	<u>2,167,095</u>	<u>3,012,976</u>	<u>2,453,099</u>	<u>559,877</u>
Total current	<u>48,736,413</u>	<u>73,417,000</u>	<u>60,959,883</u>	<u>12,457,117</u>
Debt service				
Principal	109,301	109,301	109,301	-
Interest and fiscal agent fees	73,746	180,755	186,669	(5,914)
Bond issuance costs	-	377,186	200,350	176,836
Total debt service	<u>183,047</u>	<u>667,242</u>	<u>496,320</u>	<u>170,922</u>
Total expenditures	<u>48,919,460</u>	<u>74,084,242</u>	<u>61,456,203</u>	<u>12,628,039</u>
Excess revenues over (under) expenditures	<u>(1,177,751)</u>	<u>(21,767,672)</u>	<u>(7,769,025)</u>	<u>13,998,647</u>
Other financing sources (uses)				
Bond issuance	-	5,300,000	5,300,000	-
Underwriter's premium	-	16,156	16,156	-
Transfers in	2,208,132	13,496,453	13,452,890	(43,563)
Transfers out	(1,254,381)	(3,808,399)	(4,561,451)	(753,052)
Sale of capital assets	24,000	24,075	765,314	741,239
Total Other financing sources (uses)	<u>977,751</u>	<u>15,028,285</u>	<u>14,972,909</u>	<u>(55,376)</u>
Net change in fund balance	(200,000)	(6,739,387)	7,203,884	13,943,271
Fund balance at beginning of year	46,249,688	46,249,688	46,249,688	-
Fund balance at end of year	<u>\$ 46,049,688</u>	<u>\$ 39,510,301</u>	<u>\$ 53,453,572</u>	<u>\$ 13,943,271</u>

(Concluded)

GLYNN COUNTY, GEORGIA  
 FIRE PROTECTION DISTRICT FUND  
 BUDGETARY COMPARISON SCHEDULE  
 FOR THE YEAR ENDED JUNE 30, 2011

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	Variance with Final Budget
	<u>Original</u>	<u>Final</u>		Positive (Negative)
<b>Revenues</b>				
Property taxes	\$ 5,173,240	\$ 5,710,749	\$ 6,008,870	\$ 298,121
Licenses and permits	1,000	1,000	-	(1,000)
Intergovernmental	40,000	40,000	41,613	1,613
Charges for services	-	-	6	6
Other	-	-	931	931
<b>Total revenues</b>	<u>5,214,240</u>	<u>5,751,749</u>	<u>6,051,420</u>	<u>299,671</u>
<b>Expenditures</b>				
<b>Current</b>				
Public Safety				
Fire department	<u>6,211,027</u>	<u>6,859,383</u>	<u>6,411,129</u>	<u>448,254</u>
<b>Total expenditures</b>	<u>6,211,027</u>	<u>6,859,383</u>	<u>6,411,129</u>	<u>448,254</u>
Excess revenues over (under) expenditures	(996,787)	(1,107,634)	(359,709)	747,925
<b>Other financing sources (uses)</b>				
Sale of capital assets	-	-	6,239	6,239
Transfers in	<u>596,727</u>	<u>596,727</u>	<u>576,085</u>	<u>(20,642)</u>
<b>Net change in fund balance</b>	<u>(400,060)</u>	<u>(510,907)</u>	<u>222,615</u>	<u>733,522</u>
Fund balance at beginning of year	<u>4,048,210</u>	<u>4,048,210</u>	<u>4,048,210</u>	<u>-</u>
<b>Fund balance at end of year</b>	<u>\$ 3,648,150</u>	<u>\$ 3,537,303</u>	<u>\$ 4,270,825</u>	<u>\$ 733,522</u>

GLYNN COUNTY, GEORGIA  
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION

---

**A. Budgets and Budgetary Accounting**

State law requires that the County adopt by ordinances or resolutions an annual balanced budget for its upcoming fiscal year (June 30). A budget is balanced when the sum of estimated revenues and appropriated fund balance is equal to appropriations. The legal level of budgetary control over expenditures is exercised by the County at the department level for its general and special revenue funds. Appropriations lapse at year-end.

The County follows these procedures in establishing the budgetary data reflected in the financial statements.

Prior to year-end, the County Administrator submits to the Board of Commissioners a proposed operating budget for the fiscal year commencing the following July 1. The operating budget includes proposed expenditures and the means of financing them.

1. Public hearings are conducted at the County Courthouse to obtain taxpayer comments.
2. Prior to July 1, the budget is legally enacted through approval by the Board of Commissioners.
3. Budgets for the general fund, all special revenue funds and debt service fund are adopted on a basis consistent with generally accepted accounting principles (GAAP). Project length budgets are adopted for the capital projects funds.

The Board of Commissioners has the authority to amend its budget as follows:

Any increase in appropriation in any fund for a department, whether accomplished through a change in anticipated revenues in any fund or through a transfer of appropriations among departments, shall require the approval of the Board of Commissioners. Transfers of appropriations in any fund among the various accounts within a department shall require only the approval of the budget officer.

Supplemental and decreases in budget appropriations were properly approved by the Board of Commissioners. For the year ended June 30, 2011, the following supplemental appropriations were approved:

<u>Fund Type</u>	<u>Original Appropriations</u>	<u>Supplemental Appropriations</u>	<u>Supplemental Decreases</u>	<u>Final Appropriations</u>
General	\$ 50,173,841	\$ 30,272,818	\$ 2,554,018	\$ 77,892,641
Fire Protection District	6,211,027	674,192	25,836	6,859,383
	<u>\$ 56,384,868</u>	<u>\$ 30,947,010</u>	<u>\$ 2,579,854</u>	<u>\$ 84,752,024</u>

**B. Excess of Expenditures over Appropriations in Individual Funds**

General Fund	
Interest and fiscal agent fees	\$ 5,914
Transfers out	753,052
Accommodation Excise Tax Fund	
Finance	5,399
Recreation	29,038
Insurance Premium Tax Fund	
Finance	84
County Jail Fund	
Sheriff	174



GLYNN COUNTY, GEORGIA

REQUIRED SUPPLEMENTARY INFORMATION –  
PENSION SCHEDULES

JUNE 30, 2011

Schedule of Funding Progress

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) - Entry Age (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll ((b-a)/c)
01/01/2002	\$ 34,251,890	\$ 38,995,885	\$ 4,743,995	87.8	\$ 19,315,549	24.6 %
01/01/2003	36,770,228	42,920,921	6,150,693	85.7	22,541,814	27.3
01/01/2004	40,393,073	47,518,709	7,125,636	85.0	23,957,624	29.7
01/01/2005	44,388,255	51,022,299	6,634,044	87.0	24,475,286	27.1
01/01/2006	47,829,437	56,289,810	8,460,373	85.0	25,708,470	32.9
01/01/2007	52,015,813	60,781,500	8,765,687	85.6	27,029,689	32.4
01/01/2008	56,126,045	64,909,229	8,783,184	86.5	28,001,137	31.4
01/01/2009	57,793,749	70,372,361	12,578,612	82.1	30,248,953	41.6
01/01/2010	58,977,602	73,771,889	14,794,287	79.9	29,926,971	49.4
01/01/2011	60,435,867	76,649,745	16,213,878	78.8	29,910,510	54.2

Schedule of Contributions from Employer  
2008-2010

Year Ended June 30,	Annual Required Contribution	Percentage Contributed
2009	\$ 2,717,399	100
2010	2,725,790	100
2011	2,611,925	100

GLYNN COUNTY, GEORGIA

REQUIRED SUPPLEMENTARY INFORMATION -  
OPEB SCHEDULES

JUNE 30, 2011

Schedule of Valuation Details:

Valuation date	January 1, 2010
Actuarial cost method	Projected unit credit
Amortization method	Level percentage of payroll
Remaining amortization period	30 years
Asset valuation method	Market value
Investment return assumption	3.50%
Health care cost trend rate	10.5% graded to 5% over 17 years

Schedule of Funding Progress

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) - Entry Age (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll ((b-a)/c)
01/01/2008	\$ -	\$ 1,887,000	\$ 1,887,000	0.0 %	\$ 28,001,137	6.7 %
01/01/2010	-	1,243,511	1,243,511	0.0 %	\$ 29,926,971	4.2 %

Schedule of Contributions from Employer  
2011

Year Ended June 30,	Annual Required Contribution	Percentage Contributed
2009	\$ 166,000	12 %
2010	119,944	168 %
2011	119,944	116 %

## Nonmajor Governmental Funds

### Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes.

The **Accommodation Excise Tax Fund** accounts for the Hotel/Motel accommodation excise tax receipts and distributions to tourism promoting organizations as required by agreements with these organizations.

The **County Drug Abuse/Education Fund** accounts for the fees added to each fine issued by the Courts and expenditure of these funds as provided by State law.

The **Drug Court Grant Fund** accounts for grants which provide funding for the Drug Court and local county expenditures incurred for the operation of the local Drug Court.

The **Emergency Telephone System Fund** accounts for operations of the County's E-911 program. Financing is provided by telephone service charges, contributions from the City of Brunswick and transfers from the County's General Fund.

The **Insurance Premium Tax Fund** accounts for the disbursement of the insurance premium taxes as provided by State law.

The **Sheriff Commissary Fund** accounts for operations of the Commissary. The Commissary purchases items for resale to inmates of the County's Detention Center.

The **County Jail Fund** accounts for the fees added to each fine issued by the Courts and expenditures of these funds for operations of the Jail as provided by State law.

The **Juvenile Services Fund** accounts for fees paid by juveniles who receive supervision in Juvenile Court. The supervision fees are used to fund community based services.

The **Law Enforcement Block Grant Fund** accounts for the Department of Justice grant and local county match to purchase capital items for the Police Department.

The **Park Development Fund** accounts for contributions made by developers in previous years. The County previously required developers either to set aside land for public use or to make contributions for improvements to the County's public recreational facilities.

The **Police Seizure Fund** accounts for the receipt of condemned monies awarded to the County by court order and expenditures of these funds by the County Police Department.

The **Sea Island Special Police District Fund** accounts for operations of the Sea Island Police. Financing is provided by property tax assessments and transfers from the County's Insurance Premium Tax Fund.

The **Sheriff Drug Seizure Fund** accounts for condemned monies awarded to the County by court order.

## **Nonmajor Governmental Funds (Continued)**

The **Alternate Dispute Fund** accounts for a court annexed mediation program which was implemented in each county of the judicial circuit as mandated by the Chief Superior Court Judge of the circuit. Court cost in the amount of \$7.50 for each case filed in Superior, State, Magistrate, and Probate Courts is remitted to the County for this program.

### **Capital Projects Funds**

The Capital Projects funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities.

The **Sales Tax Construction Fund #3** accounts for expenditures relating to renovation of various County buildings, construction of roads, water and sewer projects, recreation projects, and public safety projects. Funding is provided by a 1% special purpose sales tax.

The **Building, Roads, and Equipment Fund** accounts for major expenditures relating to buildings, roads and equipment. Funding is provided by a transfer from the General Fund.

The **TEA Projects Fund** accounts for projects that are funded by the Transportation Enhancement Activity Grants and local matches.



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

GLYNN COUNTY, GEORGIA  
NON-MAJOR GOVERNMENTAL FUNDS  
COMBINING BALANCE SHEET

JUNE 30, 2011

Special Revenue Funds				
	Accomodation Excise Tax	County Drug Abuse/ Education	Drug Court Grant	Emergency Telephone System
<b>Assets</b>				
Cash and investments	\$ -	\$ 518	\$ 189,554	\$ 219,911
Receivables	537,583	-	179,732	283,057
Due from other funds	185,495	80,438	29,901	198,054
Total assets	<u>\$ 723,078</u>	<u>\$ 80,956</u>	<u>\$ 399,187</u>	<u>\$ 701,022</u>
<b>Liabilities and fund balances</b>				
Liabilities:				
Accounts payable	\$ 299,828	\$ -	\$ 4,640	\$ 14,018
Accrued liabilities	48,574	-	-	38,453
Due to other funds	-	-	-	-
Deferred revenue	60	-	-	-
Total liabilities	<u>348,462</u>	<u>-</u>	<u>4,640</u>	<u>52,471</u>
Fund balances:				
Restricted	-	80,956	-	648,551
Assigned for purposes of the fund	374,616	-	394,547	-
Total fund balances	<u>374,616</u>	<u>80,956</u>	<u>394,547</u>	<u>648,551</u>
Total liabilities and fund balances	<u>\$ 723,078</u>	<u>\$ 80,956</u>	<u>\$ 399,187</u>	<u>\$ 701,022</u>

Insurance Premium Tax	Sheriff Commissary	County Jail	Juvenile Services	Law Enforcement Block Grant	Park Development
\$ -	\$ 482,057	\$ 18,513	\$ 669	\$ 100,524	\$ -
-	-	-	-	25,337	-
21,747	190	73,028	10,758	-	-
<u>\$ 21,747</u>	<u>\$ 482,247</u>	<u>\$ 91,541</u>	<u>\$ 11,427</u>	<u>\$ 125,861</u>	<u>\$ -</u>
\$ 21,747	\$ 16,359	\$ 202	\$ 350	\$ 3,231	\$ -
-	-	-	-	-	-
-	420,507	190	-	87	-
-	-	-	-	-	-
<u>21,747</u>	<u>436,866</u>	<u>392</u>	<u>350</u>	<u>3,318</u>	<u>-</u>
-	45,381	91,149	11,077	122,543	-
-	-	-	-	-	-
<u>-</u>	<u>45,381</u>	<u>91,149</u>	<u>11,077</u>	<u>122,543</u>	<u>-</u>
<u>\$ 21,747</u>	<u>\$ 482,247</u>	<u>\$ 91,541</u>	<u>\$ 11,427</u>	<u>\$ 125,861</u>	<u>\$ -</u>

(Continued)

GLYNN COUNTY, GEORGIA  
NON-MAJOR GOVERNMENTAL FUNDS  
COMBINING BALANCE SHEET

JUNE 30, 2011

	Police Seizure	Sea Island Special Police District	Sheriff Drug Seizure	Alternate Dispute
<b>Assets</b>				
Cash and investments	\$ 214,243	\$ 1,549	\$ 7,840	\$ 190,285
Receivables	10,808	3,863	-	10,215
Due from other funds	-	316,786	2,528	-
Total assets	<u>\$ 225,051</u>	<u>\$ 322,198</u>	<u>\$ 10,368</u>	<u>\$ 200,500</u>
<b>Liabilities and fund balances</b>				
Liabilities:				
Accounts payable	\$ 6,355	\$ -	\$ 8,095	\$ 3,543
Accrued liabilities	-	9,559	-	-
Due to other funds	11,258	-	-	26
Deferred revenue	-	2,335	-	-
Total liabilities	<u>17,613</u>	<u>11,894</u>	<u>8,095</u>	<u>3,569</u>
Fund balances:				
Restricted	207,438	-	2,273	196,931
Assigned for purposes of the fund	-	310,304	-	-
Total fund balances	<u>207,438</u>	<u>310,304</u>	<u>2,273</u>	<u>196,931</u>
Total liabilities and fund balances	<u>\$ 225,051</u>	<u>\$ 322,198</u>	<u>\$ 10,368</u>	<u>\$ 200,500</u>



Capital Projects

Special Purpose Sales Tax 3	Buildings, Roads and Equipment	TEA Projects	Total Other Governmental Funds
\$ 410,600	\$ 1,927,553	\$ -	\$ 3,763,816
-	-	-	1,050,595
-	63,360	22,437	1,004,722
<u>\$ 410,600</u>	<u>\$ 1,990,913</u>	<u>\$ 22,437</u>	<u>\$ 5,819,133</u>
\$ 22,172	\$ 10,564	\$ -	\$ 411,104
-	-	-	96,586
85	-	-	432,153
-	-	-	2,395
<u>22,257</u>	<u>10,564</u>	<u>-</u>	<u>942,238</u>
388,343	-	22,437	1,817,079
-	1,980,349	-	3,059,816
<u>388,343</u>	<u>1,980,349</u>	<u>22,437</u>	<u>4,876,895</u>
<u>\$ 410,600</u>	<u>\$ 1,990,913</u>	<u>\$ 22,437</u>	<u>\$ 5,819,133</u>

(Concluded)

GLYNN COUNTY, GEORGIA  
NON-MAJOR GOVERNMENTAL FUNDS  
COMBINING STATEMENT OF REVENUES, EXPENDITURES  
AND CHANGES IN FUND BALANCES  
FOR THE YEAR ENDED JUNE 30, 2011

	<u>Special Revenue Funds</u>			
	Accomodation Excise Tax	County Drug Abuse/ Education	Drug Court Grant	Emergency Telephone System
<b>Revenues</b>				
Taxes	\$ 4,205,280	\$ -	\$ -	\$ -
Intergovernmental	-	-	578,191	282,979
Charges for services	696,897	-	11,300	1,488,460
Fees and fines	-	7,316	67,259	-
Investment earnings	-	-	906	3,036
Other revenue	235,016	-	18,245	39,227
Total revenues	<u>5,137,193</u>	<u>7,316</u>	<u>675,901</u>	<u>1,813,702</u>
<b>Expenditures</b>				
Current:				
General government	116,208	-	-	-
Judiciary	-	456	798,666	-
Public safety	-	-	-	2,343,602
Public works	171,214	-	-	-
Culture and recreation	1,756,959	-	-	-
Housing and development	2,025,871	-	-	-
Capital outlay	-	-	-	-
Total expenditures	<u>4,070,252</u>	<u>456</u>	<u>798,666</u>	<u>2,343,602</u>
Excess (deficiency) of revenues over expenditures	<u>1,066,941</u>	<u>6,860</u>	<u>(122,765)</u>	<u>(529,900)</u>
<b>Other financing sources (uses)</b>				
Transfers in	-	-	165,805	529,900
Transfers out	(1,066,941)	-	-	-
Total other financing sources and uses	<u>(1,066,941)</u>	<u>-</u>	<u>165,805</u>	<u>529,900</u>
Net change in fund balances	-	6,860	43,040	-
Fund balances - beginning	374,616	74,096	351,507	648,551
Fund balances - ending	<u>\$ 374,616</u>	<u>\$ 80,956</u>	<u>\$ 394,547</u>	<u>\$ 648,551</u>

Insurance Premium Tax	Sheriff Commissary	County Jail	Juvenile Services	Law Enforcement Block Grant	Park Development
\$ 2,477,064	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	40,732	-
-	80,380	-	-	-	-
-	-	149,562	6,724	-	-
-	4,896	-	-	1,130	12
-	141,534	-	-	-	-
<u>2,477,064</u>	<u>226,810</u>	<u>149,562</u>	<u>6,724</u>	<u>41,862</u>	<u>12</u>
1,062	-	-	-	-	-
-	-	-	2,975	-	-
-	272,491	188,836	-	124,078	-
253,352	-	-	-	-	-
-	-	-	-	-	4,121
-	-	-	-	-	-
-	-	-	-	-	-
<u>254,414</u>	<u>272,491</u>	<u>188,836</u>	<u>2,975</u>	<u>124,078</u>	<u>4,121</u>
<u>2,222,650</u>	<u>(45,681)</u>	<u>(39,274)</u>	<u>3,749</u>	<u>(82,216)</u>	<u>(4,109)</u>
-	-	-	-	-	-
<u>(2,222,650)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(54,097)</u>	<u>-</u>
<u>(2,222,650)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(54,097)</u>	<u>-</u>
-	(45,681)	(39,274)	3,749	(136,313)	(4,109)
-	91,062	130,423	7,328	258,856	4,109
<u>\$ -</u>	<u>\$ 45,381</u>	<u>\$ 91,149</u>	<u>\$ 11,077</u>	<u>\$ 122,543</u>	<u>\$ -</u>

(Continued)

GLYNN COUNTY, GEORGIA

NON-MAJOR GOVERNMENTAL FUNDS  
COMBINING STATEMENT OF REVENUES, EXPENDITURES  
AND CHANGES IN FUND BALANCES

FOR THE YEAR ENDED JUNE 30, 2011

	Police Seizure	Sea Island Special Police District	Sheriff Drug Seizure	Alternate Dispute
<b>Revenues</b>				
Taxes	\$ -	\$ 222,149	\$ -	\$ -
Intergovernmental	-	-	-	-
Charges for services	-	-	-	-
Fees and fines	154,615	-	1,237	104,517
Investment earnings	1,092	-	4	715
Other revenue	-	-	-	-
Total revenues	<u>155,707</u>	<u>222,149</u>	<u>1,241</u>	<u>105,232</u>
<b>Expenditures</b>				
Current:				
General government	-	-	-	-
Judiciary	-	-	-	7,536
Public safety	80,902	360,472	4,538	-
Public works	-	-	-	-
Culture and recreation	-	-	-	-
Housing and development	-	-	-	-
Capital outlay	-	-	-	-
Total expenditures	<u>80,902</u>	<u>360,472</u>	<u>4,538</u>	<u>7,536</u>
Excess (deficiency) of revenues over expenditures	<u>74,805</u>	<u>(138,323)</u>	<u>(3,297)</u>	<u>97,696</u>
<b>Other financing sources (uses)</b>				
Transfers in	-	183,876	-	-
Transfers out	(9,220)	-	-	-
Total other financing sources and uses	<u>(9,220)</u>	<u>183,876</u>	<u>-</u>	<u>-</u>
Net change in fund balances	<u>65,585</u>	<u>45,553</u>	<u>(3,297)</u>	<u>97,696</u>
Fund balances - beginning	<u>141,853</u>	<u>264,751</u>	<u>5,570</u>	<u>99,235</u>
Fund balances - ending	<u>\$ 207,438</u>	<u>\$ 310,304</u>	<u>\$ 2,273</u>	<u>\$ 196,931</u>

Capital Projects

Special Purpose Sales Tax 3	Buildings, Roads and Equipment	TEA Projects	Total Other Governmental Funds
\$ -	\$ -	\$ -	\$ 6,904,493
-	11,115	-	913,017
-	-	-	2,277,037
-	-	-	491,230
2,397	9,790	-	23,978
-	-	-	434,022
<u>2,397</u>	<u>20,905</u>	<u>-</u>	<u>11,043,777</u>
-	-	-	117,270
-	-	-	809,633
-	-	-	3,374,919
-	-	-	424,566
-	-	-	1,761,080
-	-	-	2,025,871
<u>173,453</u>	<u>110,528</u>	<u>225</u>	<u>284,206</u>
<u>173,453</u>	<u>110,528</u>	<u>225</u>	<u>8,797,545</u>
<u>(171,056)</u>	<u>(89,623)</u>	<u>(225)</u>	<u>2,246,232</u>
-	89,623	-	969,204
-	-	-	(3,352,908)
-	89,623	-	(2,383,704)
<u>(171,056)</u>	<u>-</u>	<u>(225)</u>	<u>(137,472)</u>
<u>559,399</u>	<u>1,980,349</u>	<u>22,662</u>	<u>5,014,367</u>
<u>\$ 388,343</u>	<u>\$ 1,980,349</u>	<u>\$ 22,437</u>	<u>\$ 4,876,895</u>

(Concluded)

GLYNN COUNTY, GEORGIA  
 ACCOMODATION EXCISE TAX FUND  
 BUDGETARY COMPARISON SCHEDULE  
 FOR THE YEAR ENDED JUNE 30, 2011

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues</b>				
Taxes	\$ 3,594,200	\$ 3,989,244	\$ 4,205,280	\$ 216,036
Charges for services	672,147	859,600	696,897	(162,703)
Other	219,724	297,324	235,016	(62,308)
<b>Total revenues</b>	<u>4,486,071</u>	<u>5,146,168</u>	<u>5,137,193</u>	<u>(8,975)</u>
<b>Expenditures</b>				
<b>Current</b>				
General government				
Finance	110,809	110,809	116,208	(5,399)
Public works				
Public works department	162,384	207,263	171,214	36,049
Culture and recreation				
Recreation	1,614,699	1,640,921	1,669,959	(29,038)
Libraries	87,000	87,000	87,000	-
Economic development				
Community development	1,661,973	2,029,155	2,025,871	3,284
<b>Total expenditures</b>	<u>3,636,865</u>	<u>4,075,148</u>	<u>4,070,252</u>	<u>4,896</u>
Excess revenues over (under) expenditures	849,206	1,071,020	1,066,941	(4,079)
<b>Other financing sources (uses)</b>				
Transfers in	-	-	-	-
Transfers out	(849,206)	(1,071,020)	(1,066,941)	4,079
<b>Net change in fund balance</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance at beginning of year	374,616	374,616	374,616	-
<b>Fund balance at end of year</b>	<u>\$ 374,616</u>	<u>\$ 374,616</u>	<u>\$ 374,616</u>	<u>\$ -</u>

GLYNN COUNTY, GEORGIA  
COUNTY DRUG ABUSE/ EDUCATION FUND  
BUDGETARY COMPARISON SCHEDULE  
FOR THE YEAR ENDED JUNE 30, 2011

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Revenues				
Fines and forfeitures	\$ 9,600	\$ 9,600	\$ 7,316	\$ (2,284)
Total revenues	<u>9,600</u>	<u>9,600</u>	<u>7,316</u>	<u>(2,284)</u>
Expenditures				
Current				
Judiciary				
Judges of Superior Court	472	472	456	16
Total expenditures	<u>472</u>	<u>472</u>	<u>456</u>	<u>16</u>
Excess revenues over (under) expenditures	9,128	9,128	6,860	(2,268)
Other financing sources (uses)				
Transfers out	(79,462)	(79,462)	-	79,462
Net change in fund balance	<u>(70,334)</u>	<u>(70,334)</u>	<u>6,860</u>	<u>77,194</u>
Fund balance at beginning of year	74,096	74,096	74,096	-
Fund balance at end of year	<u>\$ 3,762</u>	<u>\$ 3,762</u>	<u>\$ 80,956</u>	<u>\$ 77,194</u>

GLYNN COUNTY, GEORGIA  
 DRUG COURT GRANT FUND  
 BUDGETARY COMPARISON SCHEDULE  
 FOR THE YEAR ENDED JUNE 30, 2011

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues</b>				
Intergovernmental	\$ 468,138	\$ 595,186	\$ 578,191	\$ (16,995)
	-	-	11,300	11,300
Fines and forfeitures	59,000	59,000	67,259	8,259
Investment income	300	300	906	606
Other	14,000	20,986	18,245	(2,741)
<b>Total revenues</b>	<u>541,438</u>	<u>675,472</u>	<u>675,901</u>	<u>429</u>
<b>Expenditures</b>				
Current				
Judiciary				
Judges of Superior Court	732,608	1,044,088	798,666	245,422
<b>Total expenditures</b>	<u>732,608</u>	<u>1,044,088</u>	<u>798,666</u>	<u>245,422</u>
Excess revenues over (under) expenditures	(191,170)	(368,616)	(122,765)	245,851
Other financing sources (uses)				
Transfers in	191,170	353,716	165,805	(187,911)
<b>Net change in fund balance</b>	<u>-</u>	<u>(14,900)</u>	<u>43,040</u>	<u>57,940</u>
Fund balance at beginning of year	351,507	351,507	351,507	-
<b>Fund balance at end of year</b>	<u>\$ 351,507</u>	<u>\$ 336,607</u>	<u>\$ 394,547</u>	<u>\$ 57,940</u>



GLYNN COUNTY, GEORGIA

EMERGENCY TELEPHONE SYSTEM FUND  
BUDGETARY COMPARISON SCHEDULE

FOR THE YEAR ENDED JUNE 30, 2011

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		Positive (Negative)
<b>Revenues</b>				
Intergovernmental	\$ 387,787	\$ 348,224	\$ 282,979	\$ (65,245)
Charges for services	1,540,000	1,540,000	1,488,460	(51,540)
Investment income	3,000	3,000	3,036	36
Other revenue	39,226	39,226	39,227	1
<b>Total revenues</b>	<b>1,970,013</b>	<b>1,930,450</b>	<b>1,813,702</b>	<b>(116,748)</b>
<b>Expenditures</b>				
Current				
Public Safety				
E 911 Communications	2,720,214	2,611,851	2,343,602	268,249
<b>Total expenditures</b>	<b>2,720,214</b>	<b>2,611,851</b>	<b>2,343,602</b>	<b>268,249</b>
Excess revenues over (under) expenditures	(750,201)	(681,401)	(529,900)	151,501
Other financing sources (uses)				
Transfers in	750,201	681,401	529,900	(151,501)
<b>Net change in fund balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Fund balance at beginning of year	648,551	648,551	648,551	-
<b>Fund balance at end of year</b>	<b>\$ 648,551</b>	<b>\$ 648,551</b>	<b>\$ 648,551</b>	<b>\$ -</b>

GLYNN COUNTY, GEORGIA  
INSURANCE PREMIUM TAX FUND  
BUDGETARY COMPARISON SCHEDULE  
FOR THE YEAR ENDED JUNE 30, 2011

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues				
Taxes	\$ 2,546,000	\$ 2,546,000	\$ 2,477,064	\$ (68,936)
Total revenues	<u>2,546,000</u>	<u>2,546,000</u>	<u>2,477,064</u>	<u>(68,936)</u>
Expenditures				
Current				
General government				
Finance	978	978	1,062	(84)
Public works				
Public works department	204,500	253,352	253,352	-
Total expenditures	<u>205,478</u>	<u>254,330</u>	<u>254,414</u>	<u>(84)</u>
Excess revenues over (under) expenditures	2,340,522	2,291,670	2,222,650	(69,020)
Other financing sources (uses)				
Transfers out	<u>(2,340,522)</u>	<u>(2,291,670)</u>	<u>(2,222,650)</u>	<u>69,020</u>
Net change in fund balance	-	-	-	-
Fund balance at beginning of year	-	-	-	-
Fund balance at end of year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

GLYNN COUNTY, GEORGIA  
 SHERIFF COMMISSARY FUND  
 BUDGETARY COMPARISON SCHEDULE  
 FOR THE YEAR ENDED JUNE 30, 2011

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	Variance with Final Budget
	<u>Original</u>	<u>Final</u>		<u>Positive (Negative)</u>
<b>Revenues</b>				
Charges for services	\$ 85,000	\$ 145,000	\$ 80,380	\$ (64,620)
Investment earnings	15,000	15,000	4,896	(10,104)
Other	100,000	152,572	141,534	(11,038)
Total revenues	<u>200,000</u>	<u>312,572</u>	<u>226,810</u>	<u>(85,762)</u>
<b>Expenditures</b>				
Current				
Public safety				
Sheriff	165,017	289,024	272,491	16,533
Total expenditures	<u>165,017</u>	<u>289,024</u>	<u>272,491</u>	<u>16,533</u>
Net change in fund balance	34,983	23,548	(45,681)	(69,229)
Fund balance at beginning of year	91,062	91,062	91,062	-
Fund balance at end of year	<u>\$ 126,045</u>	<u>\$ 114,610</u>	<u>\$ 45,381</u>	<u>\$ (69,229)</u>

GLYNN COUNTY, GEORGIA  
COUNTY JAIL FUND  
BUDGETARY COMPARISON SCHEDULE  
FOR THE YEAR ENDED JUNE 30, 2011

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Revenues				
Fines and forfeitures	\$ 130,000	\$ 204,207	\$ 149,562	\$ (54,645)
Total revenues	<u>130,000</u>	<u>204,207</u>	<u>149,562</u>	<u>(54,645)</u>
Expenditures				
Current				
Public safety				
Sheriff	3,004	188,662	188,836	(174)
Total expenditures	<u>3,004</u>	<u>188,662</u>	<u>188,836</u>	<u>(174)</u>
Net change in fund balance	126,996	15,545	(39,274)	(54,819)
Fund balance at beginning of year	130,423	130,423	130,423	-
Fund balance at end of year	<u>\$ 257,419</u>	<u>\$ 145,968</u>	<u>\$ 91,149</u>	<u>\$ (54,819)</u>

GLYNN COUNTY, GEORGIA  
 JUVENILE SERVICES FUND  
 BUDGETARY COMPARISON SCHEDULE  
 FOR THE YEAR ENDED JUNE 30, 2011

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Revenues				
Fines and forfeitures	\$ 9,500	\$ 9,500	\$ 6,724	\$ (2,776)
Total revenues	<u>9,500</u>	<u>9,500</u>	<u>6,724</u>	<u>(2,776)</u>
Expenditures				
Current				
Judiciary				
Juvenile Court	4,300	4,300	2,975	1,325
Total expenditures	<u>4,300</u>	<u>4,300</u>	<u>2,975</u>	<u>1,325</u>
Net change in fund balance	5,200	5,200	3,749	(1,451)
Fund balance at beginning of year	7,328	7,328	7,328	-
Fund balance at end of year	<u>\$ 12,528</u>	<u>\$ 12,528</u>	<u>\$ 11,077</u>	<u>\$ (1,451)</u>

GLYNN COUNTY, GEORGIA  
LAW ENFORCEMENT BLOCK GRANT FUND  
BUDGETARY COMPARISON SCHEDULE  
FOR THE YEAR ENDED JUNE 30, 2011

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	Variance with Final Budget
	<u>Original</u>	<u>Final</u>		Positive (Negative)
<b>Revenues</b>				
Intergovernmental	\$ -	\$ 50,932	\$ 40,732	\$ (10,200)
Investment income	542	542	1,130	588
<b>Total revenues</b>	<u>542</u>	<u>51,474</u>	<u>41,862</u>	<u>(9,612)</u>
<b>Expenditures</b>				
Current				
Public Safety				
Police department	542	132,446	124,078	8,368
<b>Total expenditures</b>	<u>542</u>	<u>132,446</u>	<u>124,078</u>	<u>8,368</u>
Excess revenues over (under) expenditures	-	(80,972)	(82,216)	(1,244)
Other financing sources (uses)				
Transfers out	-	(162,546)	(54,097)	108,449
<b>Net change in fund balance</b>	<u>-</u>	<u>(243,518)</u>	<u>(136,313)</u>	<u>107,205</u>
Fund balance at beginning of year	258,856	258,856	258,856	-
<b>Fund balance at end of year</b>	<u>\$ 258,856</u>	<u>\$ 15,338</u>	<u>\$ 122,543</u>	<u>\$ 107,205</u>

GLYNN COUNTY, GEORGIA  
PARK DEVELOPMENT FUND  
BUDGETARY COMPARISON SCHEDULE  
FOR THE YEAR ENDED JUNE 30, 2011

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues				
Investment income	\$ 159	\$ 159	\$ 12	\$ (147)
Total revenues	<u>159</u>	<u>159</u>	<u>12</u>	<u>(147)</u>
Expenditures				
Current				
Culture and recreation				
Recreation	159	4,268	4,121	147
Total expenditures	<u>159</u>	<u>4,268</u>	<u>4,121</u>	<u>147</u>
Net change in fund balance	-	(4,109)	(4,109)	-
Fund balance at beginning of year	4,109	4,109	4,109	-
Fund balance at end of year	<u>\$ 4,109</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

GLYNN COUNTY, GEORGIA  
POLICE SEIZURE FUND  
BUDGETARY COMPARISON SCHEDULE  
FOR THE YEAR ENDED JUNE 30, 2011

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	Variance with Final Budget
	<u>Original</u>	<u>Final</u>		Positive (Negative)
<b>Revenues</b>				
Fines and forfeitures	\$ -	\$ 54,355	\$ 154,615	\$ 100,260
Investment income	1,417	1,417	1,092	(325)
<b>Total revenues</b>	<u>1,417</u>	<u>55,772</u>	<u>155,707</u>	<u>99,935</u>
<b>Expenditures</b>				
Current				
Public Safety				
Police department	1,417	81,526	80,902	624
<b>Total expenditures</b>	<u>1,417</u>	<u>81,526</u>	<u>80,902</u>	<u>624</u>
Excess revenues over (under) expenditures	-	(25,754)	74,805	100,559
Other financing sources (uses)				
Transfers out	-	(9,220)	(9,220)	-
<b>Net change in fund balance</b>	<u>-</u>	<u>(34,974)</u>	<u>65,585</u>	<u>100,559</u>
Fund balance at beginning of year	141,853	141,853	141,853	-
<b>Fund balance at end of year</b>	<u>\$ 141,853</u>	<u>\$ 106,879</u>	<u>\$ 207,438</u>	<u>\$ 100,559</u>



GLYNN COUNTY, GEORGIA  
SEA ISLAND SPECIAL POLICE DISTRICT FUND  
BUDGETARY COMPARISON SCHEDULE  
FOR THE YEAR ENDED JUNE 30, 2011

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Revenues				
Taxes	\$ 183,876	\$ 214,381	\$ 222,149	\$ 7,768
Total revenues	<u>183,876</u>	<u>214,381</u>	<u>222,149</u>	<u>7,768</u>
Expenditures				
Current				
Public Safety				
Police department	367,752	398,257	360,472	37,785
Total expenditures	<u>367,752</u>	<u>398,257</u>	<u>360,472</u>	<u>37,785</u>
Excess revenues over (under) expenditures	(183,876)	(183,876)	(138,323)	45,553
Other financing sources (uses)				
Transfers in	183,876	183,876	183,876	-
Net change in fund balance	<u>-</u>	<u>-</u>	<u>45,553</u>	<u>45,553</u>
Fund balance at beginning of year	264,751	264,751	264,751	-
Fund balance at end of year	<u>\$ 264,751</u>	<u>\$ 264,751</u>	<u>\$ 310,304</u>	<u>\$ 45,553</u>

GLYNN COUNTY, GEORGIA  
 SHERIFF DRUG SEIZURE FUND  
 BUDGETARY COMPARISON SCHEDULE  
 FOR THE YEAR ENDED JUNE 30, 2011

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues</b>				
Fines and forfeitures	\$ -	\$ -	\$ 1,237	\$ 1,237
Investment income	331	331	4	(327)
<b>Total revenues</b>	<u>331</u>	<u>331</u>	<u>1,241</u>	<u>910</u>
<b>Expenditures</b>				
Current				
Public safety				
Sheriff	331	4,539	4,538	1
<b>Total expenditures</b>	<u>331</u>	<u>4,539</u>	<u>4,538</u>	<u>1</u>
<b>Net change in fund balance</b>	-	(4,208)	(3,297)	911
Fund balance at beginning of year	5,570	5,570	5,570	-
<b>Fund balance at end of year</b>	<u>\$ 5,570</u>	<u>\$ 1,362</u>	<u>\$ 2,273</u>	<u>\$ 911</u>

GLYNN COUNTY, GEORGIA

ALTERNATE DISPUTE RESOLUTION FUND  
BUDGETARY COMPARISON SCHEDULE

FOR THE YEAR ENDED JUNE 30, 2011

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues				
Fines and forfeitures	\$ 101,590	\$ 102,454	\$ 104,517	\$ 2,063
Investment income	200	200	715	515
Total revenues	<u>101,790</u>	<u>102,654</u>	<u>105,232</u>	<u>2,578</u>
Expenditures				
Current				
Judiciary				
Superior Court	-	9,614	7,536	2,078
Total expenditures	<u>-</u>	<u>9,614</u>	<u>7,536</u>	<u>2,078</u>
Net change in fund balance	101,790	93,040	97,696	4,656
Fund balance at beginning of year	99,235	99,235	99,235	-
Fund balance at end of year	<u>\$ 201,025</u>	<u>\$ 192,275</u>	<u>\$ 196,931</u>	<u>\$ 4,656</u>



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

## Internal Services Funds

Operations of the Internal Service Funds are designed to be self-supporting.

The **Employee Benefit Plan** accounts for the County's insurance claims related to health, life, workers compensation and unemployment. The fund is financed by charges to other County funds and agencies, employees, former employees under COBRA arrangements, and retired employees who have elected to retain health insurance coverage.

The **County Insurance Fund** accounts for the County's insurance claims related to automobile and property damage, general liability, personal injury and errors and omissions. The fund is financed by charges to other County funds and agencies.

The **Administrative Service Fund** accounts for expenses of the Administration, Finance, Information Technology and Human Resources departments and the costs of the annual audit performed by the independent CPA. The fund is financed by charges to other County funds and agencies.



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

GLYNN COUNTY, GEORGIA  
INTERNAL SERVICE FUNDS  
COMBINING STATEMENT OF NET ASSETS

JUNE 30, 2011

	Employee Benefit Plan	County Insurance	Administrative Services	Total
<b>ASSETS</b>				
Current assets:				
Cash and cash equivalents	\$ 134,580	\$ 29,357	\$ -	\$ 163,937
Receivables	1,281,818	-	-	1,281,818
Due from other funds	2,069,795	946,992	253,414	3,270,201
Prepaid items	-	175	-	175
Total assets	<u>3,486,193</u>	<u>976,524</u>	<u>253,414</u>	<u>4,716,131</u>
<b>LIABILITIES</b>				
Current liabilities:				
Accounts payable	67,773	14,513	14,239	96,525
Accrued liabilities	683,530	96,200	239,175	1,018,905
Unearned revenue	765	-	-	765
Total current liabilities	<u>752,068</u>	<u>110,713</u>	<u>253,414</u>	<u>1,116,195</u>
Non-current liabilities:				
Accrued liabilities	2,734,125	865,811	-	3,599,936
Total liabilities	<u>3,486,193</u>	<u>976,524</u>	<u>253,414</u>	<u>4,716,131</u>
<b>NET ASSETS</b>				
Unrestricted	-	-	-	-
Total net assets	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

GLYNN COUNTY, GEORGIA

INTERNAL SERVICE FUNDS  
 COMBINING STATEMENT OF REVENUES, EXPENSES  
 AND CHANGES IN FUND NET ASSETS

FOR THE YEAR ENDED JUNE 30, 2011

	Employee Benefit Plan	County Insurance	Administrative Services	Total
<b>OPERATING REVENUES</b>				
Charges for services	\$ -	\$ -	\$ 3,494,454	\$ 3,494,454
Risk management fees	9,034,341	750,603	-	9,784,944
Other contribution	196,918	1,422	-	198,340
Total operating revenues	<u>9,231,259</u>	<u>752,025</u>	<u>3,494,454</u>	<u>13,477,738</u>
<b>OPERATING EXPENSES</b>				
Personal services	19,757	-	2,252,058	2,271,815
Contractual services	9,199,049	961,754	912,891	11,073,694
Supplies	-	-	234,836	234,836
Interdepartment charges	13,283	2,394	92,396	108,073
Other costs	-	-	1,500	1,500
Total operating expenses	<u>9,232,089</u>	<u>964,148</u>	<u>3,493,681</u>	<u>13,689,918</u>
Operating income (loss)	<u>(830)</u>	<u>(212,123)</u>	<u>773</u>	<u>(212,180)</u>
<b>NON-OPERATING REVENUES (EXPENSES)</b>				
Interest and investment revenue	830	-	-	830
Total non-operating revenue (expenses)	<u>830</u>	<u>-</u>	<u>-</u>	<u>830</u>
Change in net assets	-	(212,123)	773	(211,350)
Total net assets (liabilities) - beginning	-	212,123	(773)	211,350
Total net assets - ending	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



GLYNN COUNTY, GEORGIA  
INTERNAL SERVICE FUNDS  
COMBINING STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED JUNE 30, 2011

	Employee Benefit Plan	County Insurance	Administrative Services	Total
Cash flows from operating activities:				
Cash received from customers and users	\$ 196,918	\$ 1,422	\$ 30	\$ 198,370
Cash received from interfund services provided	8,652,271	750,603	3,494,454	12,897,328
Cash payments to suppliers for goods and services	(8,784,431)	(752,025)	(1,242,426)	(10,778,882)
Cash payments to employees for services	-	-	(2,252,058)	(2,252,058)
Net cash provided (used) by operating activities	<u>64,758</u>	<u>-</u>	<u>-</u>	<u>64,758</u>
Cash flows from investing activities:				
Interest earned on cash and investments	830	-	-	830
Net cash provided (used) by investing activities	<u>830</u>	<u>-</u>	<u>-</u>	<u>830</u>
Net increase (decrease) in cash and cash equivalents	65,588	-	-	65,588
Cash and cash equivalents, beginning of year	68,992	29,357	-	98,349
Cash and cash equivalents, end of year	<u>\$ 134,580</u>	<u>\$ 29,357</u>	<u>-</u>	<u>\$ 163,937</u>
Reconciliation of operating income to net cash provided by (used in) operating activities:				
Operating income (loss)	<u>\$ (830)</u>	<u>\$ (212,123)</u>	<u>\$ 773</u>	<u>\$ (212,180)</u>
Adjustments to reconcile operating income to net cash provided by operating activities:				
Decrease (increase) in accounts receivable	(382,070)	-	30	(382,040)
Decrease (increase) in prepaid	63,832	33,043	-	96,875
(Decrease) Increase in accounts payable and accrued liabilities	845,452	261,262	(127,058)	979,656
(Decrease) Increase in interfund items	(461,626)	(82,182)	126,255	(417,553)
Total adjustments	<u>65,588</u>	<u>212,123</u>	<u>(773)</u>	<u>276,938</u>
Net cash provided (used) by operating activities	<u>\$ 64,758</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 64,758</u>



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

## **Agency Funds**

The **Tax Commissioner Fund** accounts for all real, personal and intangible taxes collected and forwarded to the County and other governmental units.

The **Sheriff's Office Fund** accounts for collection of fees, proceeds from judicial sales and cash bonds which are disbursed to other agencies, the County, and individuals.

The following agency funds are used to account for fines, fees, and other monies collected by the courts and remitted to other parties in accordance with state statutes and court orders:

**Clerk of Superior Court**  
**Probate Court**  
**Juvenile court**  
**Child Support Receiver**  
**State Court**  
**Magistrate Court**



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

GLYNN COUNTY, GEORGIA  
 AGENCY FUNDS  
 COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES  
 FOR THE YEAR ENDED JUNE 30, 2011

	<u>Balance July 1, 2010</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance June 30, 2011</u>
<b>TAX COMMISSIONER</b>				
Assets:				
Cash and investments	\$ 871,912	\$ 79,966,980	\$ 80,184,893	\$ 653,999
Taxes receivable	<u>7,299,931</u>	<u>75,757,513</u>	<u>75,626,059</u>	<u>7,431,385</u>
Total Assets	<u>\$ 8,171,843</u>	<u>\$ 155,724,493</u>	<u>\$ 155,810,952</u>	<u>\$ 8,085,384</u>
Liabilities:				
Due to others	\$ 871,912	\$ 79,966,980	\$ 80,184,893	\$ 653,999
Due to others - uncollected taxes	<u>7,299,931</u>	<u>75,757,513</u>	<u>75,626,059</u>	<u>7,431,385</u>
Total Liabilities	<u>\$ 8,171,843</u>	<u>\$ 155,724,493</u>	<u>\$ 155,810,952</u>	<u>\$ 8,085,384</u>
<b>CLERK OF SUPERIOR COURT</b>				
Assets:				
Cash and investments	<u>\$ 1,142,701</u>	<u>\$ 3,319,637</u>	<u>\$ 3,916,575</u>	<u>\$ 545,763</u>
Total Assets	<u>\$ 1,142,701</u>	<u>\$ 3,319,637</u>	<u>\$ 3,916,575</u>	<u>\$ 545,763</u>
Liabilities:				
Due to others	<u>\$ 1,142,701</u>	<u>\$ 3,319,637</u>	<u>\$ 3,916,575</u>	<u>\$ 545,763</u>
Total Liabilities	<u>\$ 1,142,701</u>	<u>\$ 3,319,637</u>	<u>\$ 3,916,575</u>	<u>\$ 545,763</u>
<b>PROBATE COURT</b>				
Assets:				
Cash and investments	<u>\$ 1,143,401</u>	<u>\$ 362,652</u>	<u>\$ 219,824</u>	<u>\$ 1,286,229</u>
Total Assets	<u>\$ 1,143,401</u>	<u>\$ 362,652</u>	<u>\$ 219,824</u>	<u>\$ 1,286,229</u>
Liabilities:				
Due to others	<u>\$ 1,143,401</u>	<u>\$ 362,652</u>	<u>\$ 219,824</u>	<u>\$ 1,286,229</u>
Total Liabilities	<u>\$ 1,143,401</u>	<u>\$ 362,652</u>	<u>\$ 219,824</u>	<u>\$ 1,286,229</u>

(Continued)

GLYNN COUNTY, GEORGIA

AGENCY FUNDS  
COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES

FOR THE YEAR ENDED JUNE 30, 2011

	Balance July 1, 2010	Additions	Deductions	Balance June 30, 2011
<b>JUVENILE COURT</b>				
Assets:				
Cash and investments	\$ 2,314	\$ 8,292	\$ 7,197	\$ 3,409
Total Assets	<u>\$ 2,314</u>	<u>\$ 8,292</u>	<u>\$ 7,197</u>	<u>\$ 3,409</u>
Liabilities:				
Due to others	\$ 2,314	\$ 8,292	\$ 7,197	\$ 3,409
Total Liabilities	<u>\$ 2,314</u>	<u>\$ 8,292</u>	<u>\$ 7,197</u>	<u>\$ 3,409</u>
<b>CHILD SUPPORT RECEIVER</b>				
Assets:				
Cash and investments	\$ 11	\$ 2,234,223	\$ 2,234,218	\$ 16
Total Assets	<u>\$ 11</u>	<u>\$ 2,234,223</u>	<u>\$ 2,234,218</u>	<u>\$ 16</u>
Liabilities:				
Due to others	\$ 11	\$ 2,234,223	\$ 2,234,218	\$ 16
Total Liabilities	<u>\$ 11</u>	<u>\$ 2,234,223</u>	<u>\$ 2,234,218</u>	<u>\$ 16</u>
<b>STATE COURT</b>				
Assets:				
Cash and investments	\$ 858,956	\$ 1,811,751	\$ 1,885,386	\$ 785,321
Total Assets	<u>\$ 858,956</u>	<u>\$ 1,811,751</u>	<u>\$ 1,885,386</u>	<u>\$ 785,321</u>
Liabilities:				
Due to others	\$ 858,956	\$ 1,811,751	\$ 1,885,386	\$ 785,321
Total Liabilities	<u>\$ 858,956</u>	<u>\$ 1,811,751</u>	<u>\$ 1,885,386</u>	<u>\$ 785,321</u>

(Continued)

GLYNN COUNTY, GEORGIA

AGENCY FUNDS  
COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES

FOR THE YEAR ENDED JUNE 30, 2011

	<u>Balance July 1, 2010</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance June 30, 2011</u>
<b>SHERIFF'S OFFICE</b>				
Assets:				
Cash and investments	\$ 31,961	\$ 1,441,233	\$ 1,421,197	\$ 51,997
Total Assets	<u>\$ 31,961</u>	<u>\$ 1,441,233</u>	<u>\$ 1,421,197</u>	<u>\$ 51,997</u>
Liabilities:				
Due to others	\$ 31,961	\$ 1,441,233	\$ 1,421,197	\$ 51,997
Total Liabilities	<u>\$ 31,961</u>	<u>\$ 1,441,233</u>	<u>\$ 1,421,197</u>	<u>\$ 51,997</u>
<b>MAGISTRATE COURT</b>				
Assets:				
Cash and investments	\$ 87,766	\$ 936,500	\$ 957,179	\$ 67,087
Total Assets	<u>\$ 87,766</u>	<u>\$ 936,500</u>	<u>\$ 957,179</u>	<u>\$ 67,087</u>
Liabilities:				
Due to others	\$ 87,766	\$ 936,500	\$ 957,179	\$ 67,087
Total Liabilities	<u>\$ 87,766</u>	<u>\$ 936,500</u>	<u>\$ 957,179</u>	<u>\$ 67,087</u>
<b>TOTAL</b>				
Assets:				
Cash and investments	\$ 4,139,022	\$ 90,081,268	\$ 90,826,469	\$ 3,393,821
Taxes receivable	7,299,931	75,757,513	75,626,059	7,431,385
Total Assets	<u>\$ 11,438,953</u>	<u>\$ 165,838,781</u>	<u>\$ 166,452,528</u>	<u>\$ 10,825,206</u>
Liabilities:				
Due to others	\$ 4,139,022	\$ 90,081,268	\$ 90,826,469	\$ 3,393,821
Due to others - uncollected taxes	7,299,931	75,757,513	75,626,059	7,431,385
Total Liabilities	<u>\$ 11,438,953</u>	<u>\$ 165,838,781</u>	<u>\$ 166,452,528</u>	<u>\$ 10,825,206</u>

(Concluded)



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.



## **Supplemental Schedules**



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

GLYNN COUNTY, GEORGIA

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE YEAR ENDED JUNE 30, 2011

Federal Grantor/Pass-through Grantor/Program Title	Federal CFDA Number	Agency or Pass- through Number	Federal Expenditure
<b>U.S Department of Homeland Security</b>			
Pass through from the Georgia Emergency Management Agency			
Performance Partnership Agency	97.042	OEM10-065	\$ 30,512
Total U.S.Department of Homeland Security			<u>30,512</u>
<b>U.S Department of Health and Human Services</b>			
Pass through from the Georgia Department Of Behavior Health and Developmental Disabilities			
Southeast Coastal GA Regional Drug Court	93.959	441-93-1135020	100,000
Total Department of Health and Human Services			<u>100,000</u>
<b>U.S Department of Transportation</b>			
Pass through from the Georgia Department of Transportation			
Brunswick Area Transportation Study	20.505	PL-000-0009-00(659)	42,082
Brunswick Area Transportation Study	20.505	T003578	6,460
Total			<u>48,542</u>
Pass-through from the Governor's Office of Highway Safety			
Highway Enforcement of Aggressive Traffic Grant	20.600	GA-2010-000-00381	30,276
Highway Enforcement of Aggressive Traffic Grant	20.600	GA-2011-000-00387	70,155
Total			<u>100,431</u>
Total U.S. Department of Transportation			<u>148,973</u>
<b>U.S. Department of Justice</b>			
Direct Award			
ARRA - Justice Assistance Grant (JAG 1)	16.804	2009-SB-B9-1689	93,416
Justice Assistance Grant (JAG 2)	16.738	2009-DJ-BX-1492	39,208
Justice Assistance Grant (JAG 3)	16.738	2010-DJ-BX-1617	25,337
			<u>64,545</u>
Bullet Proof Vest Grant (Police)	16.607	N/A	9,591
Total Direct Awards			<u>167,552</u>
Pass -through from the Criminal Justice Coordinating Council			
Domestic Violence Grant	16.575	C10-8-090	27,358
Victims of Crime Act Assistance Grant Program	16.575	C10-8-091	59,551
Domestic Violence Grant	16.575	C09-8-073	9,089
Total			<u>95,998</u>
Victim Witness Assistance Program	16.588	C09-8-017	20,583
Violence Against Women Grant	16.588	W10-8-053	25,472
Violence Against Women Grant	16.588	W08-8-054	51,513
ARRA - Stop Violence Against Women Act Grant	16.588	W82-8-002	21,906
Total			<u>119,474</u>

(Continued)

GLYNN COUNTY, GEORGIA

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE YEAR ENDED JUNE 30, 2011

Federal Grantor/Pass-through Grantor/Program Title	Federal CFDA Number	Agency or Pass- through Number	Federal Expenditure
ARRA - Victim Witness Assistance Grant	16.803	B82-8-014	30,718
Drug Court Expansion	16.803	B82-8-165	46,666
ARRA - Gang Narcotics Officer Grant	16.803	B82-8-163	41,540
ARRA - Judicial Integration Project	16.803	B82-8-178	15,831
ARRA - Recovery JAG	16.803	B82-8-167	15,395
ARRA - Victim Witness Assistance	16.803	B82-8-174	<u>7,661</u>
Total			<u>157,811</u>
Total Criminal Justice Coordinating Council			<u>373,283</u>
Pass -through from the Council of Juvenile Court Judges of Georgia			
Purchase of Services - Juvenile Offenders	16.523	JB-08ST-002	5,575
Purchase of Services - Juvenile Offenders	16.523	07B-ST-0001	<u>2,404</u>
Total Council of Juvenile Court Judges of Georgia			<u>7,979</u>
Total U.S. Department of Justice			<u>548,814</u>
<b>U.S. Department of Commerce</b>			
National Oceanic & Atmosphere Administration			
Pass-through from the GA Department of Natural Resources			
Cycle Coastal Incentive Cycle	11.419	NA08N0S4190461	<u>22,000</u>
Economic Development Administration			
Public Works Program/Wastewater Treatment Plant Expansion Upgrade	11.300	04-01-05813	<u>1,000,000</u>
Economic Development Administration			
Certified Drivers License Testing Center	11.307	04-79-06251	<u>1,404,270</u>
Total U.S. Department of Commerce			<u>2,426,270</u>
Total Federal Expenditure			<u>\$ 3,254,569</u> (Concluded)

**Note 1 – Basis of Presentation**

The accompanying schedule of expenditures of federal awards (Schedule) includes the federal grant activity of Glynn County, Georgia (County) under programs of the federal government for the year ended June 30, 2011. The information in this Schedule is presented in accordance with the requirements of OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Because the Schedule presents only a selected portion of the operations of the County, it is not intended to and does not present the financial position or changes in net assets of the County.

**Note 2 – Summary of Significant Accounting Policies**

Expenditures reported on the Schedule are reported on the modified accrual basis of accounting.

GLYNN COUNTY, GEORGIA

SCHEDULE OF CONTRACT REVENUES AND EXPENDITURES  
FOR THE YEAR ENDED JUNE 30, 2011

Contract	Contract Award	Cash Basis Revenue	Due from State of Georgia	Total Revenues	Total Expenditures
Drug Court 441-93-1135020-00	<u>\$ 299,631</u>	<u>\$ 199,760</u>	<u>\$ 99,871</u>	<u>\$ 299,631</u>	<u>\$ 299,631</u>

GLYNN COUNTY, GEORGIA

SCHEDULE OF PROJECTS CONSTRUCTED  
WITH SPECIAL SALES TAX PROCEEDS (SPLOST #3)  
FOR THE YEAR ENDED JUNE 30, 2011

Project Description	Original Estimated Cost	Revised Estimated Cost	Expenditures		
			Prior Years	Current Year	Total
Roads and Drainage	\$ 14,170,000	\$ 16,120,294	\$ 17,931,693	\$ 173,453	\$ 18,105,146
Public Safety Projects					
E-911 Computer	10,080,000	17,037,700	16,666,926	-	16,666,926
Hampton Fire Station/Truck	580,000	580,000	610,232	-	610,232
Snockel Replacement	600,000	600,000	575,200	-	575,200
Recreation Projects	5,000,000	5,342,065	5,351,019	-	5,351,019
Water & Sewer Projects	5,100,000	5,579,565	4,789,896	-	4,789,896
Public Buildings Projects	2,500,000	2,705,000	2,604,823	-	2,604,823
City of Brunswick Projects	<u>19,200,000</u>	<u>19,200,000</u>	<u>19,200,000</u>	<u>-</u>	<u>19,200,000</u>
TOTAL ALL PROJECTS	<u>\$ 57,230,000</u>	<u>\$ 67,164,624</u>	<u>\$ 67,729,789</u>	<u>\$ 173,453</u>	<u>\$ 67,903,242</u>

GLYNN COUNTY, GEORGIA

SCHEDULE OF PROJECTS CONSTRUCTED  
WITH SPECIAL SALES TAX PROCEEDS (SPLOST #4)  
FOR THE YEAR ENDED JUNE 30, 2011

Project Description	Original Estimated Cost	Revised Estimated Cost	Expenditures		Total
			Prior Years	Current Year	
Roads and Drainage	\$ 13,605,000	\$ 13,605,000	8,409,091	720,718	9,129,809
Public Safety Projects					
Fire Station #2	1,035,000	1,785,000	2,056,844	403,000	2,459,844
Pumper #8	275,000	275,000	256,633	-	256,633
Public Safety Vehicles	3,050,000	3,050,000	3,017,915	-	3,017,915
Public Safety Complex Phase 2	975,000	975,000	995,881	-	995,881
Fire Maint Complex	545,000	545,000	279,679	481,800	761,479
Detention Facility Expan	1,000,000	1,000,000	814,448	129,935	944,383
Tactical Support Utility	180,000	180,000	27,006	14,001	41,007
Pumper #11	300,000	300,000	-	388,478	388,478
Ladder Truck	545,000	545,000	-	630,129	630,129
Recreation Projects	4,075,000	4,075,000	235,341	1,412,013	1,647,354
Road Equipment	450,000	450,000	420,371	-	420,371
Water & Sewer Projects	28,237,000	28,237,000	25,977,827	548,915	26,526,742
Public Buildings Projects	12,050,000	12,050,000	10,538,328	-	10,538,328
City of Brunswick Projects	<u>28,370,000</u>	<u>28,370,000</u>	<u>25,025,250</u>	<u>-</u>	<u>25,025,250</u>
TOTAL ALL PROJECTS	<u>\$ 94,692,000</u>	<u>\$ 95,442,000</u>	<u>\$ 78,054,614</u>	<u>\$ 4,728,989</u>	<u>\$ 82,783,603</u>

Prior year amounts were adjusted to reflect allocation of prior year administrative costs and the reclassification of project expenditures initially reported in roads and drainage to public buildings.

GLYNN COUNTY, GEORGIA

SCHEDULE OF PROJECTS CONSTRUCTED  
WITH SPECIAL SALES TAX PROCEEDS (SPLOST #5)  
FOR THE YEAR ENDED JUNE 30, 2011

Project Description	Original Estimated Cost	Revised Estimated Cost	Expenditures		Total
			Prior Years	Current Year	
County Wide Buildings					
Detention Facilities	\$ 9,000,000	\$ 9,000,000	\$ 3,960,214	\$ (3,814,437)	\$ 145,777
Harold Pate Building Expansion	2,000,000	2,000,000	430,538	4,016,708	4,447,246
Office Park Building Renovation	1,000,000	1,000,000	943,003	-	943,003
Facilities	14,500,000	14,500,000	9,188,415	2,941,206	12,129,621
W/S Infrastructure	40,400,000	40,400,000	3,799,343	7,060,724	10,860,067
Roads	8,500,000	8,500,000	3,453,231	396,257	3,849,488
Drainage	3,500,000	3,500,000	1,100,041	-	1,100,041
Major Equipment	5,000,000	5,000,000	52,579	96,583	149,162
Police and Sheriff	3,250,000	3,250,000	1,210,884	180,040	1,390,924
JPSCD (E911)	2,500,000	2,500,000	-	-	-
Recreation	3,835,000	3,835,000	1,785,413	182,826	1,968,239
Other	2,000,000	2,000,000	466,163	(48,306)	417,857
City of Brunswick Projects	25,964,616	25,964,616	5,392,354	8,880,952	14,273,306
JIA Projects	<u>3,000,000</u>	<u>3,000,000</u>	<u>202,850</u>	<u>721,589</u>	<u>924,439</u>
<b>TOTAL ALL PROJECTS</b>	<b>\$ 124,449,616</b>	<b>\$ 124,449,616</b>	<b>\$ 31,985,028</b>	<b>\$ 20,614,142</b>	<b>\$ 52,599,170</b>

The negative amount reported in current year expenditures were due to reimbursement by the general fund for land and other costs of the detention center. The location of the detention center expansion project was changed after the County had incurred cost on the project.



GLYNN COUNTY, GEORGIA

SCHEDULE OF REQUIRED EXPENDITURES  
GENERATED BY THE HOTEL / MOTEL TAX  
FOR THE YEAR ENDED JUNE 30, 2011

---

Revenue:

Hotel/motel taxes	\$ 4,205,280
Total Hotel/motel taxes	<u>\$ 4,205,280</u>

Expenditures:

Tourism expenditures	\$ 2,025,871
Lighting at exits on I-95	<u>130,864</u>
Total expenditures	<u>\$ 2,156,735</u>

Percentage of expenditures to revenues	<u>51%</u>
--	------------



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

## Statistical Section

This part of Glynn County's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the county's overall financial health.

<b><u>Contents</u></b>	<b><u>Page</u></b>
<b>Financial Trends</b> These schedules contain information to help the reader understand how the County's financial performance and well-being have changed over time.	<b>G-1</b>
<b>Revenue Capacity</b> These schedules contain information to help the reader assess the factors affecting the County's ability to generate its property and sales taxes.	<b>G-7</b>
<b>Debt Capacity</b> These schedules present information to help the reader assess the affordability of the County's current levels of outstanding debt and the county's ability to issue additional debt in the future.	<b>G-18</b>
<b>Demographic and Economic Information</b> These schedules offer demographic and economic indicators to help understand the environment within which the County's financial activities take place and to help make comparisons over time and with other governments.	<b>G-21</b>
<b>Operating Information</b> These schedules contain information about the County's operations and resources to help the reader understand how the County's financial information relates to the services the County provides and the activities it performs.	<b>G-23</b>

**Sources:** *Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The County implemented Statement 34 in 2003; schedules presenting government-wide information include beginning in that year.*



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

**GLYNN COUNTY, GEORGIA**

**NET ASSETS BY COMPONENT  
(accrual basis of accounting)  
LAST NINE FISCAL YEARS**

	Fiscal Year			
	2003	2004	2005	2006
Governmental activities				
Invested in capital assets, net of related debt	\$ 63,328,377	\$ 65,922,964	\$ 68,962,096	\$ 74,324,188
Restricted	-	-	36,123,377	40,521,236
Unrestricted	<u>35,659,325</u>	<u>43,540,228</u>	<u>18,236,624</u>	<u>20,232,196</u>
Total governmental activities net assets	<u>\$ 98,987,702</u>	<u>\$ 109,463,192</u>	<u>\$ 123,322,097</u>	<u>\$ 135,077,620</u>
Business-type activities				
Invested in capital assets, net of related debt	\$ 23,725,584	\$ 24,182,128	\$ 28,396,002	\$ 36,011,479
Restricted	5,592,789	11,848,226	4,902,767	7,054,532
Unrestricted	<u>(1,685,611)</u>	<u>(6,552,534)</u>	<u>357,359</u>	<u>287,038</u>
Total business-type activities net assets	<u>\$ 27,632,762</u>	<u>\$ 29,477,820</u>	<u>\$ 33,656,128</u>	<u>\$ 43,353,049</u>
Primary government				
Invested in capital assets, net of related debt	\$ 87,053,961	\$ 90,105,092	\$ 97,358,098	\$ 110,335,667
Restricted	5,592,789	11,848,226	41,026,144	47,575,768
Unrestricted	<u>33,973,714</u>	<u>36,987,694</u>	<u>18,593,983</u>	<u>20,519,234</u>
Total primary government net assets	<u>\$ 126,620,464</u>	<u>\$ 138,941,012</u>	<u>\$ 156,978,225</u>	<u>\$ 178,430,669</u>

Note: 10 years information not available. GASB 34 implementation year was 2003

Fiscal Year				
2007	2008	2009	2010	2011
\$ 218,597,597	\$ 232,657,556	\$ 240,622,226	\$ 245,041,379	\$ 250,204,442
54,558,213	65,306,238	65,022,591	61,777,683	53,968,731
<u>46,168,742</u>	<u>47,438,769</u>	<u>41,121,353</u>	<u>51,314,839</u>	<u>59,920,921</u>
<u><u>\$ 319,324,552</u></u>	<u><u>\$ 345,402,563</u></u>	<u><u>\$ 346,766,170</u></u>	<u><u>\$ 358,133,901</u></u>	<u><u>\$ 364,094,094</u></u>
\$ 37,805,430	\$ 214,009	\$ 184,328	\$ 154,646	\$ 124,965
5,459,180	-	-	-	-
<u>6,287,899</u>	<u>1,012,018</u>	<u>1,675,986</u>	<u>2,202,303</u>	<u>2,461,398</u>
<u><u>\$ 49,552,509</u></u>	<u><u>\$ 1,226,027</u></u>	<u><u>\$ 1,860,314</u></u>	<u><u>\$ 2,356,949</u></u>	<u><u>\$ 2,586,363</u></u>
\$ 256,403,027	\$ 232,871,565	\$ 240,806,554	\$ 245,196,025	\$ 250,329,407
60,017,393	65,306,238	65,022,591	61,777,683	53,968,731
<u>52,456,641</u>	<u>48,450,787</u>	<u>42,797,339</u>	<u>53,517,142</u>	<u>62,382,319</u>
<u><u>\$ 368,877,061</u></u>	<u><u>\$ 346,628,590</u></u>	<u><u>\$ 348,626,484</u></u>	<u><u>\$ 360,490,850</u></u>	<u><u>\$ 366,680,457</u></u>

**GLYNN COUNTY, GEORGIA**

**CHANGE IN NET ASSETS  
(accrual basis of accounting)  
LAST NINE FISCAL YEARS**

	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>
<b>Expenses</b>				
Governmental activities:				
General government	\$ 17,879,785	\$ 11,458,460	\$ 9,586,480	\$ 9,308,775
Judiciary	5,660,768	6,038,929	5,617,757	5,989,757
Public safety	23,873,198	27,245,844	27,199,770	29,505,326
Public works	4,538,616	8,832,337	14,869,824	19,443,688
Health & Welfare	562,743	812,807	4,929,187	2,899,010
Culture and Recreation	3,639,824	3,479,427	1,687,211	3,823,084
Housing and development	2,594,388	3,548,865	1,339,106	4,754,216
Economic development	1,907,262	1,884,056	-	-
Interest on long-term debt	42,479	28,596	4,001	-
Total governmental activities expenses	<u>60,699,063</u>	<u>63,329,321</u>	<u>65,233,336</u>	<u>75,723,856</u>
Business-type activities:				
Water and sewer	4,776,114	5,416,392	6,453,810	6,873,401
Other services	1,982,931	2,932,079	3,128,021	2,810,036
Total business-type activities expenses	<u>6,759,045</u>	<u>8,348,471</u>	<u>9,581,831</u>	<u>9,683,437</u>
Total primary government expenses	<u>\$ 67,458,108</u>	<u>\$ 71,677,792</u>	<u>\$ 74,815,167</u>	<u>\$ 85,407,293</u>
<b>Program Revenues</b>				
Governmental activities:				
Charges for services:	\$ 10,741,525	\$ 11,415,416		
General government			\$ 831,601	\$ 927,379
Judiciary			1,754,720	1,875,084
Public safety			5,283,108	5,826,059
Public works			-	-
Housing and development			1,534,745	1,519,190
Other activities			493,594	514,847
Operating grants and contributions	1,034,254	2,699,850	1,801,045	1,346,197
Capital grants and contributions	540,482	704,722	928,912	568,637
Total governmental activities program revenues	<u>12,316,261</u>	<u>14,819,988</u>	<u>12,627,725</u>	<u>12,577,393</u>
Business-type activities:				
Charges for services:	5,055,073	7,100,560		
Water and Sewer			5,511,091	6,391,504
Solid waste collection			2,362,654	2,225,782
Other activities			18,502	31,296
Operating grants and contributions	81,574	85,820	-	-
Capital grants and contributions	3,750,661	2,457,610	5,133,810	9,116,639
Total business-type activities program revenues	<u>8,887,308</u>	<u>9,643,990</u>	<u>13,026,057</u>	<u>17,765,221</u>
Total primary government program revenues	<u>\$ 21,203,569</u>	<u>\$ 24,463,978</u>	<u>\$ 25,653,782</u>	<u>\$ 30,342,614</u>
Net expense/revenue				
Governmental activities	\$ (48,382,802)	\$ (48,509,333)	\$ (52,605,611)	\$ (63,146,463)
Business-type activities	2,128,263	1,295,519	3,444,226	8,081,784
Total primary government net expense	<u>\$ (46,254,539)</u>	<u>\$ (47,213,814)</u>	<u>\$ (49,161,385)</u>	<u>\$ (55,064,679)</u>



	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>
\$	12,981,842	\$ 8,220,845	\$ 19,102,023	\$ 10,014,074	\$ 11,333,141
	6,204,674	6,856,386	7,238,124	7,069,080	7,165,266
	30,039,741	34,235,048	33,554,157	33,325,513	34,176,970
	12,605,350	16,320,883	20,156,919	20,930,356	19,945,131
	3,262,293	3,385,968	3,053,548	824,990	600,737
	3,416,504	3,674,818	4,204,183	4,749,970	4,504,863
	3,908,360	8,807,663	4,460,098	4,373,379	6,153,730
	-	-	-	-	-
	-	662,493	1,125,319	1,082,234	215,910
	<u>72,418,764</u>	<u>82,164,104</u>	<u>92,894,371</u>	<u>82,369,596</u>	<u>84,095,748</u>
	6,809,747	4,228,699	-	-	-
	3,495,369	3,850,465	3,603,649	3,746,384	4,008,182
	<u>10,305,116</u>	<u>8,079,164</u>	<u>3,603,649</u>	<u>3,746,384</u>	<u>4,008,182</u>
\$	<u>82,723,880</u>	<u>\$ 90,243,268</u>	<u>\$ 96,498,020</u>	<u>\$ 86,115,980</u>	<u>\$ 88,103,930</u>
\$	2,759,112	\$ 2,772,392	\$ 2,791,224	\$ 2,757,645	\$ 2,509,779
	2,332,211	2,380,648	1,942,635	2,414,472	2,513,706
	3,594,073	4,153,346	4,104,501	4,215,136	3,992,125
	-	-	59	8,025	58,153
	1,385,406	1,300,945	535,309	362,252	314,469
	539,139	563,644	737,730	889,758	869,067
	1,461,081	1,726,632	1,750,958	3,304,757	3,065,340
	146,266	827,202	2,484,626	1,671,358	1,325,245
	<u>12,217,288</u>	<u>13,724,809</u>	<u>14,347,042</u>	<u>15,623,403</u>	<u>14,647,884</u>
	7,236,215	4,091,549	-	-	-
	2,829,839	2,925,408	3,195,792	3,210,339	3,258,884
	15,367	21,916	37,359	58,605	55,660
	-	-	-	-	-
	4,605,945	1,461,286	-	-	-
	<u>14,687,366</u>	<u>8,500,159</u>	<u>3,233,151</u>	<u>3,268,944</u>	<u>3,314,544</u>
\$	<u>26,904,654</u>	<u>\$ 22,224,968</u>	<u>\$ 17,580,193</u>	<u>\$ 18,892,347</u>	<u>\$ 17,962,428</u>
\$	(60,201,476)	\$ (68,439,295)	\$ (78,547,329)	\$ (66,746,193)	\$ (69,447,864)
	4,382,250	420,995	(370,498)	(477,440)	(693,638)
\$	<u>(55,819,226)</u>	<u>\$ (68,018,300)</u>	<u>\$ (78,917,827)</u>	<u>\$ (67,223,633)</u>	<u>\$ (70,141,502)</u>

GLYNN COUNTY, GEORGIA

CHANGE IN NET ASSETS  
(accrual basis of accounting)  
LAST NINE FISCAL YEARS

	2003	2004	2005	2006
<b>General Revenues and Other Changes in Net Assets</b>				
Governmental activities:				
Property taxes	\$ 21,951,970	\$ 23,783,490	\$ 27,144,399	\$ 27,885,223
Other taxes	33,377,920	35,430,755	37,617,559	42,733,184
Intergovernmental revenues	-	-	-	802,836
Unrestricted investment earnings	826,853	731,510	1,040,995	2,562,484
Gain on sale of capital assets	787,922	15,652	-	-
Miscellaneous	-	-	446,683	1,098,352
Transfers	(86,292)	(125,230)	214,881	(180,094)
Extraordinary item - lawsuit settlement	-	-	-	-
Special item	-	-	-	-
Total governmental activities	56,858,373	59,836,177	66,464,517	74,901,985
Business-type activities:				
Property taxes	488,009	268,108	568,472	659,200
Unrestricted investment earnings	111,609	136,290	378,516	775,843
Miscellaneous	27,179	19,911	-	-
Transfers	86,292	125,230	(214,881)	180,094
Special item	-	-	-	-
Total business-type activities	713,089	549,539	732,107	1,615,137
Total primary government	\$ 57,571,462	\$ 60,385,716	\$ 67,196,624	\$ 76,517,122
<b>Change in Net Assets</b>				
Governmental activities	\$ 8,475,571	\$ 11,326,844	\$ 13,858,906	\$ 11,755,522
Business-type activities	2,841,352	1,845,058	4,176,333	9,696,921
Total primary government	\$ 11,316,923	\$ 13,171,902	\$ 18,035,239	\$ 21,452,443

Note: 10 years information not available. GASB 34 implementation year was 2003

<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
				(continued)
\$ 34,160,298	\$ 38,103,253	\$ 39,799,094	\$ 39,981,997	\$ 37,592,250
42,701,391	44,453,413	36,992,883	37,036,476	36,036,662
-	505,636	594,344	-	-
4,330,268	4,821,874	2,228,116	540,037	441,531
-	-	-	-	-
598,145	740,492	495,894	754,809	1,531,713
(189,831)	6,047,337	(199,395)	(199,395)	(194,099)
18,295,732	-	-	-	-
-	(154,699)	-	-	-
<u>99,896,003</u>	<u>94,517,306</u>	<u>79,910,936</u>	<u>78,113,924</u>	<u>75,408,057</u>
697,200	710,845	726,080	714,963	683,021
926,716	551,177	79,310	59,717	45,932
-	-	-	-	-
189,831	(6,047,337)	199,395	199,395	194,099
-	(43,962,162)	-	-	-
<u>1,813,747</u>	<u>(48,747,477)</u>	<u>1,004,785</u>	<u>974,075</u>	<u>923,052</u>
<u>\$ 101,709,750</u>	<u>\$ 45,769,829</u>	<u>\$ 80,915,721</u>	<u>\$ 79,087,999</u>	<u>\$ 76,331,109</u>
\$ 39,694,527	\$ 26,078,011	\$ 1,363,607	\$ 11,367,731	\$ 5,960,193
6,195,997	(48,326,482)	634,287	496,635	229,414
<u>\$ 45,890,524</u>	<u>\$ (22,248,471)</u>	<u>\$ 1,997,894</u>	<u>\$ 11,864,366</u>	<u>\$ 6,189,607</u>

GLYNN COUNTY, GEORGIA

GOVERNMENTAL ACTIVITIES TAX REVENUES BY SOURCE  
 (accrual basis of accounting)  
 LAST NINE FISCAL YEARS

<u>Fiscal Year</u>	<u>Property Tax</u>	<u>General Sales Tax</u>	<u>Special Purpose Local Option Sales Tax</u>	<u>Other Taxes</u>	<u>Total</u>
2003	\$ 21,951,970	\$ 10,099,880	\$ 15,504,384	\$ 7,773,656	\$ 55,329,890
2004	23,783,490	10,869,709	16,750,776	7,810,270	59,214,245
2005	27,144,399	11,680,993	17,910,386	8,026,180	64,761,958
2006	27,885,223	13,459,060	20,703,697	8,570,427	70,618,407
2007	34,160,298	14,029,282	21,562,762	7,109,347	76,861,689
2008	38,103,253	14,536,655	22,525,070	7,391,688	82,556,666
2009	39,799,094	11,902,109	18,290,376	6,800,398	76,791,977
2010	39,981,997	12,019,478	18,488,810	6,528,488	77,018,773
2011	37,592,250	11,487,295	17,671,853	6,877,514	73,628,912

Note: 10 years information not available. GASB 34 implementation year was 2003



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

GLYNN COUNTY, GEORGIA

FUND BALANCES OF GOVERNMENTAL FUNDS  
(modified accrual basis of accounting)  
LAST TEN FISCAL YEARS

	Fiscal Year			
	2002	2003	2004	2005
General Fund				
Reserved	\$ 635,246	\$ 789,889	\$ 1,593,574	\$ 1,882,406
Unreserved	5,891,139	7,963,160	13,286,967	17,193,643
Non-Spendable				
Restricted				
Committed				
Assigned				
Purposes of fund				
Unassigned				
Total General Fund	<u>\$ 6,526,385</u>	<u>\$ 8,753,049</u>	<u>\$ 14,880,541</u>	<u>\$ 19,076,049</u>
All other governmental funds				
Reserved	\$ -	\$ -	\$ -	\$ -
Unreserved reported in:				
Special revenue funds			2,863,632	3,648,004
Capital projects funds	23,330,826	28,495,076	27,323,105	31,183,002
Restricted, reported in:				
Special revenue funds				
Capital projects funds				
Assigned, reported in:				
Special revenue funds				
Capital projects funds				
Total all other governmental funds	<u>\$ 23,330,826</u>	<u>\$ 28,495,076</u>	<u>\$ 30,186,737</u>	<u>\$ 34,831,006</u>

Fund balance classifications were changed in 2011 as a result of implementation of GASB 54.

(continued)

Fiscal Year					
2006	2007	2008	2009	2010	2011
\$ 2,617,057	\$ 5,130,633	\$ 7,000,223	\$ 5,222,476	\$ 4,418,715	\$ -
20,863,691	41,245,067	35,287,396	36,544,545	41,830,973	-
					162,754
					-
					1,081,129
					-
					52,209,689
<u>\$ 23,480,748</u>	<u>\$ 46,375,700</u>	<u>\$ 42,287,619</u>	<u>\$ 41,767,021</u>	<u>\$ 46,249,688</u>	<u>\$ 53,453,572</u>
\$ -	\$ 529,595	\$ 549,945	\$ 436,886	\$ 16,088	\$ -
4,169,783	4,861,583	5,215,649	5,577,023	6,484,079	-
35,031,091	48,455,221	61,875,072	60,603,428	60,622,348	-
					1,406,299
					51,453,943
					5,350,292
					1,980,349
<u>\$ 39,200,874</u>	<u>\$ 53,846,399</u>	<u>\$ 67,640,666</u>	<u>\$ 66,617,337</u>	<u>\$ 67,122,515</u>	<u>\$ 60,190,883</u>

(concluded)

GLYNN COUNTY, GEORGIA

CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
(modified accrual basis of accounting)  
LAST TEN FISCAL YEARS

	Fiscal Year			
	2002	2003	2004	2005
<b>Revenues</b>				
Property tax	\$ 21,479,140	\$ 21,769,042	\$ 23,548,539	\$ 26,951,251
Local option sales tax	9,742,441	10,099,880	10,869,709	11,680,993
Special purpose local option sales tax	15,299,008	15,504,384	16,750,776	17,910,386
Other taxes	7,282,277	7,773,656	7,810,270	8,026,180
Licenses and permits	1,202,130	1,219,817	1,327,771	1,731,140
Intergovernmental	2,633,744	2,163,255	3,691,164	2,903,218
Charges for services	354,367	2,621,037	4,837,579	5,933,028
Fines and forfeitures	2,434,701	2,131,744	2,260,021	1,875,266
Investment Income	865,136	826,853	731,460	1,037,525
Other revenue	4,704,717	4,180,408	2,702,317	498,534
Total revenues	65,997,661	68,290,076	74,529,606	78,547,521
<b>Expenditures</b>				
General government	14,792,797	7,353,999	6,870,755	8,576,474
Judiciary	-	5,396,516	5,594,774	5,547,319
Public safety	34,173,031	24,091,003	25,100,280	25,234,289
Public works	7,665,764	5,459,305	8,327,460	6,032,601
Health and Welfare	1,482,478	798,801	765,204	2,701,442
Culture and recreation	5,042,232	3,448,523	3,198,619	3,154,925
Housing and development	2,404,390	4,429,931	5,421,604	2,652,943
Capital Outlay	375,253	10,674,447	11,183,773	15,888,666
Debt Service				
Principal	944,242	138,044	146,562	155,604
Interest	232,270	47,448	33,871	9,601
Bond issuance costs				
Intergovernmental				
Total expenditures	67,112,457	61,838,017	66,642,902	69,953,864
Excess of revenues over (under) expenditures	(1,114,796)	6,452,059	7,886,704	8,593,657
<b>Other financing sources (uses)</b>				
Transfers in	8,659,127	4,218,348	9,000,185	4,723,775
Transfers out	(8,742,251)	(4,304,640)	(9,125,415)	(4,508,894)
Sale of capital assets	-	1,014,549	57,679	31,240
Proceeds from capital lease	812,191	-	-	-
Issuance of debt	-	-	-	-
Premium on bond issuance	-	-	-	-
Other uses	-	-	-	-
Total other financing sources (uses)	729,067	928,257	(67,551)	246,121
<b>Extraordinary Item</b>				
Settlement of lawsuit	-	-	-	-
Net change in fund balances	\$ (385,729)	\$ 7,380,316	\$ 7,819,153	\$ 8,839,778
Debt services as a percentage of noncapital expenditures	0.3%	0.1%	0.3%	0.0%

(continued)



		Fiscal Year									
		2006	2007	2008	2009	2010	2011				
\$	29,247,881	\$	34,162,331	\$	37,867,117	\$	39,141,742	\$	38,981,959	\$	37,717,183
	13,459,060		14,029,282		14,536,655		11,902,109		12,019,478		11,487,295
	20,703,697		21,562,762		22,525,070		18,290,376		18,488,810		17,671,853
	8,570,427		7,109,347		7,391,688		6,800,398		6,528,188		6,877,514
	1,704,663		1,647,995		1,562,025		802,994		626,045		594,434
	2,204,476		1,790,424		3,291,888		4,528,154		23,262,392		4,143,071
	6,549,774		6,680,789		7,268,454		7,297,009		7,170,415		7,111,573
	1,953,968		2,251,672		2,302,189		1,976,089		2,806,578		2,494,941
	2,546,838		4,311,498		4,807,938		2,223,563		856,777		690,692
	1,241,698		510,945		786,850		1,295,257		822,712		951,597
	<u>88,182,482</u>		<u>94,057,045</u>		<u>102,339,874</u>		<u>94,257,691</u>		<u>111,563,354</u>		<u>89,740,153</u>
	10,413,003		10,912,446		17,372,645		18,063,992		12,610,620		10,853,099
	5,554,227		5,673,352		6,366,318		6,507,435		6,556,179		6,672,502
	27,579,860		28,743,699		33,259,596		32,591,431		34,180,471		33,557,161
	7,414,893		7,398,022		13,223,612		11,459,058		12,982,998		9,977,925
	775,575		788,514		754,056		748,442		757,089		5,832,836
	3,402,007		3,599,689		4,081,205		4,395,116		4,086,486		4,545,457
	4,747,634		5,074,412		4,998,258		4,619,913		4,297,799		4,478,970
	19,509,349		12,587,409		20,198,581		12,228,081		9,949,093		10,066,289
	-		-		794,059		8,169,199		20,788,818		109,301
	-		-		617,363		841,138		1,187,543		186,669
											200,350
											8,880,952
	<u>79,396,548</u>		<u>74,777,543</u>		<u>101,665,693</u>		<u>99,623,805</u>		<u>107,397,096</u>		<u>95,361,511</u>
	8,785,934		19,279,502		674,181		(5,366,114)		4,166,258		(5,621,358)
	5,083,393		5,841,789		13,495,416		18,620,749		16,333,592		18,836,399
	(5,151,779)		(6,031,620)		(7,448,079)		(18,820,144)		(16,532,987)		(19,030,498)
	57,019		155,074		71,641		24,733		951,780		771,553
	-		-		-		-		-		-
	-		-		2,907,732		3,996,849		69,202		5,300,000
	-		-		-		-		-		16,156
	-		-		5,295		-		-		-
	<u>(11,367)</u>		<u>(34,757)</u>		<u>9,032,005</u>		<u>3,822,187</u>		<u>821,587</u>		<u>5,893,610</u>
	-		18,295,732		-		-		-		-
\$	<u>8,774,567</u>	\$	<u>37,540,477</u>	\$	<u>9,706,186</u>	\$	<u>(1,543,927)</u>	\$	<u>4,987,845</u>	\$	<u>272,252</u>
	0.0%		0.0%		1.5%		11.7%		22.8%		0.6%

(concluded)

**GLYNN COUNTY GEORGIA**

**ASSESSED VALUE AND ESTIMATED VALUE OF TAXABLE PROPERTY  
LAST TEN FISCAL YEARS**

*(in thousands)*

---

<b>Fiscal Year</b>	<b>Real Property</b>	<b>Personal Property</b>	<b>Motor Vehicles</b>	<b>Mobile Homes</b>	<b>Public Utilities</b>	<b>Timber</b>
2011	\$ 4,354,393	\$ 335,662	\$ 195,177	\$ 11,529	\$ 86,679	\$ 7,598
2010	4,633,067	355,842	224,656	11,616	85,661	3,298
2009	4,619,316	308,950	208,724	12,349	86,735	5,833
2008	4,185,713	290,456	205,577	13,658	85,418	8,678
2007	3,576,171	267,455	186,497	10,970	74,841	4,798
2006	3,083,196	263,400	177,847	11,102	67,434	14,518
2005	2,787,974	281,085	188,983	11,815	68,587	11,219
2004	2,507,275	293,307	187,412	14,528	59,104	14,214
2003	2,395,622	269,904	185,034	11,691	61,497	9,219
2002	1,868,425	263,237	179,301	15,219	62,937	11,818

Source: Glynn County Tax Digest

(continued)

---

<b>Heavy Duty Equipment</b>	<b>Total Taxable Assessed Value</b>	<b>Total Direct Tax Rate</b>	<b>Estimated Actual Taxable Value</b>	<b>Taxable Assessed Value as a Percentage of Taxable Actual Value</b>
\$ 21	\$ 4,991,059	7.037	12,466,251	40%
18	5,314,158	7.033	13,280,448	40%
55	5,241,962	7.062	13,096,156	40%
22	4,789,522	7.287	11,960,788	40%
116	4,120,848	7.393	10,294,923	40%
68	3,617,565	7.557	9,022,136	40%
27	3,349,690	7.603	8,357,397	40%
26	3,075,866	7.622	7,668,344	40%
4	2,932,971	7.872	7,318,599	40%
22	2,400,959	8.930	5,984,671	40%

(concluded)

**GLYNN COUNTY, GEORGIA**  
**PROPERTY TAX RATES**  
**DIRECT AND OVERLAPPING GOVERNMENTS**  
**LAST TEN FISCAL YEARS**  
*(rate per \$1,000 of assessed value)*

---

	Fiscal Year Ended June 30,				
	2002	2003	2004	2005	2006
Glynn County					
M&O - Districts 1-5	6.990	5.950	5.897	5.897	5.897
M&O - District 6	6.070	5.330	5.028	5.028	5.028
Fire - Districts 3-5	2.020	1.930	1.839	1.712	1.656
Sanitation - Districts 2-5	0.260	0.190	0.071	0.185	0.185
Sea Is. Police - District 5	0.120	0.340	0.332	0.295	0.293
Total Direct Tax Rate	8.930	7.872	7.622	7.603	7.557
 Brunswick - District 1	 11.000	 13.000	 12.864	 12.250	 12.250
 Board of Education					
M&O	16.390	16.500	15.820	15.809	16.349
Debt Service	0.840	0.710	0.680	0.673	0.631
 State of Georgia	 0.250	 0.250	 0.250	 0.250	 0.250
 Total Unincorporated					
District 2	24.730	23.600	22.718	22.814	23.312
District 3	26.750	25.530	24.557	24.526	24.968
District 4	26.750	25.530	24.557	24.526	24.968
District 5	26.870	25.870	24.889	24.821	25.261
District 6	23.550	22.790	21.778	21.760	22.258
 Total Incorporated					
Brunswick	35.470	36.410	35.511	34.879	35.377

(continued)

---

Fiscal Year ended June 30,				
2007	2008	2009	2010	2011
5.860	5.860	5.673	5.673	5.673
5.000	5.000	4.981	4.981	4.981
1.520	1.422	1.373	1.344	1.344
0.171	0.158	0.153	0.151	0.151
0.282	0.249	0.244	0.224	0.224
7.393	7.287	7.062	7.033	7.037
12.250	12.250	12.250	12.250	12.673
15.656	15.230	15.230	15.230	15.230
0.574	-	-	-	-
0.250	0.250	0.250	0.250	0.250
22.511	21.498	21.306	21.304	21.304
24.031	22.920	22.679	22.648	22.648
24.031	22.920	22.679	22.648	22.648
24.313	23.169	22.923	22.872	22.872
21.480	20.480	20.461	20.461	20.461
34.590	33.590	33.403	33.403	33.826

(concluded)

GLYNN COUNTY, GEORGIA

PRINCIPAL PROPERTY TAXPAYERS  
CURRENT YEAR AND NINE YEARS AGO

Taxpayer	2011			2002		
	Taxable Assessed Value (in thousands)	Rank	Percentage of Total Taxable Assessed Value	Taxable Assessed Value (in thousands)	Rank	Percentage of Total Taxable Assessed Value
Sea Island Acquisition LLC	\$ 142,972	1	2.86%	\$ 89,240	1	3.35%
Brunswick Cellulose LLC (formerly Georgia Pacific Corp.)	133,259	2	2.67%	81,762	2	3.07%
Georgia Power Co.	56,411	3	1.13%	42,759	3	1.60%
Exclusive Resorts SI1 LLC	21,176	4	0.42%	12,892	5	0.48%
Georgia Pacific Cellulose	30,968	5	0.62%			
Mercedes-Benz USA LLC	10,221	6	0.20%			
King & Prince Seafood Corp.	9,404	7	0.19%	5,935	8	0.22%
Marelda Glynn Place Mall LLC	6,206	8	0.12%			
Atlantic Southern Bank	5,861	9	0.12%			
Montgomery Bank & Trust	5,216	10	0.10%			
Millennium Specialty Chemical				13,518	4	0.51%
Colonial Realty				10,037	6	0.38%
Rich-Sea Pak Corporation				8,576	7	0.32%
Inn of Lake City, Inc.				5,719	9	0.21%
Volkswagen of America, Inc.				5,366	10	0.20%
Totals	<u>\$ 421,694</u>		<u>8.45%</u>	<u>\$ 275,804</u>		<u>10.34%</u>

Source: Glynn County Board of Assessors

**GLYNN COUNTY, GEORGIA**  
**PROPERTY TAX LEVIES AND COLLECTIONS**  
**LAST TEN FISCAL YEARS**

---

<b>Fiscal Year Ended June 30,</b>	<b>Taxes Levied for the Fiscal Year</b>	<b>Collected within the Fiscal Year of the Levy</b>		<b>Collections in Subsequent Years</b>	<b>Total Collections to Date</b>	
		<b>Amount</b>	<b>Percentage of Original Levy</b>		<b>Amount</b>	<b>Percentage of Adjusted Levy</b>
2002	\$ 19,039,250	\$ 18,596,980	97.68%	\$ 432,821	\$ 19,029,801	99.95%
2003	20,019,914	18,816,783	93.99%	1,194,099	20,010,882	99.95%
2004	20,921,271	19,643,150	93.89%	1,253,991	20,897,141	99.88%
2005	22,907,560	22,100,646	96.48%	746,399	22,847,045	99.74%
2006	24,874,864	24,469,571	98.37%	328,830	24,798,401	99.69%
2007	28,080,815	27,285,756	97.17%	718,516	28,004,272	99.73%
2008	32,078,931	30,828,568	96.10%	1,108,675	31,937,243	99.56%
2009	34,044,854	32,779,614	96.28%	961,391	33,741,005	99.11%
2010	35,116,720	33,306,643	94.85%	958,387	34,265,030	97.57%
2011	32,868,183	31,594,147	96.12%	-	31,594,147	96.12%

Source: Tax Commissioner

GLYNN COUNTY, GEORGIA

RATIOS OF OUTSTANDING DEBT BY TYPE  
LAST TEN FISCAL YEARS

Fiscal Year	Governmental Activities			Business-type Activities			Total Primary Government	Percentage of Personal Income	Per Capita (1)
	Contractual Obligations	GEFA Loans	Capital Leases	Water & Sewer Bonds	GEFA Loans	Capital Leases			
2002	\$ -	\$ -	\$ 440,210	\$ 1,195,000	\$ 2,206,275	\$ -	\$ 3,841,485	0.191%	56
2003	-	-	302,166	13,430,000	-	-	13,732,166	0.668%	199
2004	-	-	155,604	12,980,000	-	352,553	13,488,157	0.629%	193
2005	-	-	-	12,470,000	24,285	1,942,953	14,437,238	0.612%	205
2006	-	-	-	11,955,000	1,376,162	2,202,289	15,533,451	0.621%	217
2007	-	-	-	11,430,000	9,241,434	1,921,258	22,592,692	0.839%	308
2008	-	2,725,080	-	10,895,000	11,532,400	1,629,089	26,781,569	0.942%	359
2009	-	2,622,009	-	10,345,000	8,847,517	1,421,025	23,235,551	0.773%	306
2010	-	2,515,935	-	-	-	-	2,515,935	0.083%	33
2011	5,300,000	2,406,634	-	-	-	-	7,706,634	0.261%	97

Note: Details regarding the County's outstanding debt can be found in the notes to the financial statements.

(1) See the Schedule of Demographic and Economic Statistics for personal income and population data.





*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

**GLYNN COUNTY, GEORGIA**

**LEGAL DEBT MARGIN INFORMATION  
LAST TEN FISCAL YEARS**

---

	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>
Debt limit	\$ 240,095,946	\$ 293,297,079	\$ 307,586,594	\$ 334,969,076
Total net debt applicable to limit	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Legal debt margin	<u>\$ 240,095,946</u>	<u>\$ 293,297,079</u>	<u>\$ 307,586,594</u>	<u>\$ 334,969,076</u>
Total net debt applicable to the limit as a percentage of debt limit	0.00%	0.00%	0.00%	0.00%

The Constitutional debt limitation of 10 percent of total assessed property values applies to all general obligation bonds authorized. Additional general obligation bonds may be authorized to be issued if so approved by a majority of those voting in an election held for that purpose. Glynn County has no general obligation bonds authorized but unissued.

<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
\$ 361,756,497	\$ 412,084,794	\$ 478,952,182	\$ 524,196,240	\$ 531,415,707	\$ 499,105,962
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>\$ 361,756,497</u>	<u>\$ 412,084,794</u>	<u>\$ 478,952,182</u>	<u>\$ 524,196,240</u>	<u>\$ 531,415,707</u>	<u>\$ 499,105,962</u>
0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

**Legal Debt Margin Calculation for Fiscal Year 2011**

Assessed value	\$ 4,991,059,615
Less: Exemptions for Bond Purposes	-
Total assessed value	<u>4,991,059,615</u>
Debt Limit ( 10% of net assessed value)	<u>499,105,962</u>
General Obligation Bonds	-
Amount set aside for repayment of general obligation debt	<u>-</u>
Total Net Debt Applicable to Limit	<u>-</u>
Legal Debt Margin	<u>\$ 499,105,962</u>

**GLYNN COUNTY, GEORGIA**

**DEMOGRAPHIC AND ECONOMIC STATISTICS  
LAST TEN FISCAL YEARS**

---

<b>Fiscal Year</b>	<b>Population (1,3)</b>	<b>Total Personal Income (amounts expressed in thousands) (1)</b>	<b>Per Capita Personal Income (1)</b>	<b>Median Age (3)</b>	<b>School Enrollment (4)</b>	<b>Unemployment Rate (2)</b>
2002	68,366	2,009,949	29,342	37.9	11,827	3.6%
2003	69,039	2,055,777	29,694	37.9	11,230	3.9%
2004	69,897	2,142,887	30,583	37.9	11,261	4.0%
2005	70,556	2,358,154	33,003	38.0	11,824	4.0%
2006	71,466	2,501,378	34,272	38.0	12,076	4.3%
2007	73,429	2,691,982	36,661	37.7	12,201	3.8%
2008	74,666	2,843,905	38,088	37.8	12,343	5.0%
2009	75,924	3,004,402	39,571	37.3	12,542	9.0%
2010	76,820	3,025,930	39,792	37.3	12,603	9.2%
2011	79,626	2,949,242	27,273	38.7	12,852	10.4%

(1) Source: Bureau of Economic Analysis: Regional Economic Accounts

(2) Source: U. S. Bureau of labor Statistics

(3) Source: U. S. Bureau of the Census, Census 1990 and 2000; American Community Survey

(4) Source: Glynn County Board of Education

NOTES: 2011 population, per capita, and personal income are estimates based on past regional trends.

GLYNN COUNTY, GEORGIA

PRINCIPAL EMPLOYERS  
CURRENT YEAR AND NINE YEARS AGO

Employer	2011			2002		
	Number of Employees (1)	Rank	Percentage of Total County Employment (2)	Number of Employees (1)	Rank	Percentage of Total County Employment (2)
Federal Law Enforcement Training Center	2,625	1	7.61%	2,000	1	5.48%
Southeast Georgia Health System	2,300	2	6.67%	1,178	4	3.23%
Glynn County Board of Education	1,828	3	5.30%	1,650	3	4.52%
Sea Island Company	1,320	4	3.83%	2,000	2	5.48%
Glynn County Board of Commissioners	879	5	2.55%	725	6	1.99%
Koch Cellulose, LLC (formerly Ga Pacific)	600	6	1.74%	782	5	2.14%
Wal Mart Superstore	470	7	1.36%	537	7	1.47%
King and Prince Seafood	425	8	1.23%	520	8	1.42%
GSI Commerce	400	9	1.16%			
Jekyll Island Authority	363	10	1.05%	500	9	1.37%
Rich Corporation				515	10	1.41%
<b>Total</b>	<b>11,210</b>		<b>32.51%</b>	<b>10,407</b>		<b>28.52%</b>

(1) Source: Brunswick Golden Isles Chamber of Commerce

(2) Source: U.S. Bureau of Labor Statistics

GLYNN COUNTY, GEORGIA

FULL-TIME EQUIVALENT COUNTY GOVERNMENT EMPLOYEES BY FUNCTION  
LAST TEN FISCAL YEARS

---

<u>Fiscal Year</u>	<u>General Government</u>	<u>Judiciary</u>	<u>Public Safety</u>	<u>Public Works</u>	<u>Culture &amp; Recreation</u>	<u>Housing &amp; Development</u>	<u>Total</u>
2002	110.35	66.00	389.37	101.87	68.07	26.00	761.66
2003	113.93	66.50	404.37	102.87	63.32	24.00	774.99
2004	112.93	67.00	402.87	104.87	59.00	26.00	772.67
2005	116.93	57.50	403.87	106.87	56.64	27.00	768.81
2006	113.13	55.67	395.00	98.87	55.14	26.00	743.81
2007	115.13	56.00	399.87	95.87	57.00	27.00	750.87
2008	120.73	56.00	442.58	105.84	58.75	30.00	813.90
2009	121.73	57.00	444.58	105.84	60.43	30.00	819.58
2010	115.73	58.00	444.58	104.84	58.43	21.00	802.58
2011	113.88	60.21	440.87	97.87	56.61	20.00	789.44

Source: County payroll and budget systems



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

**GLYNN COUNTY, GEORGIA**

**OPERATING INDICATORS BY FUNCTION  
LAST TEN FISCAL YEARS**

<b>Function</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
General Government				
Building Permits Issued	1,302	1,326	1,563	1,586
Occupation tax certificates issued	3,150	3,449	2,690	3,061
Registered voters	32,575	32,767	33,808	37,375
Real Property Reviews	17,000	15,000	16,000	23,500
Judiciary				
Marriage Licenses	781	745	897	991
Firearm Permits	608	526	552	602
Public Safety				
Sheriff - Jail Bookings	5,822	5,598	5,555	5,743
Sheriff - Meals Served	382,155	410,625	430,335	480,705
Sheriff - Inmate/Patient transports	649	681	785	1,083
Sheriff - Avg Daily Jail Population	304	330	348	394
Sheriff - Warrants/Civil papers served	17,395	17,582	17,018	16,521
Police calls answered	43,008	50,512	52,228	46,930
Police - Traffic Offenses	N/A	N/A	1,218	1,805
Fire calls answered	4,084	4,638	5,110	4,961
EMS calls answered	7,114	8,021	8,619	9,509
Fire - Inspections & Plan Reviews	368	534	605	532
Public Works				
Ditches maintained (miles)	N/A	N/A	N/A	N/A
Right of Way mowing (acres)	N/A	N/A	N/A	N/A
Street sweeping (miles)	N/A	N/A	N/A	N/A
Mosquito spraying (acres)	N/A	N/A	N/A	N/A
Culture and Recreation				
Campsites rented	10,102	9,306	9,996	10,977
Participants in Athletics	3,075	3,380	3,854	3,583

N/A = Information not Available  
Sources: Various County departments

(continued)



---

<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>
1,833	1,644	1,456	1,675	1,555	1,667
3,487	3,630	3,337	3,191	3,315	3,015
38,357	38,074	41,260	42,894	42,732	45,042
27,500	25,695	24,900	23,334	26,535	47,075
1,031	1,010	1,069	1,123	987	919
595	636	778	1,019	924	1,020
6,069	6,736	6,736	4,319	4,242	4,506
516,840	523,410	533,137		531,475	507,033
1,158	1,560	1,337	1,377	1,337	1,782
427	448	492	518	480	472
15,042	15,923	15,187	16,491	14,360	12,459
48,700	51,856	56,898	54,714	56,455	59,042
2,528	12,469	16,658	2,593	9,457	11,529
4,810	5,347	5,126	5,107	5,258	5,698
9,223	10,255	10,546	9,957	9,979	10,957
964	1,109	904	947	922	726
600	1,636	1,636	1,179	644	137
17,276	17,276	17,276	8,958	12,095	7,352
135	135	135	3,900	3,343	3,112
313,503	494,014	637,091	600,000	279,409	347,000
12,874	7,043	18,079	19,166	22,994	19,945
3,556	3,610	3,846	3,530	3,464	3,006

(concluded)

**GLYNN COUNTY, GEORGIA**

**CAPITAL ASSETS STATISTICS BY FUNCTION  
LAST TEN FISCAL YEARS**

<b>Function</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
<b>Public Safety:</b>				
Police stations/substations	6	6	6	6
Jail	1	1	1	1
Fire Stations	8	8	8	8
<b>Public Works:</b>				
County maintained miles of roads:				
Paved	399.94	402.94	447.94	450.94
Unimproved	30.76	40.76	38.76	38.76
Traffic Signals	57	64	72	74
<b>Culture &amp; Recreation</b>				
Parks	46	47	47	40
Swimming Pools	3	3	3	3
Tennis Courts	14	14	14	14
Community Centers	6	6	6	6
Ball Fields	20	20	29	33
Campground sites	97	97	97	97

Sources: Various county departments

Note: No capital asset indicators are available for the general government function.

(continued)

---

<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
6	7	7	7	7	7
1	1	2	2	2	2
8	8	8	8	8	8
460.94	472.94	477.94	479.94	479.94	481.04
28.76	33.76	33.76	33.76	33.76	33.76
76	76	75	75	75	78
40	45	45	45	44	44
3	2	2	2	2	2
14	14	16	18	18	18
6	6	7	5	6	6
33	33	31	33	33	33
97	97	97	140	141	141

(concluded)



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

## **Compliance Section**



*A Golden Past.  
A Shining Future.*

This page is intentionally left blank.

# KARP, RONNING & TINDOL

CERTIFIED PUBLIC ACCOUNTANTS

6600 ABERCORN STREET • SUITE 200 SAVANNAH, GEORGIA 31405

P.O. BOX 16149 SAVANNAH, GEORGIA 31416

912-232-0475 TEL 912-232-0478 FAX www.krtcpa.com

## REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Chairman and Members of the  
Glynn County Board of Commissioners  
Brunswick, Georgia

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Glynn County Board of Commissioners (the County), as of and for the year ended June 30, 2011, and have issued our report thereon dated at December 16, 2011. We did not audit the financial statements of the Glynn County Health Department or the Glynn County Airport Commission, discretely presented component units of the County. Those financial statements were audited by other auditors whose reports thereon were furnished to us, and our opinion, insofar as it relates to the amounts included for these component units, is based solely on the report of other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the County's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Commission's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above. However, we identified certain deficiencies in internal control over financial reporting, described in the accompanying schedule of findings and questioned costs that we consider to be significant deficiencies in internal control over financial reporting (Reference 2011-01 and 2011-02). A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the County's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instance of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of the County in a separate letter dated December 16, 2011.

The County's responses to the findings identified in our audit are described in the accompanying schedule of findings and questioned costs. We did not audit the County's response and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of Board of Commissioners, management, federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

Karp, Renning & Tindel, P.C.

December 16, 2011



# KARP, RONNING & TINDOL

CERTIFIED PUBLIC ACCOUNTANTS

6600 ABERCORN STREET • SUITE 200 SAVANNAH, GEORGIA 31405

P.O. BOX 16149 SAVANNAH, GEORGIA 31416

912-232-0475 TEL 912-232-0478 FAX www.krtcpa.com

## INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

To Chairman and Members of the  
Glynn County Board of Commissioners  
Brunswick, Georgia

### Compliance

We have audited the compliance of the Glynn County Board of Commissioners (County), with the types of compliance requirements described in the *U. S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the County's major federal programs for the year ended June 30, 2011. The County's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the County's management. Our responsibility is to express an opinion on the County's compliance based on our audit.

The County's basic financial statements include the operations of the Glynn County Airport Commission (Commission) and Glynn County Health Department, which received \$5,392,730 and \$10,365,649 respectively in federal awards which is not included in the schedule during the year ended June 30, 2011. Our audit, described below, did not include the operations of these entities because other auditors were engaged to perform and audit them in accordance with OMB Circular A-133.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the County's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the County's compliance with those requirements.

In our opinion, the County complied, in all material respects, with the requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2011. However, the results of our auditing procedures disclosed an instance of noncompliance with those requirements, which is required to be reported in accordance with OMB Circular A-133 and which is described in the accompany schedule of findings and questioned costs as item 2011-03.

### Internal Control Over Compliance

The County's management is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the County's internal control over compliance with requirements that could have a direct and material effect on a major federal program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in the County's internal control over compliance that might be deficiencies, significant deficiencies or material weaknesses and therefore, there can be no assurance that all deficiencies, significant deficiencies, or material weaknesses have been identified. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, we identified certain deficiencies in internal control over compliance that we consider to be significant deficiencies as described in the accompanying schedule of findings and questioned costs as item 2011-03. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

The County's responses to the findings identified in our audit are described in the accompanying schedule of findings and questioned costs. We did not audit the County's responses, and accordingly, we express no opinion on them.

This report is intended solely for the information and use of Board of Commissioners, management, federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

*Karp, Renning & Tundel, P.C.*

December 16, 2011

GLYNN COUNTY, GEORGIA

SCHEDULE OF FINDINGS AND QUESTIONED COSTS AND STATUS OF PRIOR YEAR AUDIT FINDINGS  
FOR THE YEAR ENDED JUNE 30, 2011

**I. SCHEDULE OF FINDINGS AND QUESTIONED COSTS**

**A. Summary of Auditors' Results**

**Financial Statements**

1. The auditors' report expresses an unqualified opinion on the basic financial statements of Glynn County, Georgia (County).
2. Internal control over financial reporting:
  - a Material weakness(es) identified? \_\_\_\_\_ yes          X     no
  - b Significant deficiency(ies) identified that are not considered to be material weaknesses?     X     yes      \_\_\_\_\_ none reported
3. Noncompliance material to financial statements noted? \_\_\_\_\_ yes          X     no

**Federal Awards**

4. Internal control over major programs:
  - a Material weakness(es) identified? \_\_\_\_\_ yes          X     no
  - b Significant deficiency(ies) identified that are not considered to be material weaknesses?     X     yes      \_\_\_\_\_ none reported
5. The auditors' report expresses an unqualified opinion for all major programs.
6. Any audit findings disclosed that are required to be reported in accordance with section 510(a) of OMB Circular A-133?     X     yes      \_\_\_\_\_ no

7. The programs tested as major programs include:
 

Program	CFDA No.
Wastewater Treatment Plant Expansion Upgrade	11.300
Certified Drivers License Testing Center	11.307

8. The threshold for distinguishing Types A and B programs was \$300,000.

9. The County was determined to be a low-risk auditee.

GLYNN COUNTY, GEORGIA

SCHEDULE OF FINDINGS AND QUESTIONED COSTS AND STATUS OF PRIOR YEAR AUDIT FINDINGS  
FOR THE YEAR ENDED JUNE 30, 2011

**B. Findings – Financial Statement Audit**

***Finding 2011-01***

**Supervision, Review, and Monitoring**

*(Repeat Finding)*

*Condition:* The Clerk of Magistrate Court and Superior Court, including Child Support Receiver, manages all funds and bank accounts for the respective Courts. The Child Support Receiver general cash account displayed a negative book balance at June 30, 2011. In addition, Magistrate and Superior Court cash accounts displayed numerous invalid outstanding reconciling items at June 30, 2011.

*Criteria:* Management is required to develop and institute cash management policies and procedures. These policies must be incorporated within the court's internal control manual. The cash management process must also be monitored by management and revised as necessary.

*Cause:* Outstanding reconciling items are not being properly monitored and investigated by the Court's management.

*Effect:* The Clerk's office is exposed to an increased risk of insufficient amounts being settled to various child support receivers. Also, without sound internal control procedures, the Clerk's office is at risk for irregularities and material errors.

*Recommendation:* The Clerk should investigate why the negative cash balance exist and develop policies and procedures to ensure that the cash balance remains positive at all times. Additionally, all old outstanding items should be investigated and removed if found to be erroneous.

*Response/ Correct Action:* Management concurs with this finding. The Clerk of Superior and Magistrate Courts is investigating and removing all erroneous outstanding checks. The Clerk is also developing policies and procedures to ensure that the cash balances remain positive at all times.

***Finding 2011-02***

**Proper Controls Over Escrow Funds**

*(Repeat Finding)*

*Condition:* The Clerk of Magistrate and Superior Courts does not maintain an accurate listing of defendant cases that have deposited funds into the registry (escrow) accounts.

*Criteria:* The Clerk of Court is required by state statute to properly account for all funds collected, remitted, and held by Superior and Magistrate Court. Properly accounting for escrow funds includes maintaining an accurate case registry that reconciles to cash funds on hand by the Court.

*Cause:* The Court registry contains cases that have been previously closed and/ or settled via property/ surety bonds. Additionally, the Court has not implemented policies and procedures to ensure that escrow funds are properly accounted for with the Court's case management software.

*Effect:* Ineffective controls over escrow funds may lead to cases inaccurately entered into the Court's registry or cases inaccurately closed within the Clerk of Court's records. The Court is exposed to an increased risk of settling incorrect amounts to defendants and the Clerk's office is at risk for irregularities and material errors.

GLYNN COUNTY, GEORGIA

SCHEDULE OF FINDINGS AND QUESTIONED COSTS AND STATUS OF PRIOR YEAR AUDIT FINDINGS  
FOR THE YEAR ENDED JUNE 30, 2011

*Recommendation:* The Clerk of Superior and Magistrate Court develop and institute internal control policies to ensure that all cases listed within the escrow registry are routinely reconciled against escrow funds maintained by the Court.

*Response/ Correct Action:* Management concurs with this finding. The Clerk of Superior and Magistrate Courts is developing policies to ensure that all cases listed within the escrow registry are routinely reconciled against escrow funds maintained on hand by the Court.

**C. Findings and Questioned Costs – Major Federal Award Programs Audit**

**U.S. Department of Commerce**

***Finding 2011-03***

**Davis Bacon Act**

Wastewater Treatment Plant Expansion Upgrade Grant – CFDA 11.300 and Certified Drivers Licenses Testing Center Grant – CFDA 11.307

*Condition:* The County did not monitor contractor and subcontractor compliance with Davis Bacon Act requirements during the construction phase of project. The County did receive some contractors and subcontractors, but the payrolls were incomplete. Also, the County did not have documentary evidence of payroll review for compliance with the above Act.

*Criteria:* Federal regulations require that a minimum per hour wage amount are paid to employees of contractors and subcontractors on construction projects funded with federal grants.

*Cause:* Inadequate internal controls over monitoring compliance.

*Effect:* Wages less than the required amounts may be paid to construction contractor or subcontractor employees which could expose the County to additional cost.

*Recommendation:* The County should develop procedures to ensure compliance with the Davis Bacon Act requirements. We would suggest the development of a system that ensures all contractors and subcontractors are submitting payrolls and payrolls are monitored for compliance. The County could also perform contractor employee interviews throughout the project to ensure consistency with the payrolls submitted to the County. The County should review all of the payrolls received to ensure information received is complete.

*Response/ Correct Action:* Management concurs with this finding. . The Community Development Department is responsible for monitoring contractors' and subcontractors' records for compliance with the Davis Bacon Act requirements. The Community Development Director has developed procedures to ensure that Davis Bacon Act requirements are included in the contracts with vendors and that payroll information is submitted with invoices and all payrolls will be verified for accuracy prior to approval of invoices for payment. Community Development will also perform on-site interviews with contractor and subcontractor employees to verify that payroll information submitted to the County is accurate.

GLYNN COUNTY, GEORGIA

SCHEDULE OF FINDINGS AND QUESTIONED COSTS AND STATUS OF PRIOR YEAR AUDIT FINDINGS  
FOR THE YEAR ENDED JUNE 30, 2011

**II. STATUS OF PRIOR YEAR AUDIT FINDINGS**

***Finding 09-02***

**Southeast Coastal Georgia Regional Drug Court Grant**

**Procurement, Suspension, and Debarment**

*(Repeat Finding)*

*Condition:* During the fiscal year ended June 30, 2008 the County awarded the Resiliency Institute, Inc. the contract for administering the Southeast Coastal Georgia Regional Drug Court Grant. Additionally, the contract was awarded without evidence of a competitive bidding process. In the fiscal year ended June 30, 2009 this contract was not properly extended in accordance with the expiring contract.

Questioned Costs: \$100,000

*Status:* The County bid the contract for treatment services in accordance with County procurement policies for the 2010 contract. The County is currently waiting on a final resolution from the grantor agency.

**U.S. Department of Commerce**

Public Safety Interoperable Communications Grant – CFDA 11.555

***Finding 2010-03***

**Suspension and Debarment**

*Condition:* The County did not document that the vendor used for the purchase of the equipment was not on a federal suspension or debarred list. The vendor was subsequently determined not to be on a suspended or debarred list.

*Status:* The County subsequently determined that the vendor was not on a suspended or debarred list.

***Finding 2010-04***

**Sole Source Justification**

*Condition:* Program manager did not follow County procurement procedures to document justification for a sole source purchase. Also, approval by the grantor agency was not obtained prior to the purchase. Approval by the grantor agency was subsequently obtained.

*Status:* The County subsequently obtained approval from the grantor agency.